



Michigan Urological Surgery Improvement Collaborative

Making Michigan (and beyond) #1 in Urologic Care

June 16, 2023



Welcome

Khurshid Ghani, MD, MS, FRCS



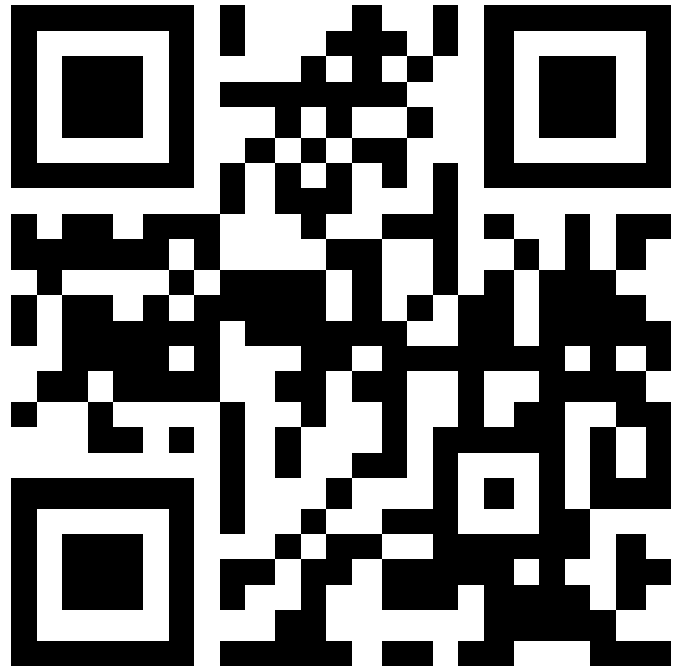
Principles of MUSIC

- Collegial
- Non-competitive
- Evidence-based
- Confidential
- No “billboards”
- Actionable data
- Focus on effectiveness
- Make a contribution
- No secrets



Agenda

- Data Abstractor Breakout
- Welcome & General Updates
- **ROCKS** – Strategies to Generate Meaningful Change: New Way to Look at Data
- Lunch
- **MUSIC CARES**
- **KIDNEY** – Technical Review of Partial Nephrectomy: Results of Video Review
- Break
- **PROSTATE** – Be Positive about the Negative Predictive Value of MRI: When to Avoid Biopsy
- Closing Remarks



Scan to

- Join the virtual discussion
- View resources discussed today
- Access meeting polls
- Claim CME

New Coordinating Center Members



Jerison Ross
ROCKS Manager



Elaina Shoemaker
SOUL Manager



Sabrina Clark
SOUL Coordinator



Sabir Meah
Statistician



Katie Waters
Administrative
Specialist



Welcome! MEMBERS

First In-person Collaborative-wide Meeting



David Kozminski, MD
Western Michigan
Urological Associates



Andrew Schwinn, DO
Trinity Health
IHA Urology



Kristian Stensland, MD
Michigan Medicine



Jack Zuckerman, MD
Bay Area Urology



Welcome! GUESTS



Mark Hemmila, MD
Michigan Medicine



Howard Wolinsky
Active Surveillance
Patients International



Welcome! PATIENT ADVOCATES

- Doug Adams
- James Humphries
- Mark Jamrog

Thank you! BCBSM TEAM



Faris Ahmad, MD



Tom Leyden



Daria Massimilla



Blue Cross
Blue Shield
Blue Care Network
of Michigan



Value Based Reimbursement 2023 payout - *standard* (3%)

Population-based Performance Measure*	Baseline Performance	Target Performance	Current Performance
ROCKS PRO Enrollment	8 practices AND 35% enrollment	15 practices AND 50% enrollment	15 practices AND 44% enrollment
Opioid-free radical prostatectomy discharge pathway	53%	66%	65%

**MUSIC as a collaborative must meet the target for both metrics to be eligible for the “standard” VBR*



Value Based Reimbursement 2023 payout - *additional* (2%)

Population-based Performance Measure*	Baseline Performance	Target Performance	Current Performance
Transition to treatment without risk reclassification for patients on active surveillance for prostate cancer	32%	18%	18%
Ureteral stenting following URS in pre-stenting patients	66%	62%	64%
Surgery for benign renal masses	10%	9%	14%

*MUSIC as a collaborative must meet the target for two of the three metrics to be eligible for the “additional” VBR



Value Based Reimbursement 2023 - *smoking cessation* (2%)

Population-based Performance Measure*	Baseline Performance	Target Performance	Current Performance
Smokers receiving smoking cessation counseling	69%	72%	80%
Establish a baseline for smokers who have quit at 3 months post-RP	N/A	TBD	28%

**MUSIC as a collaborative must meet the target for both metrics to be eligible for the “smoking cessation” VBR*



MUSIC's Purpose

A community that partners to improve patients' lives by inspiring high-quality care through data-driven best practices, education, and innovation

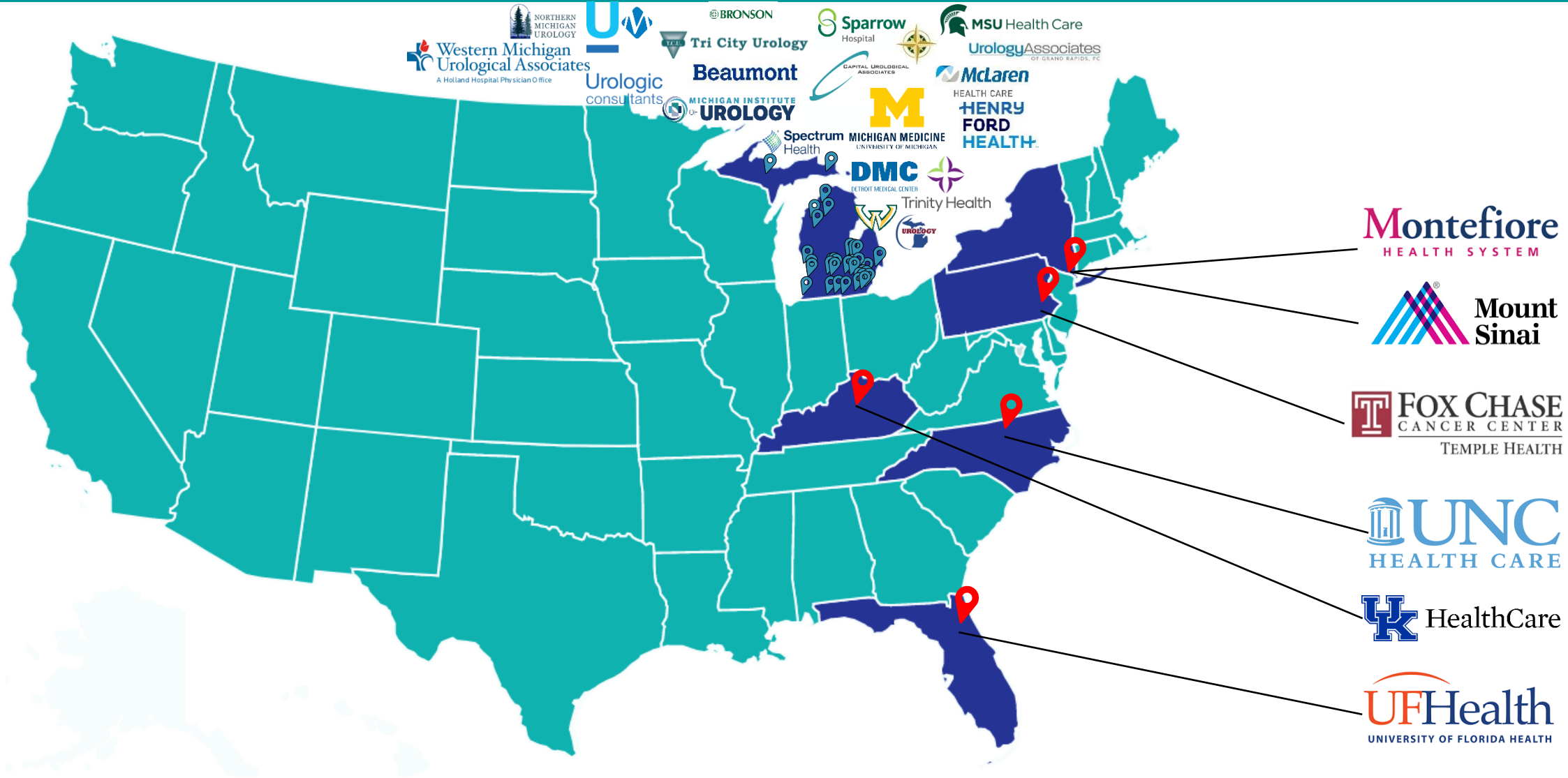


The Community is Growing: APP Working Group

- Sida Bai, War Memorial Hospital
- Jacob Clapper, Capital Urological Associates
- Nick Dybas, Michigan Medicine
- Ivelisse Leonor, Spectrum Lakeland
- Alex Munchiando, Comprehensive Urology
- Mary Nowlin, Michigan Medicine
- Catherine Randall, MyMichigan
- Allison Toth, Corewell



The Community is Growing: "Outdoor" MUSIC

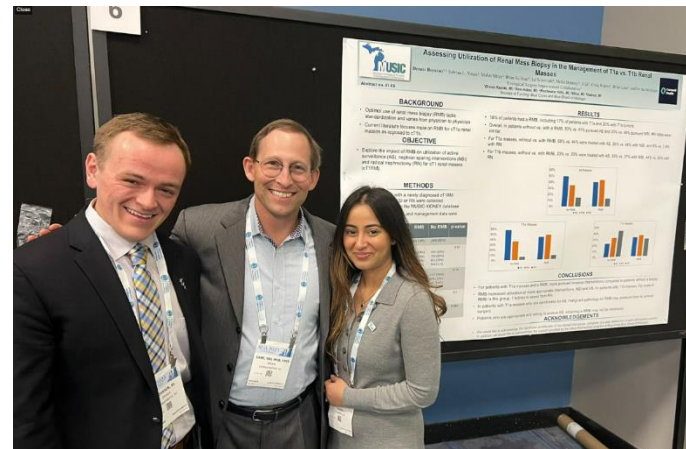
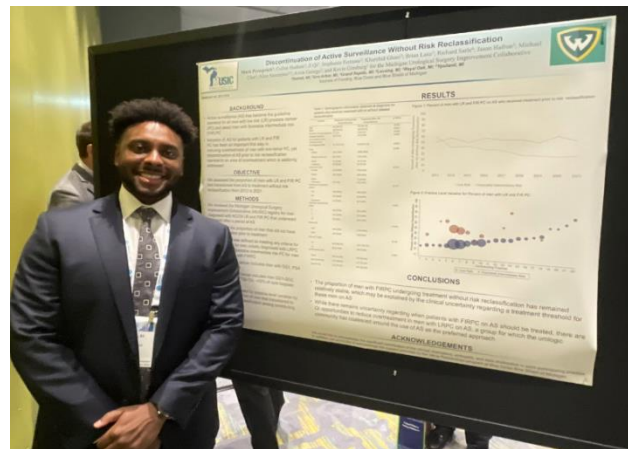
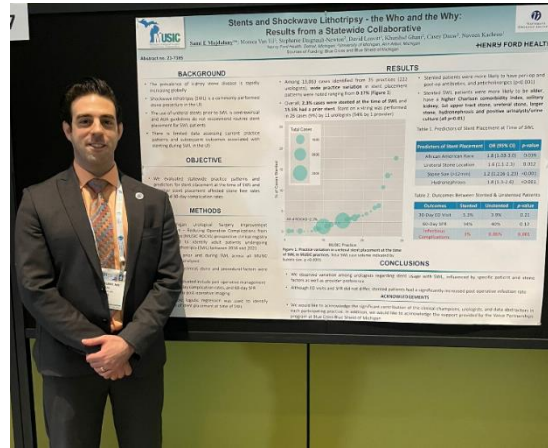
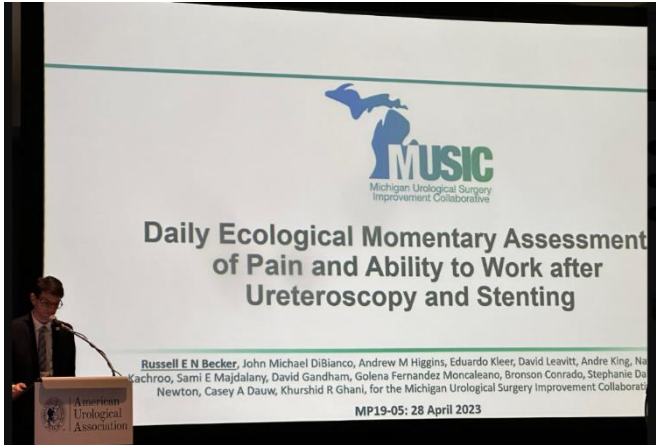


Partners to Improve Patients' Lives





Inspiring high quality care – MUSIC at the AUA



Certificate of Appreciation

This certificate is proudly awarded to

Donna Steinberger

The MUSIC Coordinating Center wants to thank you for your hard work and dedication. Without you MUSIC would not be able to change the lives of urologic patients across the state of Michigan. Keep up the hard work. THANK YOU!



KHURSHID GHANI, MD, MS, FRCS



SUSAN LINSELL, MHSA

Certificate of Appreciation

This certificate is proudly awarded to

Tracie Hamilton

The MUSIC Coordinating Center wants to thank you for your hard work and dedication. Without you MUSIC would not be able to change the lives of urologic patients across the state of Michigan. Keep up the hard work. THANK YOU!



KHURSHID GHANI, MD, MS, FRCS



SUSAN LINSELL, MHSA

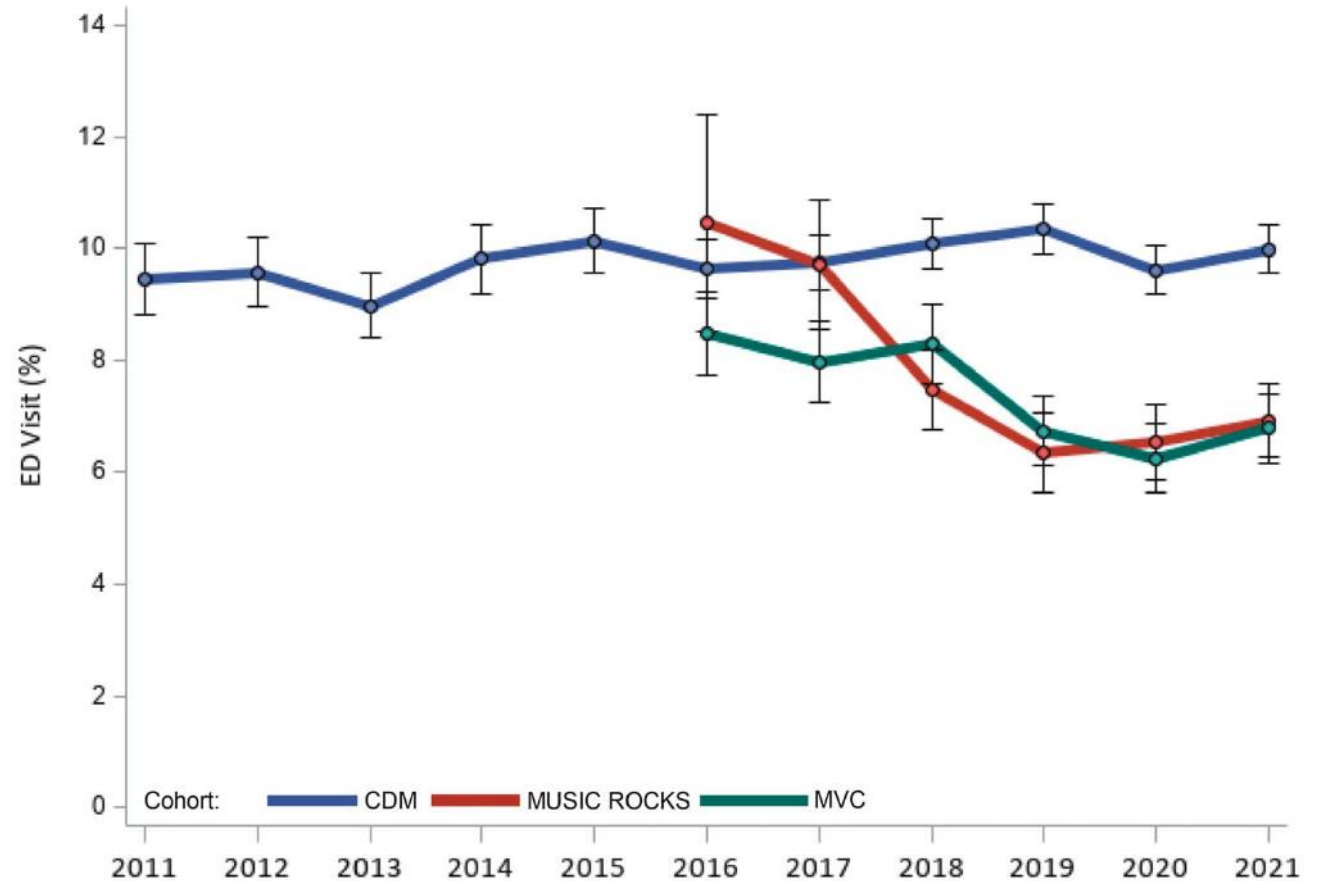
Best Practices (Postoperative ED visits after URS)

of THE JOURNAL UROLOGY®

Official Journal of the American Urological Association

Improving the Quality of Upper Urinary Tract Stone Surgery: External Validation of a Statewide Collaborative's Efforts to Reduce Emergency Department Visits After Ureteroscopy

Andrew M. Higgins^{1*}, Stephanie Daignault-Newton,¹ Russell E. N. Becker,¹ Golena Fernandez Moncaleano,¹ Bonnie Cheng,² Chelsea Pizzo,² Mike Thompson,² Bronson Conrado,¹ Anna M. Johnson,¹ John M. Hollingsworth,³ Khurshid R. Ghani,¹ and Casey A. Dauw¹



The Prostate

Upgrading on Per Protocol versus For Cause surveillance prostate biopsies: An opportunity to decreasing the burden of active surveillance

Michael Wang MD¹ | Andrew Lange MD¹ | David Perlman MD¹ | Ji Qi BS² |
Arvin K. George MD² | Stephanie Ferrante BS² | Alice Semerjian MD³ |
Richard Sarle MD⁴ | Michael L. Cher MD¹ | Kevin B. Ginsburg MD¹ | for the
Michigan Urological Surgery Improvement Collaborative²



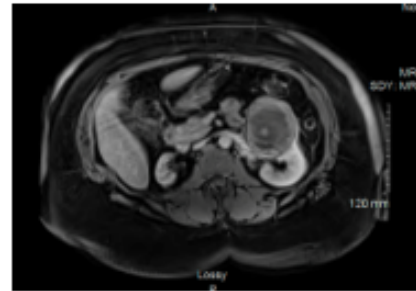
UROLOGYPRACTICE®

An Official Journal of the American Urological Association

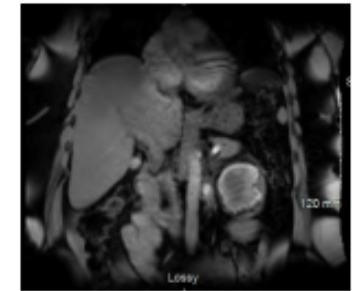
Utilization of a Virtual Tumor Board for the Care of Patients With Renal Masses: Experience From a Quality Improvement Collaborative

[Mahmoud A. Hijazi](#), [Zachary J. Prebay](#), [Anna Johnson](#), [Samantha Wilder](#), [Amit Patel](#), [Rohit Mehra](#), [James E. Montie](#), [Sabrina L. Noyes](#), [Mahin Mirza](#), [Mohammad Jafri](#), [Alon Weizer](#), [Richard Sarle](#), [Khurshid R. Ghani](#), [Craig Rogers](#), and [Brian R. Lane](#) ✉ for the Michigan Urologic Surgery Improvement Collaborative [View fewer authors](#) ✕

Sample VTB Case:



- 51 years old
- Female
- History of obesity, hypertension, and DM
- Presented with left flank pain
- GFR 80
- No hematuria
- Large 8.7 x 10.6 cm exophytic hemorrhagic cystic renal mass on the left
- Contralateral atrophic kidney
- R=3 E=2 N=2 L=2



Biopsy showed blood and necrosis and focal concern for renal cell carcinoma, clear cell.

Mass still 9 x 9 cm, mostly exophytic, anterior, and looks like it has a nice capsule around it.

We opted for short interval (8-week) re-imaging to assess improvement and characterization.

Scan showed improvement, mass still 9x9cm, mostly exophytic, anterior, and has a nice capsule around it

The patient is understandably anxious and wants this taken care of ASAP



Innovation (SOUL Clinical Trial)



Open to
Enrollment!





Role of Patients in MUSIC



What is ASPI?



Active Surveillance Patients International (ASPI) will empower men diagnosed with low and intermediate risk prostate cancer, including Gleason 3+3 and favorable intermediate prostate cancer, Gleason 3+4 , by providing the latest information to allow for informed decisions with your physician, regarding approaches to active surveillance.

Our vision is to develop proactive patients by providing the latest data and fostering the understanding necessary to pursue the best outcomes with the least intervention.



Special
Award to
MUSIC
from ASPI



Thank you Dr Arvin George!





Strategies to Generate Meaningful Change: New Way to Look at Data

Casey Dauw, MD

How have we been able to drive change?

Provider and Practice Engagement



1. Collaborative-wide meetings and implementation dissemination site visits

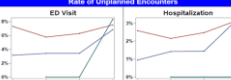



2. Financial incentives

3. Provider feedback reports

MUSIC ROCKS Report: URS
Physician X Practice X
Data from 7/1/2021 to 6/30/2022

Metric	Physician	Practice	MUSIC
Case Details			
Urology Cases Entered	39	1051	1087
Open Collaborations	100.0%	100.0%	100.0%
Open Plans during Procedure - Pre-Identified	92.3%	98.3%	92.6%
Post-Operative Imaging Rate	10.0%	41.8%	49.6%
Specialist Visit Pre-Plan	79.5%	83.3%	82.9%
Medications Prescribed at Discharge			
Alpha Blockers	48.6%	14.2%	17.3%
Anticholinergics	82.2%	45.2%	35.2%
Antibiotics	38.5%	40.9%	38.6%
Opioids	10.0%	10.0%	10.7%
Opioids - Median PMA when Prescribed	8	11	12
BP/CCI	38.5%	48.6%	50.8%

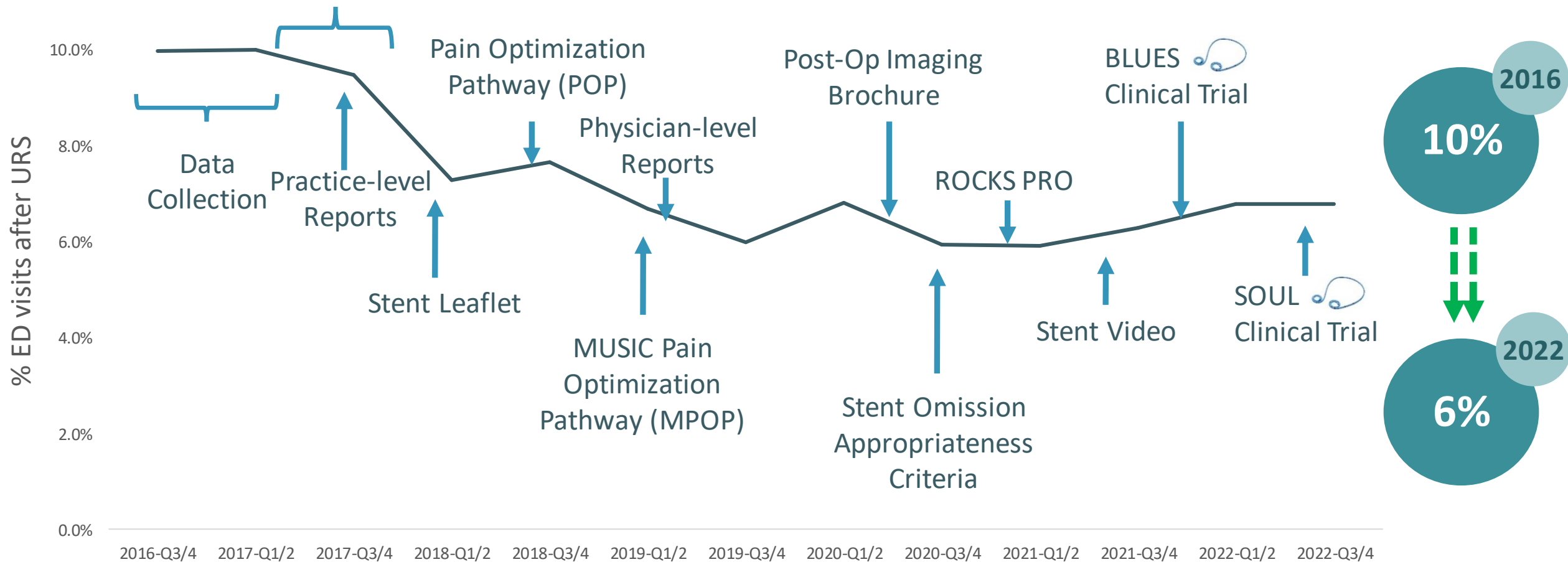
Rate of Unplanned Encounters	
ED Visit	Hospitalization
	



Decreasing ED Visits by Leveraging the CQI Model



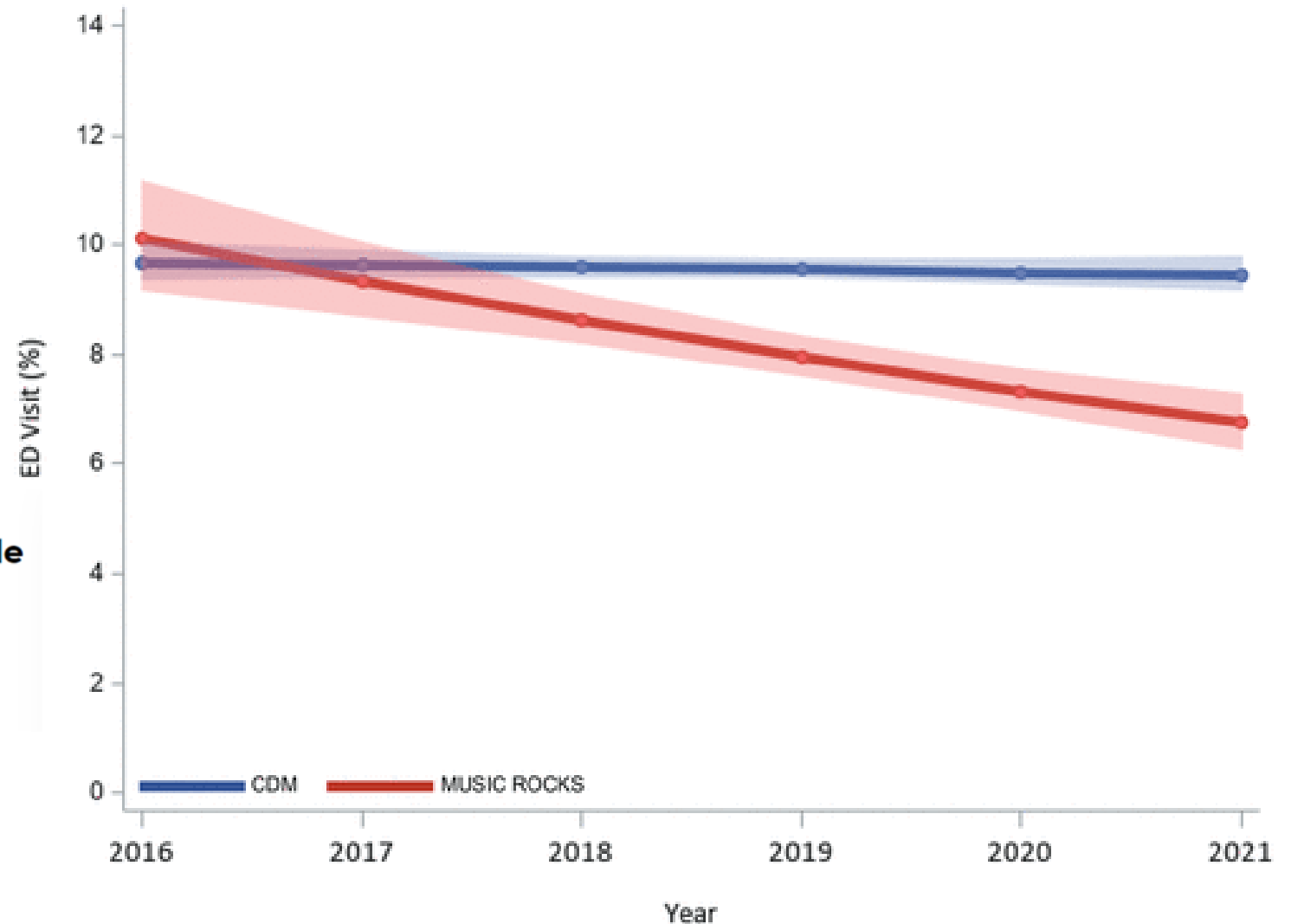
Strategized how to reduce ED visits





Michigan Leading the way in Reducing Unplanned ED Visits

**of THE JOURNAL
UROLOGY®**
www.auajournals.org/journal/juro



Improving the Quality of Upper Urinary Tract Stone Surgery: External Validation of a Statewide Collaborative's Efforts to Reduce Emergency Department Visits After Ureteroscopy

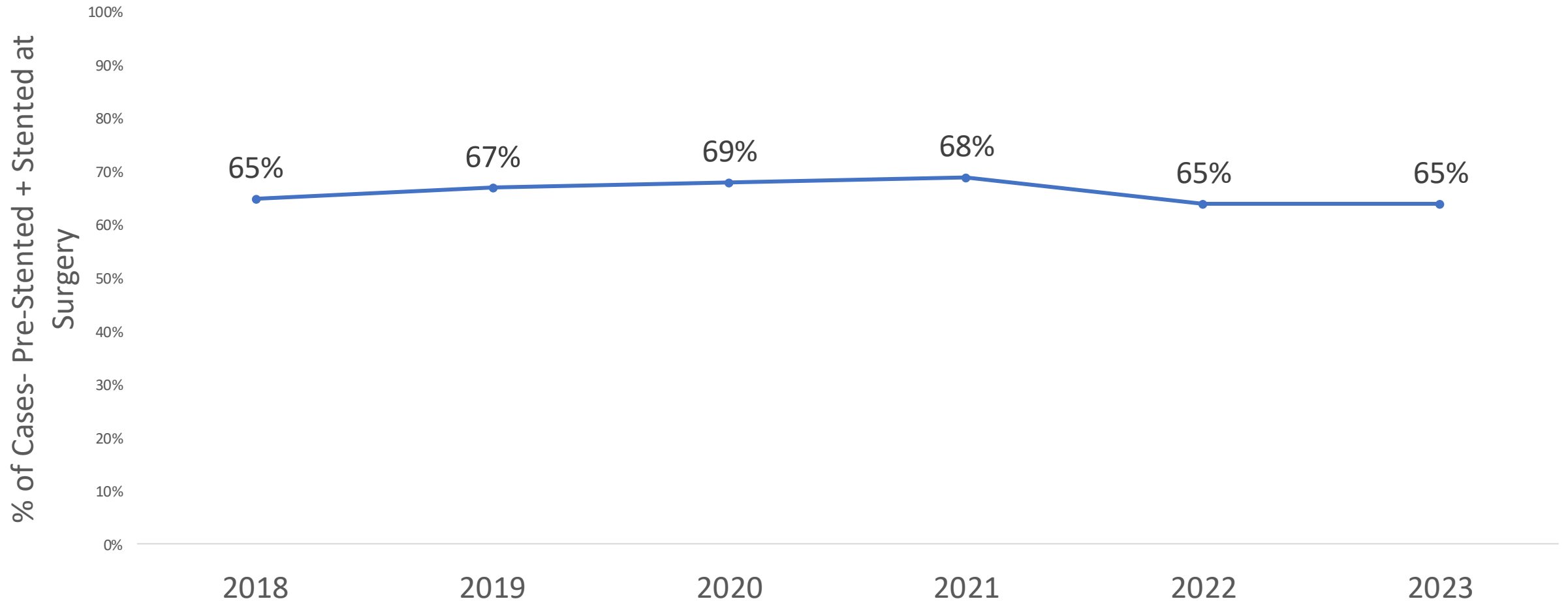
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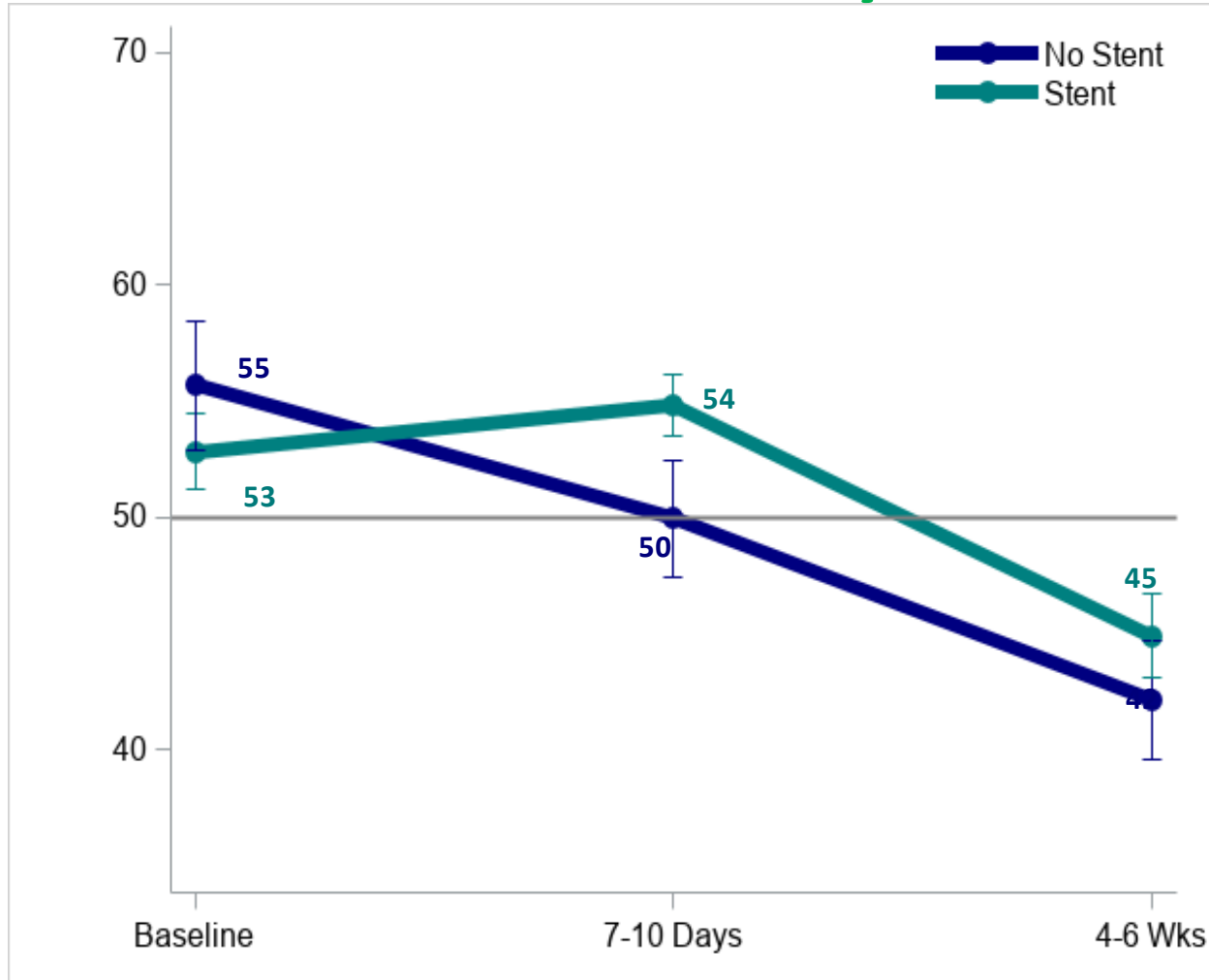
Pre-Stented Patients are Still Being Stented

Stenting Rates for Pre-Stented Population (2018-2023)



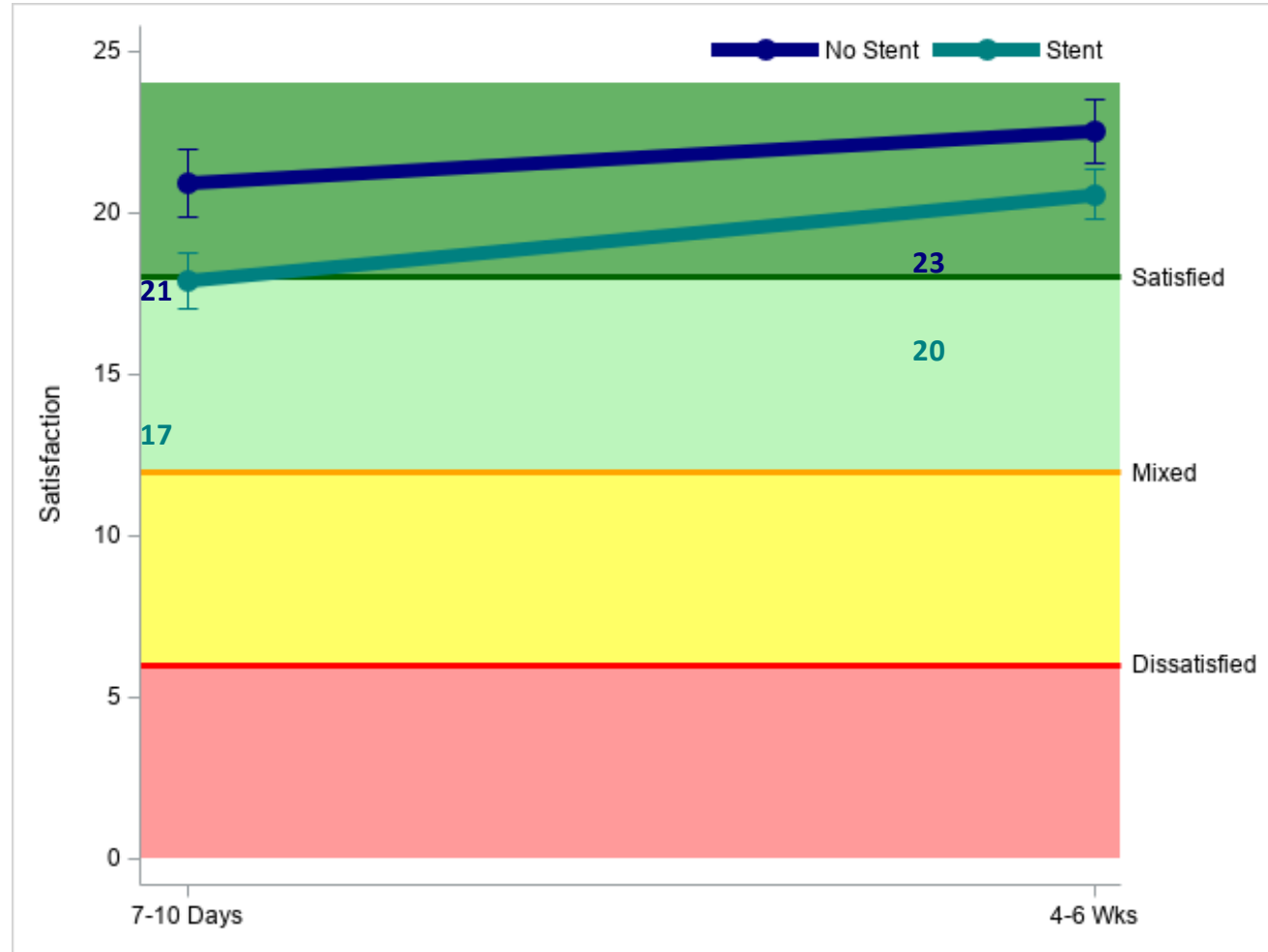
Stented Patients Report Higher Levels of Pain

Pain Intensity



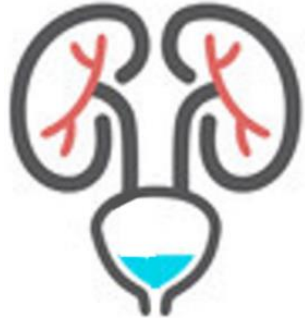
Stented Patients have Lower Satisfaction

Satisfaction



Stent Omission *in Pre-Stented Patients* Leads to Higher Stone-Free Rates

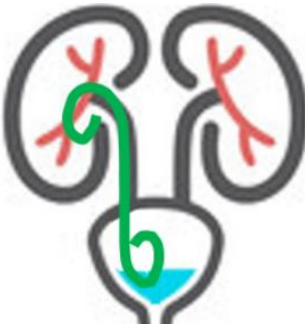
No Stent



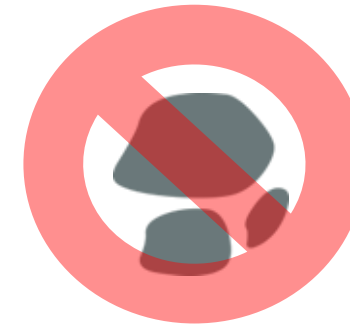
Stone-Free Rate: 68%



Stent

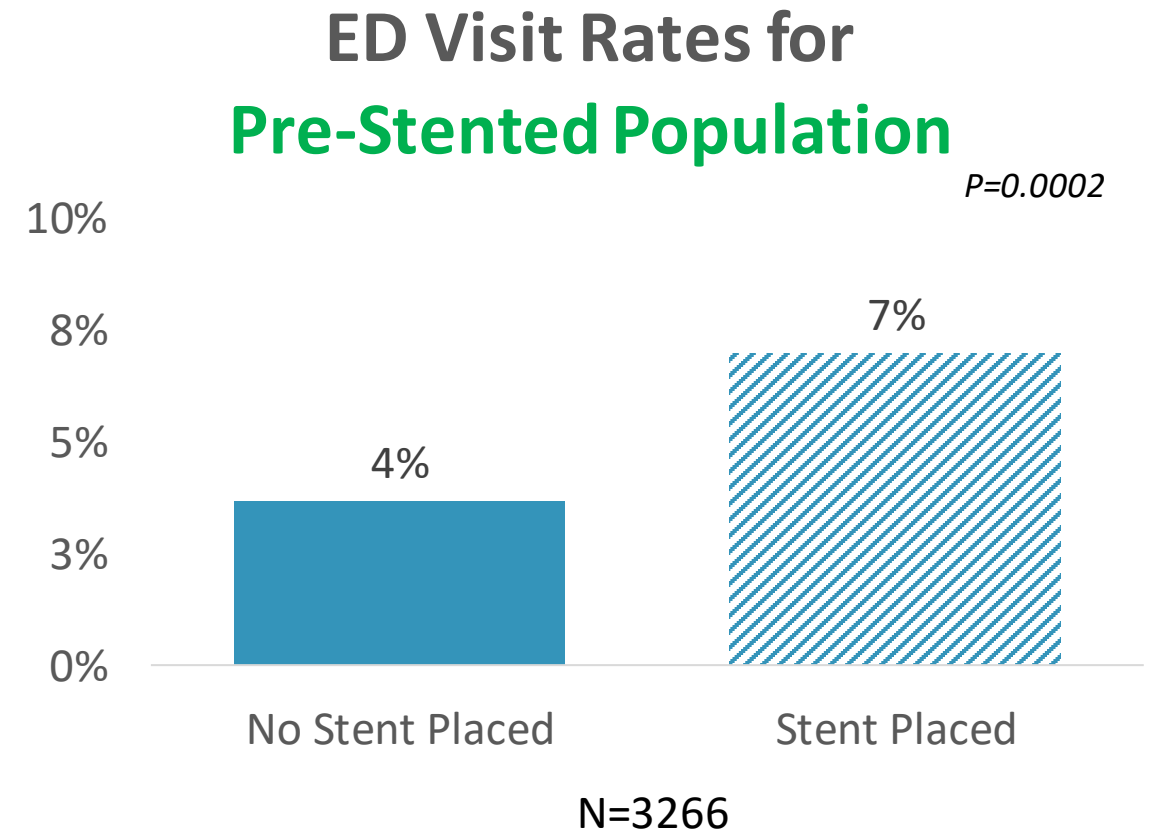
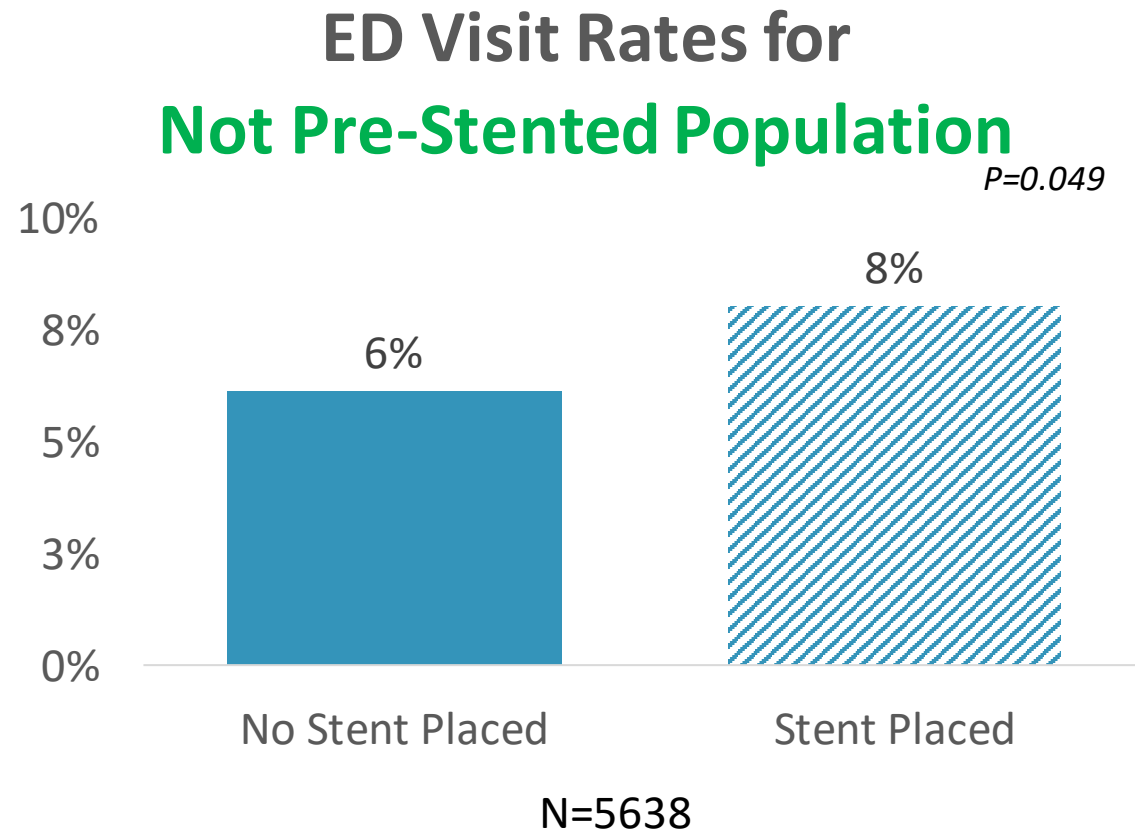


Stone-Free Rate: 58%



Stented Patients have Higher ED Visit Rates

Collaborative-Wide Data



Presented at October 2020 MUSIC Webinar
Presented at October 2020 MUSIC Webinar

Stent Omission Appropriateness Criteria

Patient	Criteria
Pre-stented Stone size: < 15mm	Case Type: Uncomplicated URS* Stone Location: Kidney or Ureter UA/Urine Culture: Negative Residual Fragments: Small or None Access Sheath Use: No Dilation: No
Not Pre-Stented Stone size: ≤ 10mm	

*Details of an uncomplicated URS as defined by the MUSIC ROCKS Stent Panel can be found in the table on the back of the placard.



For additional information and details regarding other clinical scenarios in which stent omission is appropriate, please scan the QR code on the left or visit us at www.musicurology.com/rocks.



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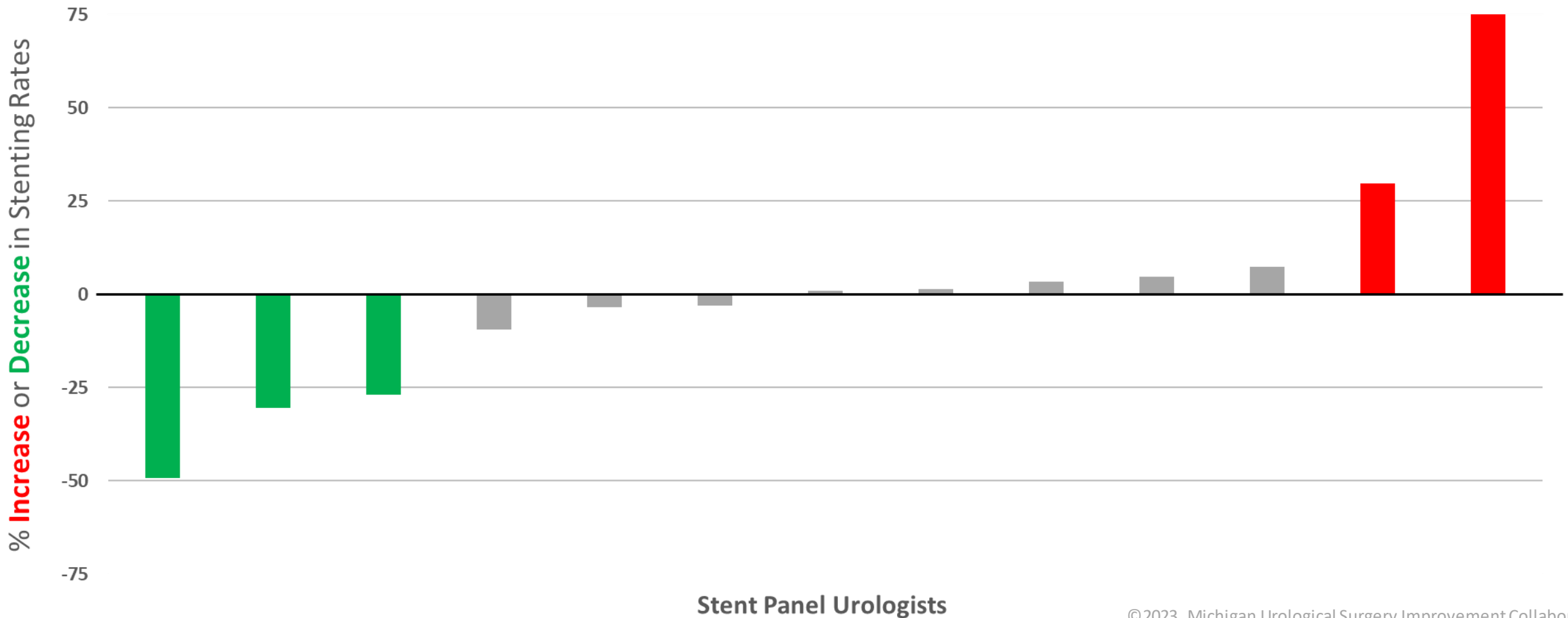
Stent Omission Appropriateness Criteria

*Uncomplicated URS criteria as defined by the MUSIC ROCKS Stent Panel

<ul style="list-style-type: none"> • Age ≥18 years • American Society of Anesthesiologists (ASA) score <3 • Not immunocompromised • No pregnancy • No evidence of functional/anatomic solitary kidney • No anatomic abnormalities (i.e. stricture, UPJ obstruction, horse shoe kidney) 	<ul style="list-style-type: none"> • No urinary tract reconstruction • No uncorrected bleeding diathesis • No history of neurogenic bladder or incomplete bladder emptying • No signs or symptoms of sepsis • No history of sepsis associated with urinary tract infection • No untreated positive urine culture 	<ul style="list-style-type: none"> • No stones in multiple locations (i.e. both ureter and kidney) • Stone size ≤15mm • Operative time ≤60 minutes • No balloon dilation of the ureter • Unilateral procedure • No plan for second look procedure • Retrograde URS only • No ureteral perforation or trauma
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Change in Stenting Rates


Change in Stenting Rates by Stent Panelist
(2018 vs. 2021)





Stent Omission: *Let's Keep it Simple*


Presented at June 2022 MUSIC Meeting




Stent Omission Appropriateness Criteria

Patient	Criteria
Pre-stented Stone size: < 15mm	Case Type: Uncomplicated URS* Stone Location: Kidney or Ureter UA/Urine Culture: Negative Residual Fragments: Small or None Access Sheath Use: No Dilation: No
Not Pre-Stented Stone size: ≤ 10mm	

*Details of an uncomplicated URS as defined by the MUSIC ROCKS Stent Panel can be found in the table on the back of the placard.




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Stent Omission Appropriateness Criteria

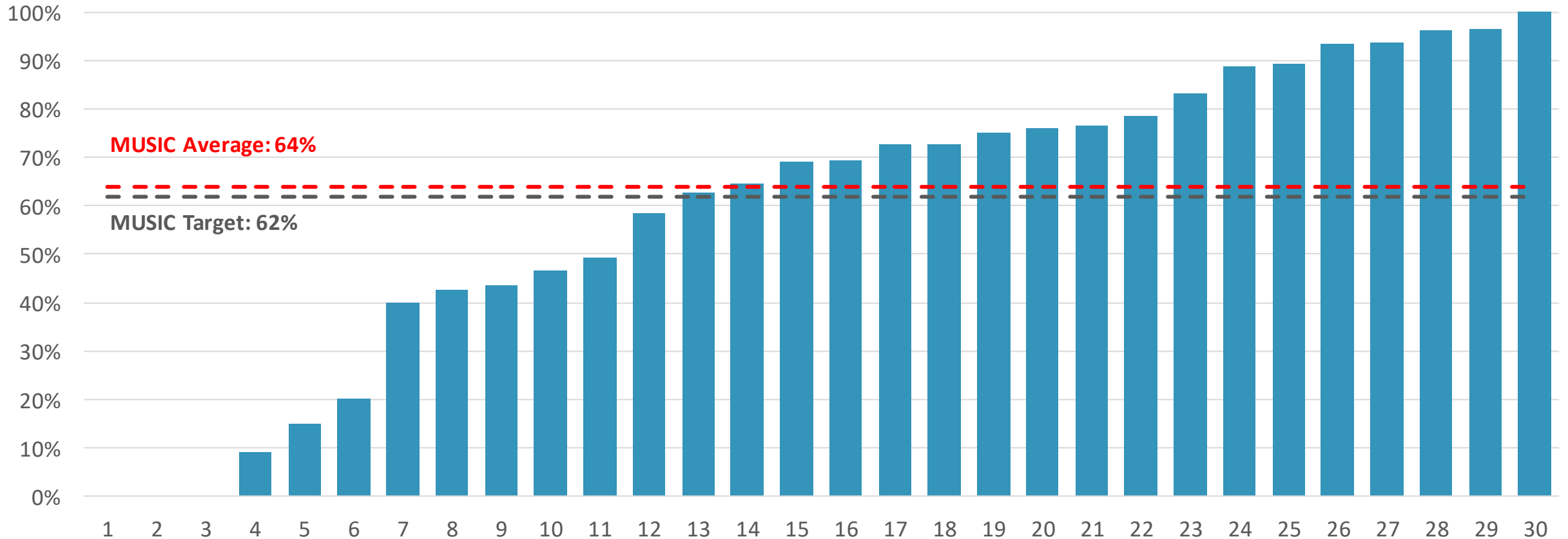
Patient/Criteria
Pre-stented



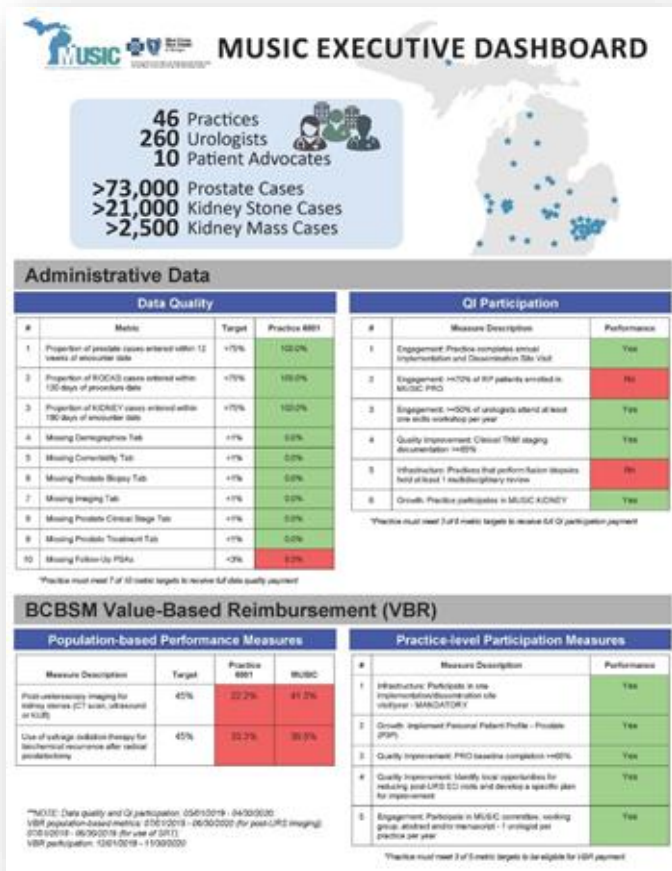


Rate of Stenting Following URS by Practice - Pre-stented Patients

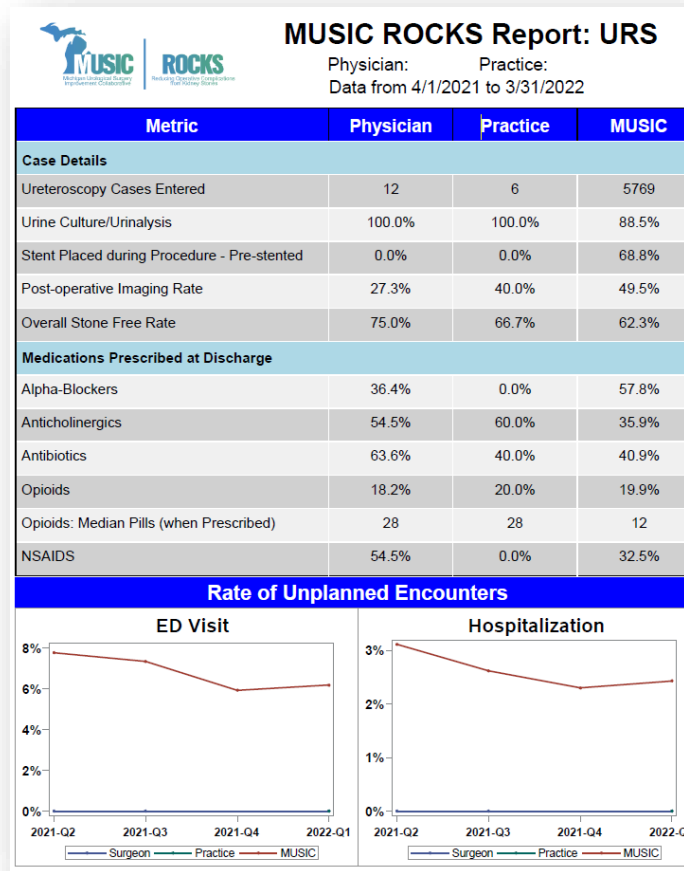
(1/1/21 - 7/1/22)



Practice Level Report



Physician Level Report



- ✓ Pre-op urine testing
- ✓ Stenting rate
- ✓ ED visit rate
- ✓ Hospitalization rate
- ✓ Opioid rate
- ✓ Anticholinergic rate
- ✓ NSAID rate
- ✓ Imaging rate
- ✓ Stone-free rate



MUSIC ROCKS Report: URS

Physician: X

Practice: X

Data from 7/1/2021 to 6/30/2022

Metric	Physician	Practice	MUSIC
Case Details			
Ureterscopy Cases Entered	39	1659	5967
Urine Culture/Urinalysis	97.3%	88.9%	90.3%
Stent Placed during Procedure - Pre-stented	92.9%	58.3%	66.6%
Post-operative Imaging Rate	59.5%	41.8%	49.5%
Overall Stone Free Rate	78.6%	63.3%	62.5%
Medications Prescribed at Discharge			
Alpha-Blockers	48.6%	64.2%	57.3%
Anticholinergics	62.2%	43.2%	36.2%
Antibiotics	35.1%	48.0%	38.6%
Opioids	10.8%	16.0%	18.7%
Opioids: Median Pills (when Prescribed)	8	11	12
NSAIDS	35.1%	40.4%	35.6%

slido



Do you look at your report?

ⓘ Start presenting to display the poll results on this slide.

slido



Do you use the report to compare yourself to others?

ⓘ Start presenting to display the poll results on this slide.

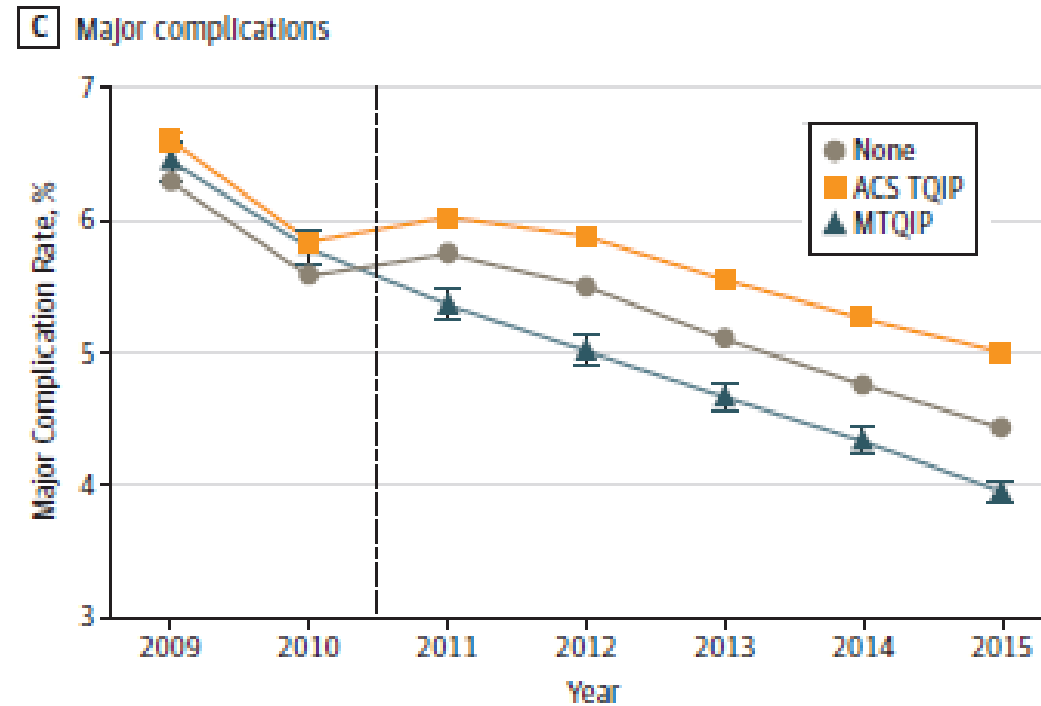
slido



Does this report provide the data needed to drive change in your stenting practice?

ⓘ Start presenting to display the poll results on this slide.

- MTQIP shows that feedback reporting and CQI participation are associated with improved outcomes for major complications.



None – Non-participating

American College of Surgeons Trauma Quality Improvement Program – Benchmark reporting **ONLY**

Michigan Trauma Quality Improvement Program – Benchmark reporting **AND** Collaborative Quality Improvement

Dr. Mark Hemmila – Guest Speaker

M·TQIP



*Michigan Medicine
Program Director, MTQIP*

The Michigan Trauma Quality Improvement Program

Data Presentation and Use

Mark R. Hemmila, MD



How hard is it?

Trauma > Hemorrhage



M·TQIP

How hard is it?

Trauma > Hemorrhage > Stop the bleed

M·TQIP

How hard is it?

Blood Products

PRBCs

Plasma

Platelets



M·TQIP

The ratio of Blood Products Matters

- Literature
 - 1:1:1 Blood, Plasma, Platelets
 - Better hemostasis
 - Increased 24 hr survival
 - Decreased overall mortality +/-
- Accepted practice
 - 1:1 or 2:1 Blood to Plasma ratio
- MTQIP Hospital CQI Metric
 - 2014



M•TQIP

Scoring of Resuscitation



Scoring of Resuscitation

- "OK Underline" – a perfect pass, generally under unfavorable circumstances. Naval aviators often have hundreds of carrier landings without ever receiving this grade. Worth 5 points.
- "OK" – a pass with only very minor deviations from centerline, glideslope and angle of attack. Worth 4 points.
- "Fair" – a pass with one or more safe deviations and appropriate corrections. Worth 3 points.
- "[Bolter](#)" - a safe pass where the hook is down and the aircraft does not stop. Worth 2.5 point, but counts against pilot/squadron/wing "boarding rate".
- "No Grade" – a pass with gross (but still safe) deviations or inappropriate corrections. Failure to respond to LSO calls will often result in this grade. Worth 2 points.
- "Technique Waveoff" – a pass with deviations from centerline, glideslope and/or angle of attack that are unsafe and need to be aborted. Worth 1 point.
- "Cut Pass" – an unsafe pass with unacceptable deviations, typically after a wave off is possible. Worth zero points.
- "Foul Deck Waveoff" – a pass that was aborted due to the landing area being "fouled". No points are assigned, and the pass is not counted toward the pilots landing grade average



Scoring of Resuscitation

Light Attack Greenie Board

Billet	Pilot Name/Type Aircraft	Call Sign	Sqd	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25
CO -	Mo Peelle/A-4	Warchie 1	VA-23	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
XO -	Chuck Sweeney/A-4	FlyingEagle 2	VA-212	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
OPS -	Bob Kison/AD	FOFA Pres 1	VA-25	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
MAINT -	John Burkeholder/A-7	Burkee	VA-56	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
ADMIN -	Bill Gilchrist/A-4	OK3	VA-23	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
SAFETY -	Chuck Muhl/AD	Charlie	VA-25	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
NATOPS -	Wil Trafton/A-7	Benjo	VA-56	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
SKEDS -	Bill Ashley/AD	Bakabill	VA-104	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
WEPS -	Steve Endacott/A-7	Squat	VA-56	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
QA -	Jack Feldhaus/AD	Locket 1	VA-25	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
LSO -	Mike Webber/A-4	Moon Pie	VA-23	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
LINE -	Craig Cover/A-7	Crash	VA-153	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
PERS -	Harry Najarian/A-7	Nudge	VA-153	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
A/C DIV -	Lee Van Oss/A-7	Beaver	VA-153	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green

- OK - Minimum deviations with good corrections.
- Fair - Reasonable deviations with average corrections.
- No Grade - Below average corrections but a safe pass
- Cut - Unsafe, gross deviations inside the wave off window

- Black dot indicates night pass
- N/C No count, special case (Emergency)
- Wave Off
- Bolter - tailhook did not catch a wire, aircraft went around for another pass

Michigan Trauma Quality Improvement Program (MTQIP) 2018 Performance Index January 1, 2018 to December 31, 2018				
Measure	Weight	Measure Description		Points
#1	10	Data Submission (Partial/Incomplete Submissions No Points)		
		On time and complete 3 of 3 times		10
		On time and complete 2 of 3 times		5
#2	10	Meeting Participation All Disciplines *Surgeon represents 1 hospital only		0-10
		Surgeon, and (TPM or MCR) Participate in 3 of 3 Collaborative meetings (9 pts)		
		Surgeon, and (TPM or MCR) Participate in 2 of 3 Collaborative meetings (6 pts)		
#3	10	Data Accuracy		
		Error Rate		
		5 Star Validation		10
		4 Star Validation		8
		3 Star Validation		5
		2 Star Validation		3
#4	10	Venous Thromboembolism (VTE) Prophylaxis Initiated Within 48 Hours of Arrival in Trauma Service Admits with > 2 Day Length of Stay (18 Mo's: 1/1/17-6/30/18)		
		≥ 55%		10
		≥ 50%		8
		≥ 40%		5
		< 40%		0
#5	10	Low Molecular Weight Heparin (LMWH) Venous Thromboembolism (VTE) Prophylaxis Use in Trauma Service Admits (18 Mo's: 1/1/17-6/30/18)		
		≥ 50%		10
		37-49%		7
		25-36%		5
		20-24%		3
#6	10	Red Blood Cell to Plasma Ratio (Weighted Mean Points) of Patients Transfused ≥5 Units in 1st 4 Hours (18 Mo's: 1/1/17-6/30/18) (See calculation info on page 2)		0-10
		Z-score: < -1 (major improvement)		10
		Z-score: -1 to 1 or serious complications low-outlier (average or better rate)		7
		Z-score: > 1 (rates of serious complications increased)		5
		#7	10	Serious Complication Rate-Trauma Service Admits (3 years: 7/1/15-6/30/18)
Z-score: < -1 (major improvement)				10
Z-score: -1 to 1 or mortality low-outlier (average or better rate)				7
Z-score: > 1 (rates of mortality increased)				5
#8	10			Mortality Rate-Trauma Service Admits (3 years: 7/1/15-6/30/18)
		Z-score: < -1 (major improvement)		10
		Z-score: -1 to 1 or mortality low-outlier (average or better rate)		7
		Z-score: > 1 (rates of mortality increased)		5
		#9	10	Open Fracture Antibiotic Usage (12 Mo's: 7/1/17-6/30/18)
≥ 90% patients (Antibiotic type, date, time recorded)				10
≥ 80% patients (Antibiotic type, date, time recorded)				7
≥ 70% patients (Antibiotic type, date, time recorded)				5
< 70% patients (Antibiotic type, date, time recorded)				0
#10	10	Head CT Scan performed in ED on patient taking anticoagulation medication with head injury (12 Mo's: 7/1/17-6/30/18)		
		≥ 90% patients (Head CT scan in ED with date and time recorded)		10
		≥ 80% patients (Head CT scan in ED with date and time recorded)		7
		≥ 70% patients (Head CT scan in ED with date and time recorded)		5
		< 70% patients (Head CT scan in ED with date and time recorded)		0
Total (Max Points) =				100

PARTICIPATION (30%)

PERFORMANCE (70%)

Measure 6: Red Blood Cell to Plasma Ratio

1) Assign (weight) to each individual patient's 4 hr PRBC/FPP ratio to correct tier/points using chart below.

PRBC to Plasma Ratio	Tier	Points
≤ 1.5	1	10
1.6 – 2.0	2	10
2.1 – 2.5	3	5
> 2.5	4	0

MTQIP Blood Drill Down

3/1/14 - 9/30/15



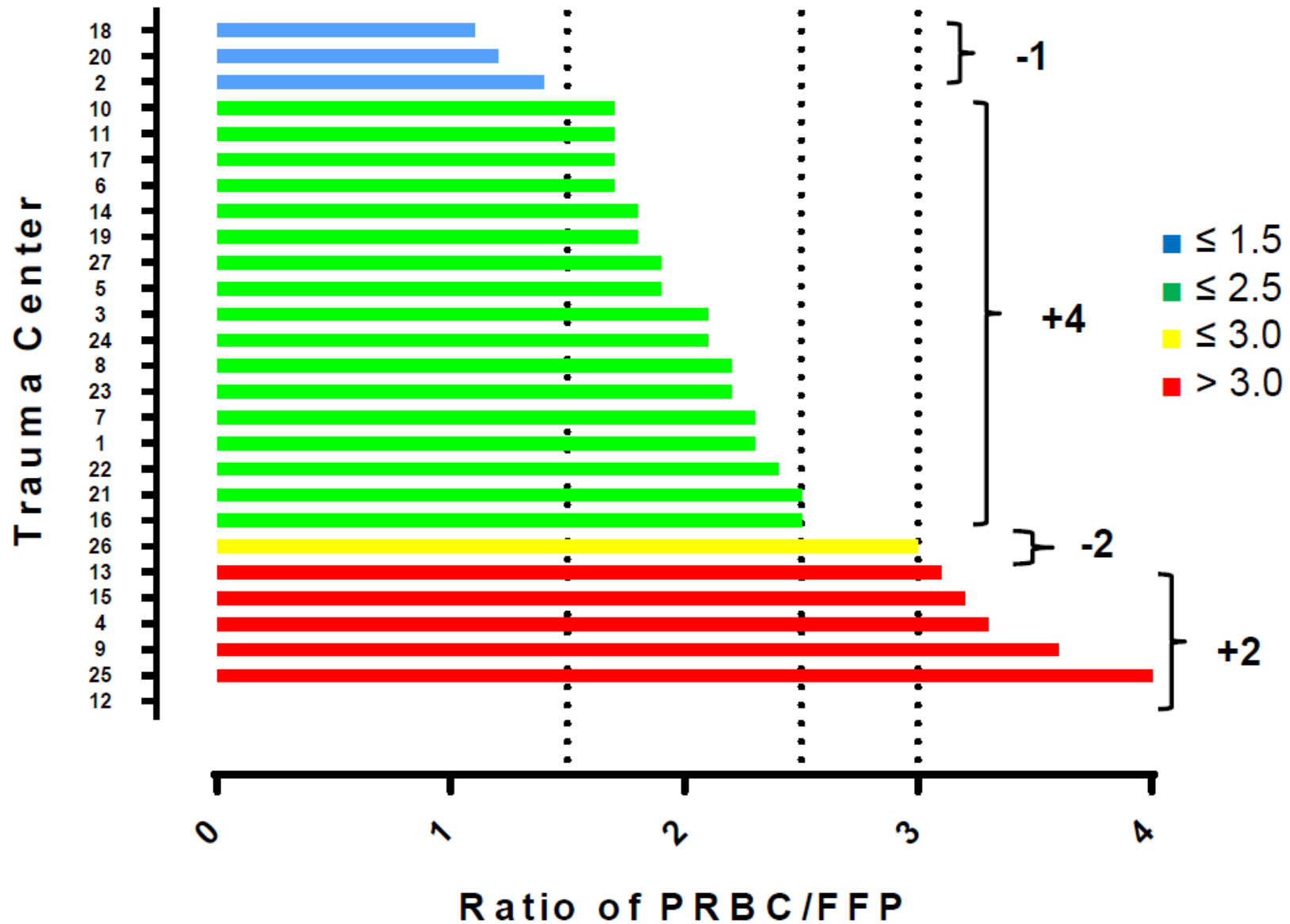
Trauma #	Age	ISS	PRBC 4hr	FFP 4 hr	PLT 4 hr	Cryo 4 hr	IVF 4 hr	4 hr PRBC/FFP Ratio	24 hr PRBC/FFP Ratio	Points	TXA	Mortality	Surgeon
337217	55	41	18	19	20	1	0	0.9	0.9	10	0	1	Machado-Aranda, David
337056	40	8	7	7	10	0	2	1.0	1.0	10	0	0	Cherry-Bukowiec, Jill
337066	18	41	14	14	4	0	3	1.0	1.0	10	0	0	To, Kathleen
337053	36	34	46	44	45	5	2	1.0	1.0	10	0	1	Cherry-Bukowiec, Jill
336658	26	48	7	6	0	0	0	1.2	1.2	10	0	0	Hemmila, Mark
337006	30	54	7	6	0	0	0	1.2	1.2	10	0	1	Hemmila, Mark
336731	63	27	15	12	0	0	0	1.3	1.3	10	0	1	Park, Pauline
337153	54	33	10	8	0	0	4	1.3	1.3	10	0	0	To, Kathleen
336568	50	75	6	4	5	1	0	1.5	1.5	10	0	1	Alam
336723	50	29	6	4	0	0	3	1.5	1.5	10	0	0	Hemmila, Mark
337072	35	50	12	8	15	10	2	1.5	1.6	10	0	1	Cherry-Bukowiec, Jill
337130	61	14	9	6	4	1	8	1.5	1.5	10	1	0	Machado-Aranda, David
337184	53	9	5	3	0	0	3	1.7	1.7	10	0	0	Cherry-Bukowiec, Jill
338100	19	66	37	21	30	0	12	1.8	1.9	10	1	1	Delano, Matthew
336614	63	30	43	24	15	0	1	1.8	1.8	10	1	1	Hemmila, Mark
336461	23	27	14	7	15	0	0	2.0	2.0	10	1	1	Raghavendran,
337885	28	5	9	4	0	0	2	2.3	2.3	5	0	1	Machado-Aranda, David
336991	24	34	5	2	5	0	0	2.5	2.5	5	0	1	To, Kathleen
337680	65	48	5	2	5	0	1	2.5	2.5	5	0	0	Wang, Stewart
338051	61	45	5	2	0	0	5	2.5	3.0	5	0	1	Napolitano, Lena
337483	72	16	8	3	0	0	6	2.7	3.0	0	0	0	Park, Pauline
336643	26	41	6	2	0	3	0	3.0	3.0	0	0	0	Raghavendran,
336736	66	36	9	3	1	0	0	3.0	3.0	0	0	1	Cherry-Bukowi
337624	50	20	7	2	0	0	1	3.5	3.5	0	0	1	Alam, Hasan
337790	51	29	8	2	5	0	6	4.0	2.5	0	0	0	Cherry-Bukowiec, Jill
336403	23	22	5	0	0	0	0			0	0	1	Alam

How hard is it?

- Grand Rapids Meeting
 - 2 years into project
 - Famous surgeon, prior research on subject, lagging
 - Presenting data
- ED Blood Products then MTP coolers

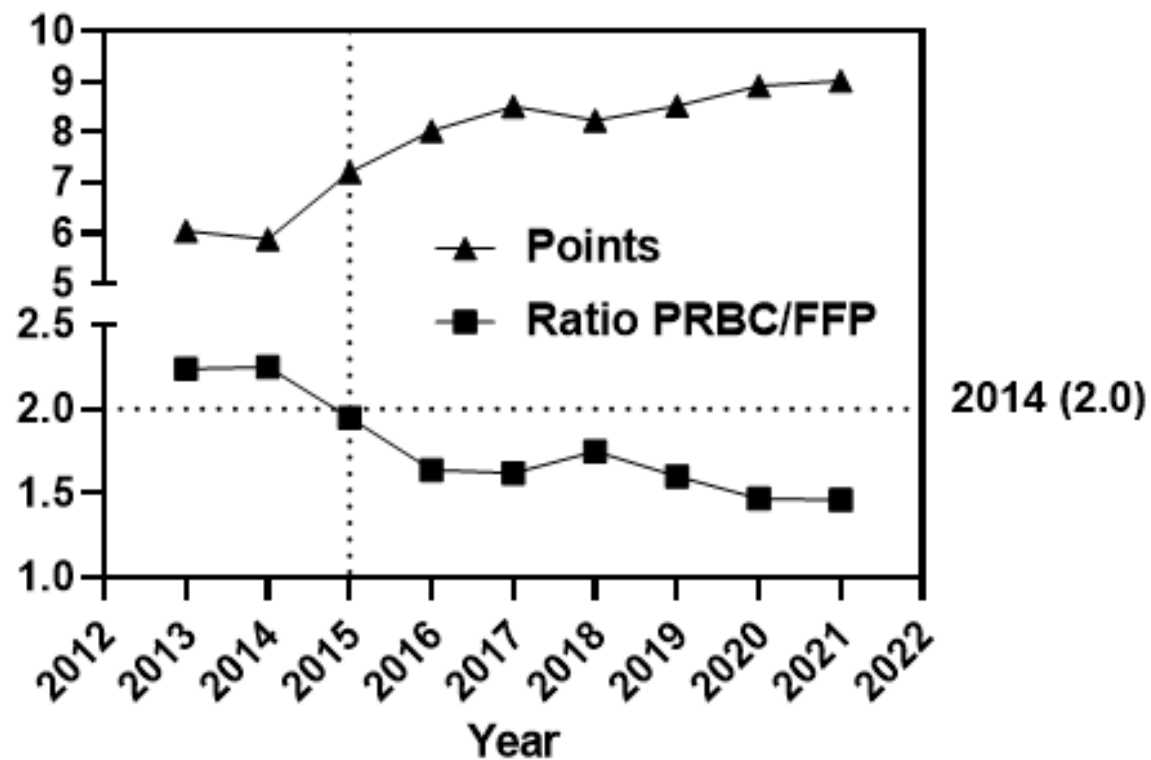
M·TQIP

Blood Product Ratio in first 4 hrs if ≥ 4 uPRBCs

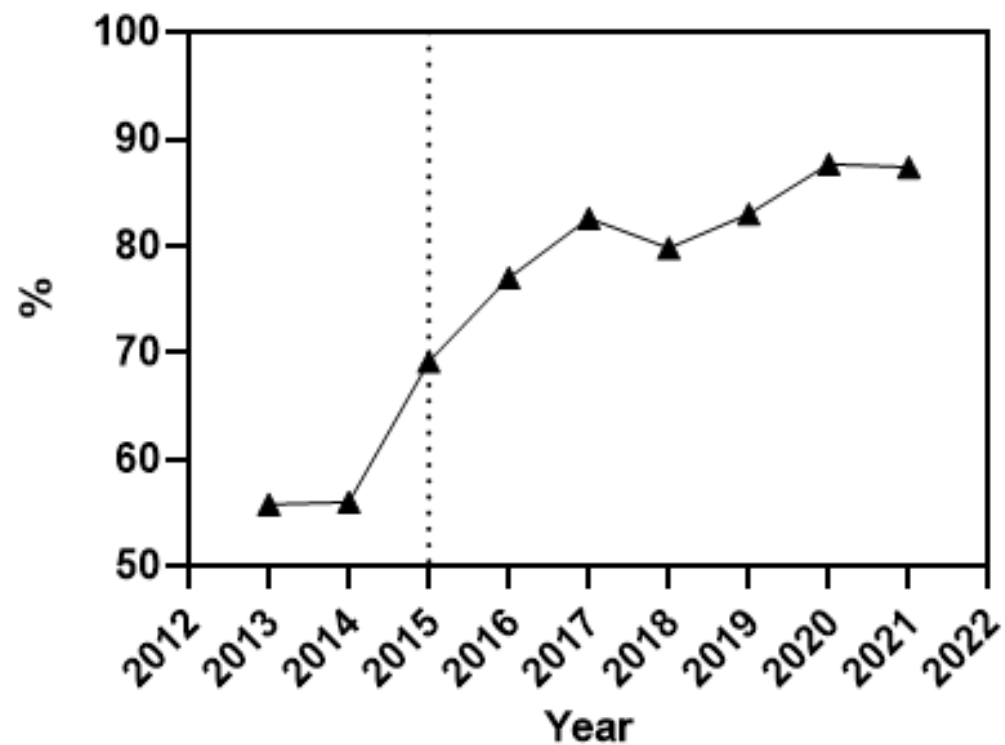


7/1/13 to 12/31/14

Blood Product Ratio in first 4 hrs



% Patients with Blood Product Ratio ≤ 2.0 in first 4 hrs

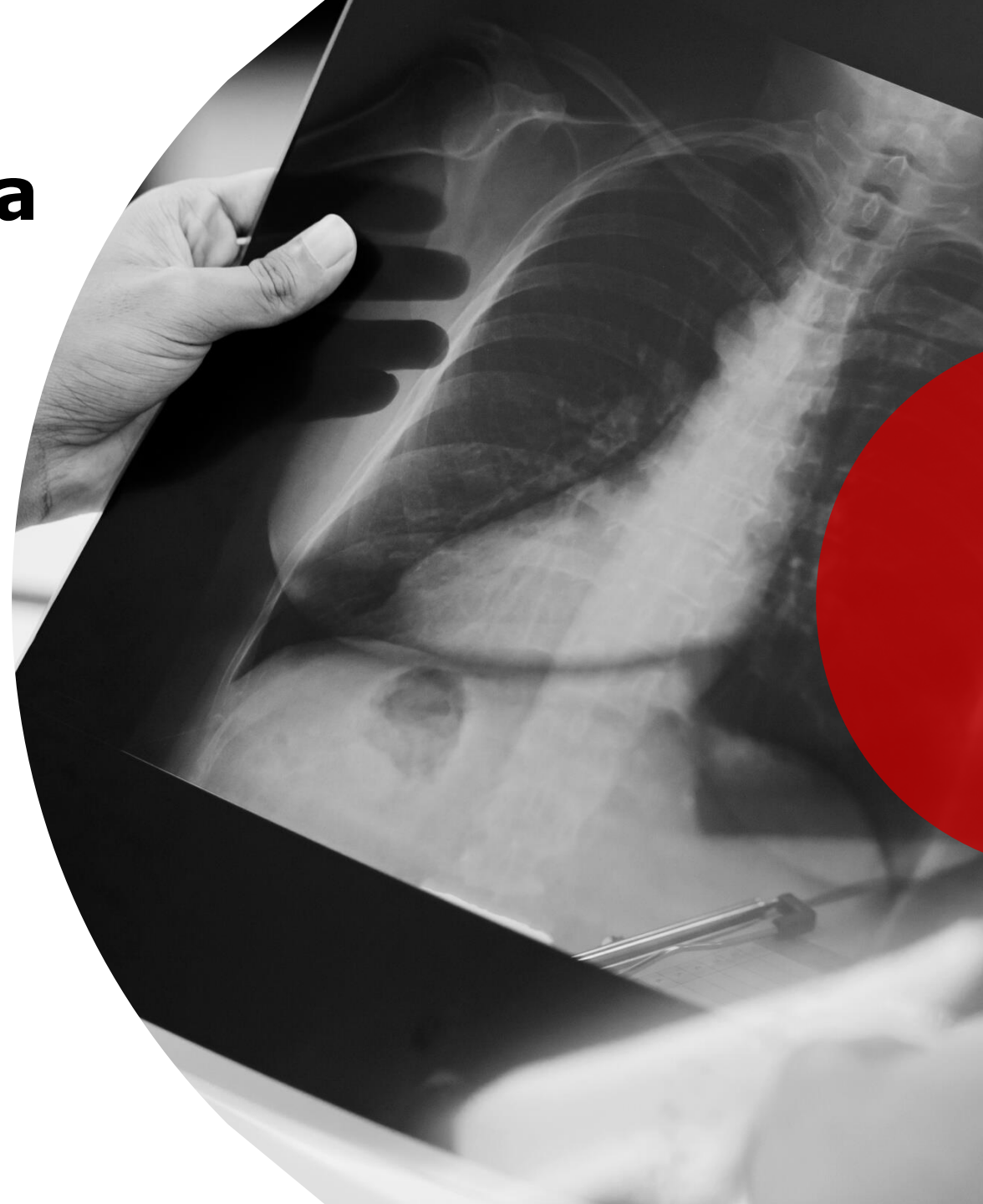


What do people want in data reports?

How do I look

Timely

Easy to read

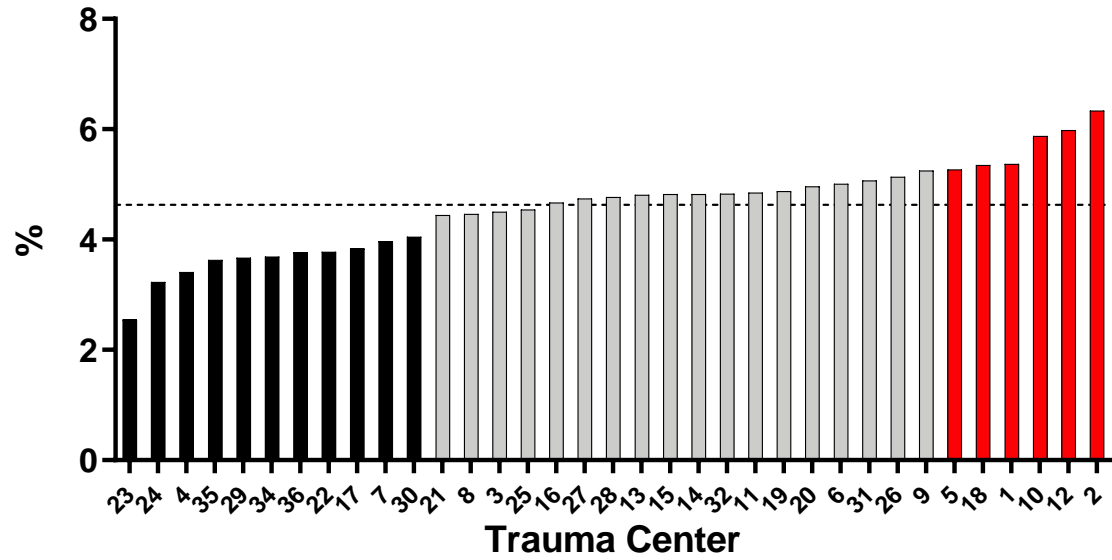


How do I look

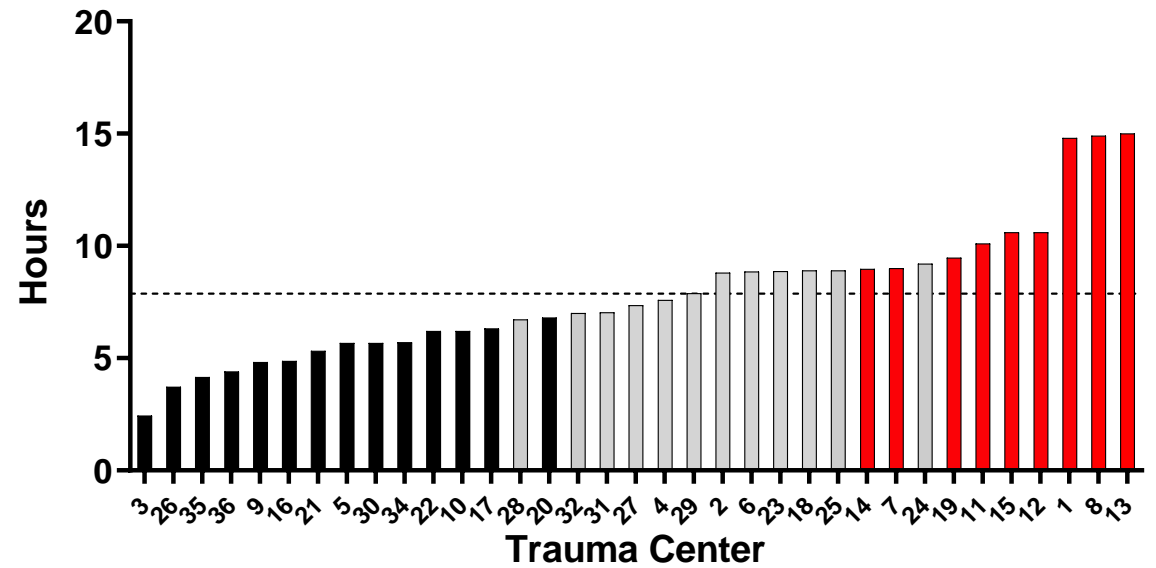
- Risk-adjusted means
- Unblinding at meetings
- Graphical
- Cover CQI Hospital Scoring Index at every meeting
- Z-Score

M·TQIP

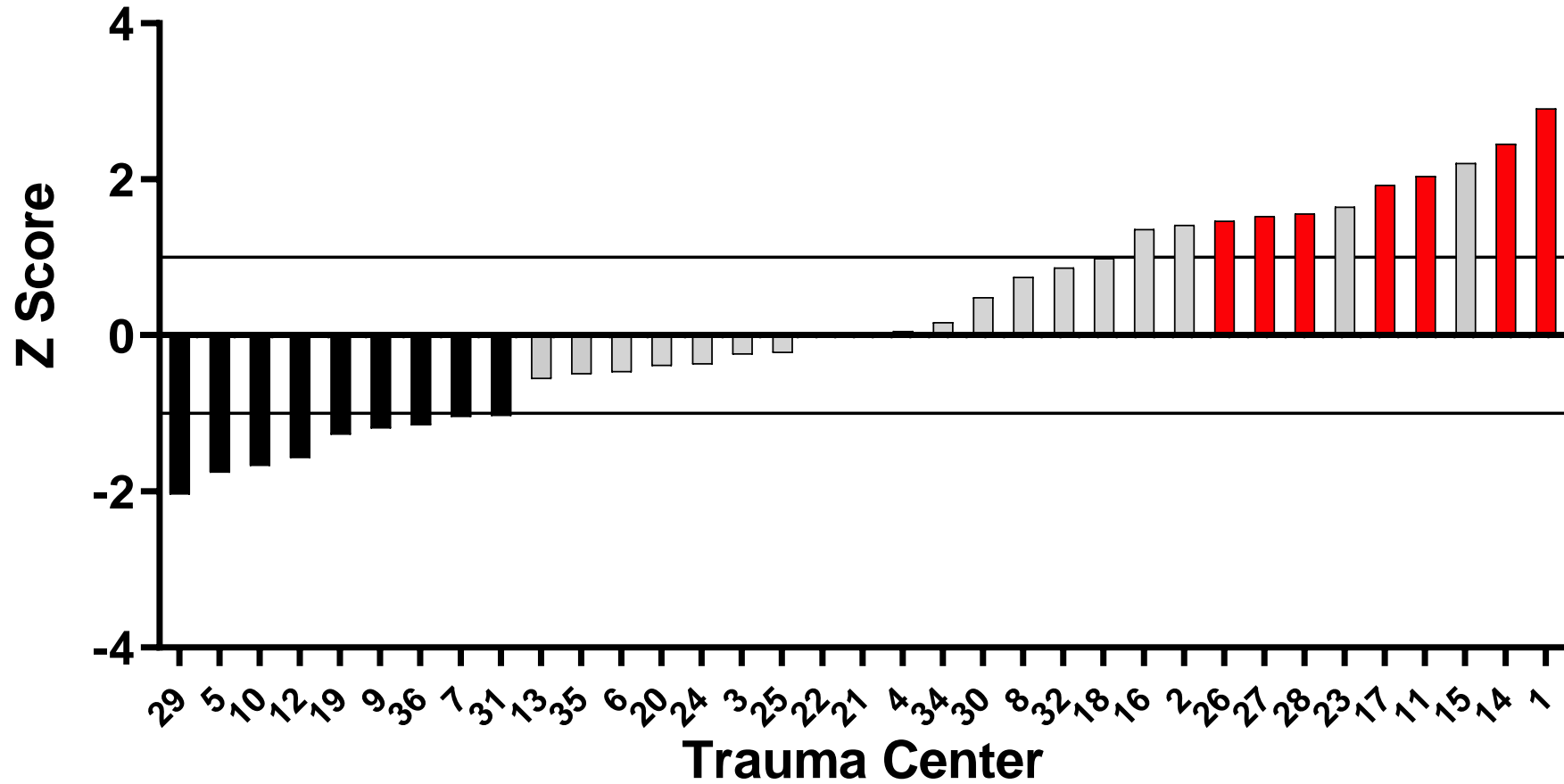
Mortality
Cohort 1 - MTQIP All



Mean ED LOS
Cohort 2 - Admit to Trauma



Metric 7 - Z Score - Serious Complication Rate
Cohort 2 - Admit to Trauma
7/1/20 - 1/31/23



Timely

- Consider statistical power
 - Time interval
 - Metric n in cohort (common vs. uncommon)
- Use recent data for reports
- Web-site (ArborMetrix)
 - Every 2 months
 - We do have a data lag problem

Easy to read

- The audience is not a group of biostatisticians
- Use colors to denote outlier status
 - Red = high outlier performance
 - Gray = average performance
 - Black = low outlier performance
- Summary dashboards
- Lists
 - Provided to participants (CQI Index measures)
 - Drill down to patient level (ArborMetrix)

MTQIP Dashboard
UM



Outcome	Center	MTQIP	95% CI	Mortality	Center	MTQIP	95% CI
Abdominal Compartment Syndrome	0.05	0.03		AIS Abdomen >=3	10.2	9.3	
Abdominal Fascial Left Open	0.57	0.6		AIS Chest >=3	7.5	7.7	
Acute Kidney Injury	0.59	0.45		AIS External >=3	32.0	30.8	
Acute Renal Insufficiency	0.15	0.14		AIS Extremity >=3	4.1	4.4	
Acute Respiratory Distress Syndrome	0.64	0.44		AIS Face >=3	0.3	15.7	
Alcohol Withdrawal Syndrome	2.33	1.42		AIS Head/Neck >=3	11.1	12.3	
Any Complication (Grade 1, 2, or 3)	18	11.1		Age 16-24	3.7	4.9	
Any Complication (Grade 1, 2, or 3) or Morta	20.3	13.9		Age 25-44	3.9	4.3	
Any DVT	1.48	0.87		Age 45-64	3.5	4.0	
C. Diff Colitis	0.86	0.29		Age 65-84	4.5	4.8	
Cardiac Arrest with CPR	1.34	1.27		Age >84	7.1	5.4	
Cardiac/Stroke	1.6	1.84		Arrived from: Other	3.2	1.6	
Catheter-Associated Urinary Tract Infection	0.58	0.23		Arrived from: Refer Hospital	5.1	4.2	
Central Line Associated Blood Stream Infect	0.09	0.04		Arrived from: Scene	4.8	5.1	
Dead	4.51	4.55		Cohort 2 (Admit to Trauma Service)	4.6	4.5	
Deep SSI	0.09	0.17		Cohort 3 (Blunt Multi-System)	16.0	17.0	
Delirium	11.4	3.84		Cohort 4 (Blunt Single-System)	3.8	4.0	
Enterocutaneous Fistula	0.01	0.04		Cohort 5 (Penetrating)	11.0	13.2	
Extremity Compartment Syndrome	0.18	0.15		Cohort 7 (Benchmark)	6.5	6.9	
Failure to Rescue	13.8	16.6		Cohort 8 (Isolated Hip Fracture)	1.1	1.7	
Grade 1	13.5	5.66		Dead	4.5	4.6	
Grade 2	8.15	5.63		Dead (with TBI)	49.0	57.1	
Lower Extremity DVT	1.49	0.87		Dead or Hospice	5.9	6.1	
Myocardial Infarction	0.15	0.31		Hospice	1.4	1.5	
Organ/Space SSI	0.19	0.19		ISS 16-24	4.6	5.5	
Osteomyelitis	0.06	0.03		ISS 25-35	25.7	25.6	
Pneumonia	3.16	1.72		ISS 5-15	1.4	1.4	
Pressure Ulcer	1.28	1.05		ISS >35	37.9	44.6	
Pulmonary Embolism	0.55	0.39		Mechanism: Blunt	3.6	4.0	
Sepsis	0.42	0.58		Mechanism: Fall	4.4	3.7	
Serious Complication (Grade 2 or 3)	9.69	7.47		Mechanism: Firearm	14.7	17.0	
Serious Complication (Grade 2 or 3) or Morta	12.2	10.3		Mechanism: MVC	3.6	4.1	
Stroke/CVA	0.16	0.32		Mechanism: Penetrating	11.0	13.2	
Superficial SSI	0.1	0.17		Motor GCS: 1	41.8	55.4	
Unplanned Admission to ICU	3.68	1.91		Motor GCS: 2-5	14.9	15.0	
Unplanned Intubation	1.53	1.38		Motor GCS: 6	2.0	1.6	
Unplanned Return to OR	0.63	1.21		Race: Non-white	4.1	5.3	
VTE	1.84	1.17		Race: White	4.3	4.3	
Ventilator Associated Pneumonia	1.91	1.16		Total GCS: 14-15	1.9	1.5	
Wound Disruption	0.04	0.1		Total GCS: 3-8	34.7	45.3	
				Total GCS: 9-13	9.5	9.6	

Isolated Hip Fracture Dashboard
UM



Admit Service	Center	MTQIP	n
Trauma	0.0%	41.7%	0
Orthopedics	91.0%	24.6%	61
Others	9.0%	33.7%	6

Processes of Care	Center	MTQIP	P Value	95% CI
Heparin or LMWH VTE Prophylaxis <= 48 Hours	54.0%	64.4%	0.00	
Average Time to OR (hrs)	21.9	26.8		
Time to OR > 48 Hours	3.0%	8.3%		

Complications	Center	MTQIP	P Value	95% CI
Serious Complications	6.8%	6.0%	0.49	
Any Complications	14.2%	10.6%	0.01	
Failure to Rescue	17.0%	17.6%	0.88	
Venous Thromboembolism	1.3%	0.7%	0.01	

Top Collaborative Complications	Center	MTQIP	P Value	95% CI
Unplanned Admission to ICU	3.2%	2.1%	0.29	
Unplanned Intubation	1.0%	0.6%	0.13	
Myocardial Infarction	0.8%	0.6%	0.68	
Pneumonia	0.9%	0.3%	0.01	
Catheter Associated Urinary Tract Infection	0.9%	0.2%	0.00	

Resource Utilization	Center	MTQIP	P Value	95% CI
Length of Stay (days)	6.0	5.8	0.57	

Mortality	Center	MTQIP	P Value	95% CI
Isolated Hip Fracture Mortality	2.2%	1.9%	0.35	
Mortality or Hospice	4.6%	4.5%	0.84	

Disposition	Center	MTQIP	n
Home	28.4%	21.9%	19
SNF	70.1%	29.1%	47
Rehab	0.0%	41.9%	0
Other	1.5%	4.0%	1

Key

- Low Outlier
- Average
- High Outlier

Criteria

Cohort 8 (Isolated Hip Fracture)

- Exclude DOA
- Age >= 65
- eCode = Fall
- AIS 05, ICD-9, or ICD-10 codes = proximal femur, femoral head, femoral neck, trochanteric or subtrochanteric
- All other injuries must be in AIS external body region (i.e., bruise, abrasion or laceration)

11/1/20 - 1/31/23

MTQIP Open Fracture Drill Down

Interval 7/1/22 - 12/31/22

Target <= 90 min



Center	Trauma #	MRN	Age	Activation Status	ISS	Mortality	First Antibiotic type	Second Antibiotic Type	Missing Data Alert	Arrival to Antibiotic Time (Min)	Surgeon Name
UM	46939	40011602	71	Partial	22	0	Cephalosporin	None		466	Machado-Aranda, David
UM	47064	305248	59	No Trauma Activ	10	0	Cephalosporin	None		88	n/a
UM	46868	11051923	73	Partial	29	0	Cephalosporin	None		52	Cherry-Bukowiec, Jill
UM	47346	101164255	21	Partial	9	0	Cephalosporin	None		52	Scott, John W
UM	47339	29567529	68	Partial	14	0	Cephalosporin	None		42	Scott, John W
UM	47672	101719951	31	Partial	10	0	Cephalosporin	None		20	Jean, Raymond
UM	46903	38819203	81	Full	10	0	Cephalosporin	None		16	Cherry-Bukowiec, Jill
UM	47192	20255705	58	Partial	17	0	Cephalosporin	None		16	Aubry, Staci

Motivation Levers



Reports



Unmasking

A- B+
C

Hospital Index

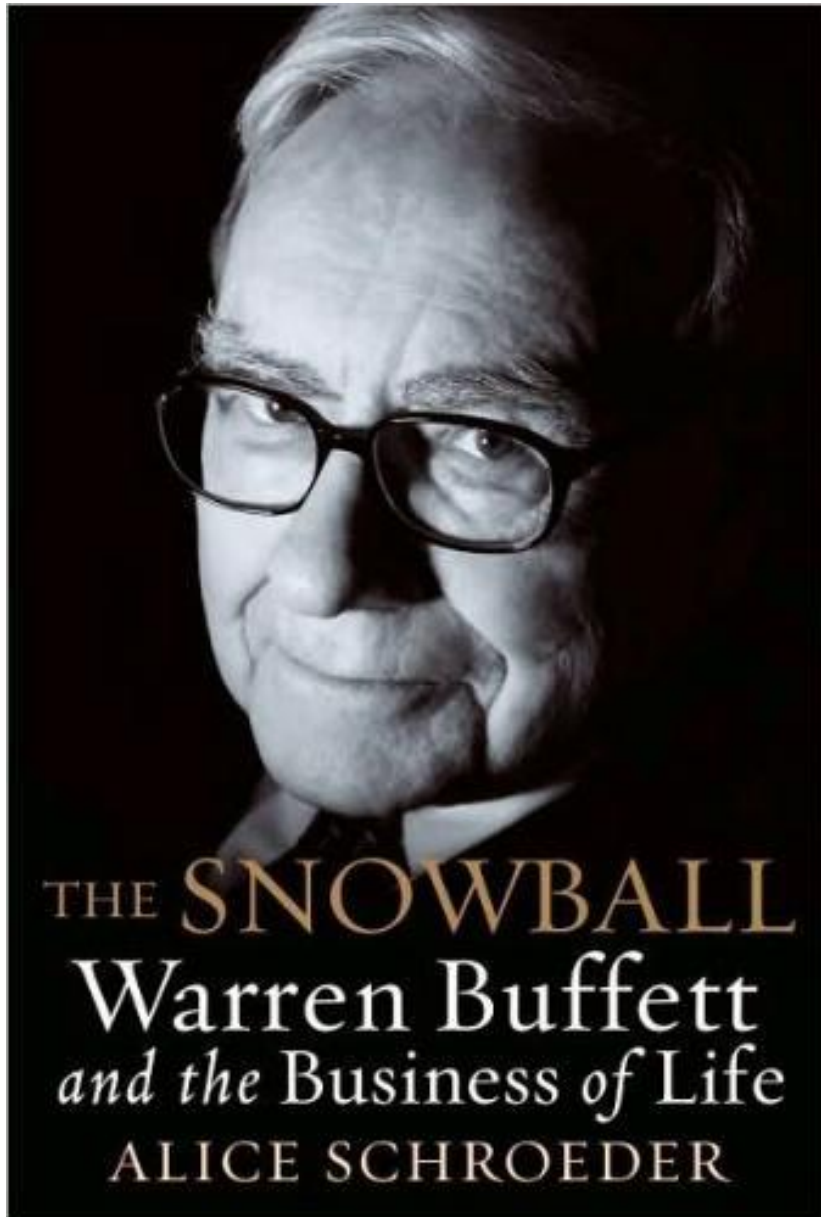
M·TQIP

Credibility

Data Definitions

Data Validation

M·TQIP



“Life is like a snowball. The important thing is finding wet snow and a really long hill.”

BERKSHIRE HATHAWAY INC.

2022
ANNUAL REPORT

BERKSHIRE HATHAWAY INC.

2022
ANNUAL REPORT



Individual Site Summary Report

November 1, 2020 through January 31, 2023

Issue May 17, 2023

Michigan Trauma Quality Improvement Program

Dedicated to improving the quality of care delivered to trauma patients

M·TQIP

VTE Prophylaxis Administration



23% → 59%
2012 2021
↑ 8.6K patients/yr

Getting trauma patients the right drug at the right time

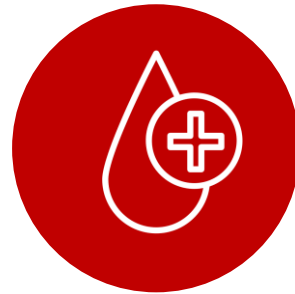
Timely Hip Fracture Repair



79% → 93%
2016 2021
↑ 543 patients/yr

Getting elderly patients to the operating room to get the right care

Massive Transfusion Resuscitation



54% → 88%
2013 2021
↑ 118 patients/yr

Getting patients with bleeding the right blood products

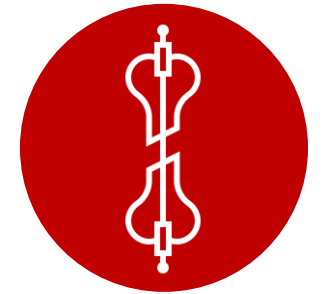
Traumatic Brain Injury



65% → 86%
2016 2021
↑ 107 patients/yr

Getting patients with traumatic injury the right imaging

Open Fracture Antibiotic



77% → 90%
2017 2021
↑ 100 patients/yr

Getting patients with an open fracture the right antibiotic

Michigan Trauma Quality Improvement Program

Dedicated to improving the quality of care delivered to trauma patients

M·TQIP

Mortality



4.4% → 3.7%

2011 2021

↓ 209 patients/yr

Decreasing trauma-related deaths

Major Complications



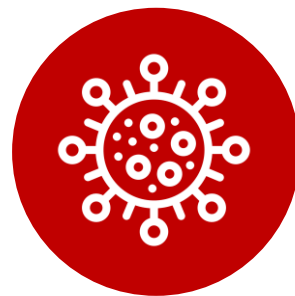
8.7% → 6.3%

2011 2021

↓ 730 patients/yr

Decreasing trauma-related morbidity

Sepsis



0.9% → 0.4%

2011 2021

↓ 147 patients/yr

Decreasing critical illness

Venous Thromboembolism



1.7% → 1.1%

2011 2021

↓ 188 patients/yr

Decreasing life-threatening blood clots

Hospital Length of Stay



6.3 → 4.8 days

2011 2021

↓ 45K days/yr

Decreasing time away from family

Can we Improve our Provider feedback Reports?



ROCKS Stenting Dashboard

MUSIC Rate

Practice Rate

Provider Rate

6/1/2016

11/28/2022

Metric:

Stenting Rate

Age (yrs)

(All)

BMI

(All)

Charlson Comorbidity Index

(All)

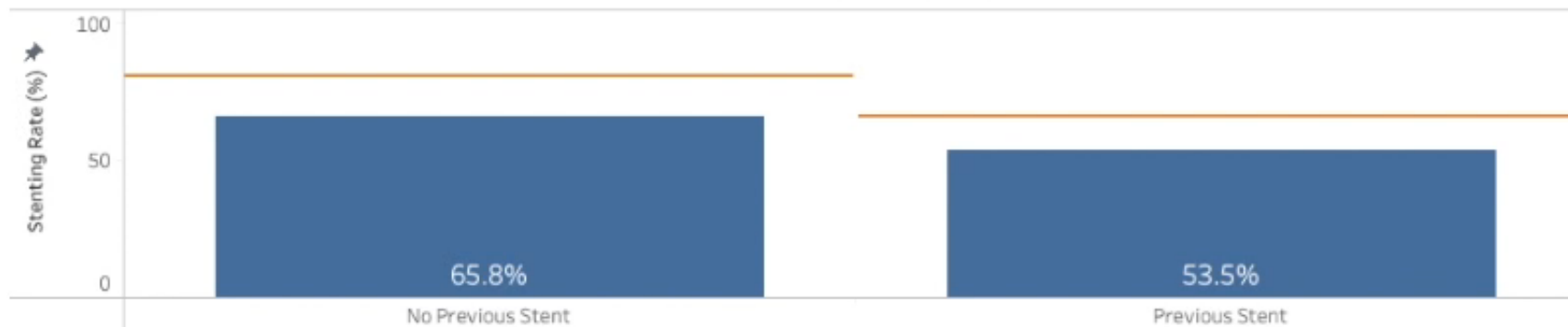
Stone Diameter (mm)

(All)

Stone Location

(All)

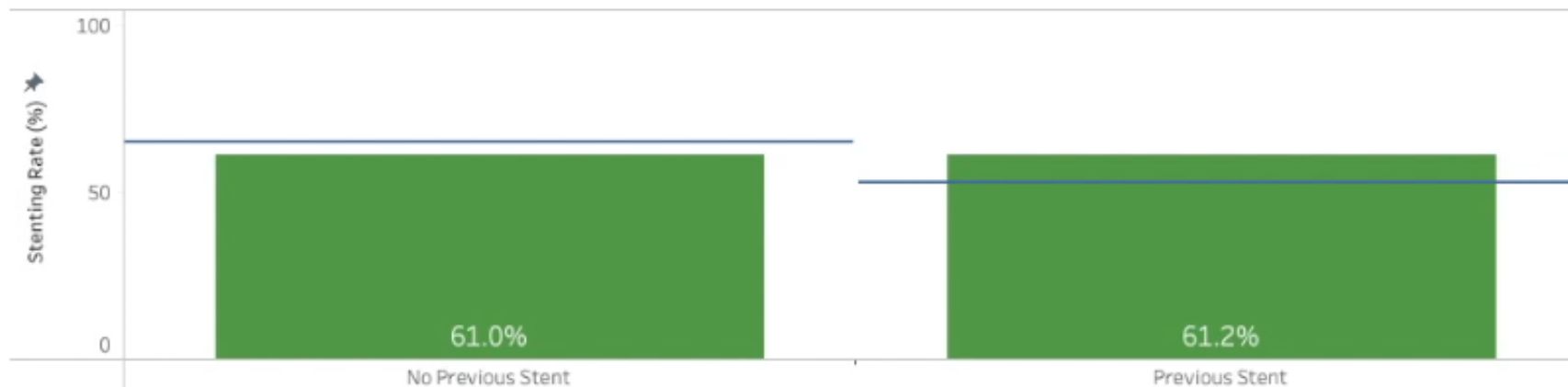
Postop Stenting Rate for Practice: 11



Select the Urologist ID:

72

Postop Stenting Rate for Urologist: 72



Patient Demographics

Age

BMI

Comorbidity

Age (yrs) (All) ▼	BMI (All) ▼	Charlson Comorbidity Index (All) ▼
----------------------	----------------	---------------------------------------

Age (yrs)
(All) ▼
<input checked="" type="checkbox"/> (All)
<input checked="" type="checkbox"/> 0-30
<input checked="" type="checkbox"/> 31-50
<input checked="" type="checkbox"/> 51-70
<input checked="" type="checkbox"/> 71-80
<input checked="" type="checkbox"/> >81

BMI
(All) ▼
<input checked="" type="checkbox"/> (All)
<input checked="" type="checkbox"/> Null
<input checked="" type="checkbox"/> 0-18.5
<input checked="" type="checkbox"/> 18.5-25.0
<input checked="" type="checkbox"/> 25.1-30.0
<input checked="" type="checkbox"/> 30.1-35.0
<input checked="" type="checkbox"/> >35.0

Charlson Comorbidity Index
(All) ▼
<input checked="" type="checkbox"/> (All)
<input checked="" type="checkbox"/> 0-1
<input checked="" type="checkbox"/> 2-3
<input checked="" type="checkbox"/> >3

Clinical Characteristics

Size

Location

Stone Diameter (mm)  ▼

Stone Location

(All) ▼

(All) ▼

Stone Diameter (mm)

(All) ▼

(All)

Null

0-5

5.1-10

10.1-15

15.1-20

>20

Stone Location

(All) ▼

(All)

Null

Both

Kidney

Ureter



Easily Assess Change Over Time

ROCKS Stenting Dashboard

MUSIC Rate

Practice Rate

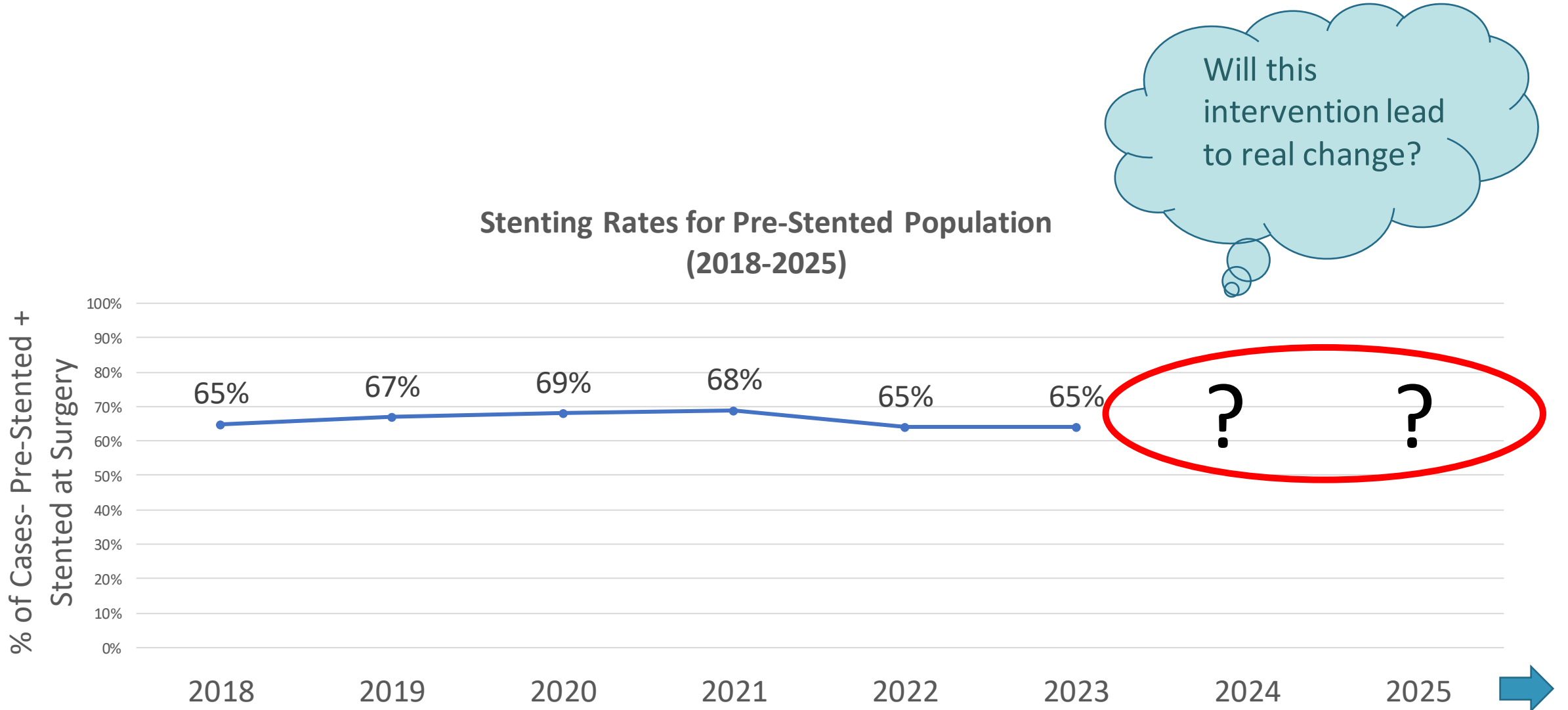
Provider Rate

6/1/2016

11/28/2022



What do you think?





Panelist Introduction



Dr. John Ludlow
*Western Michigan
Urological Associates*



Dr. Brian Seifman
Michigan Institute of Urology



Dr. Mark Hemmila
*Michigan Medicine
Program Director, MTQIP*

Dashboard Implementation

- Benchmarking* and registries can provide data and a target
- “...progress is as much about implementation as it is about invention.”

The Eureka Theory of History is Wrong. Derek Thompson
The Atlantic; Jan 2023

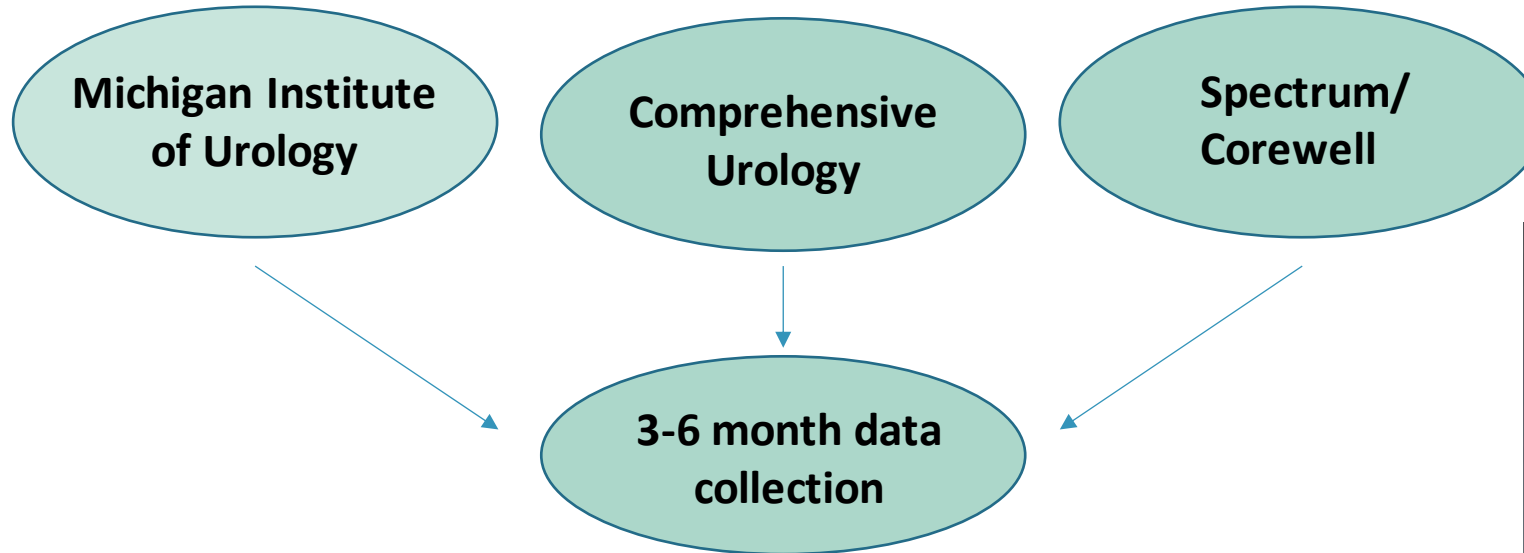
Innovation

Implementation

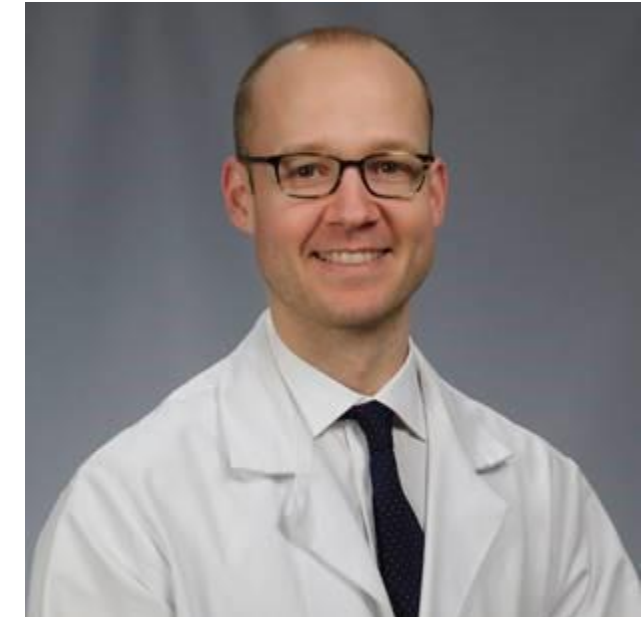
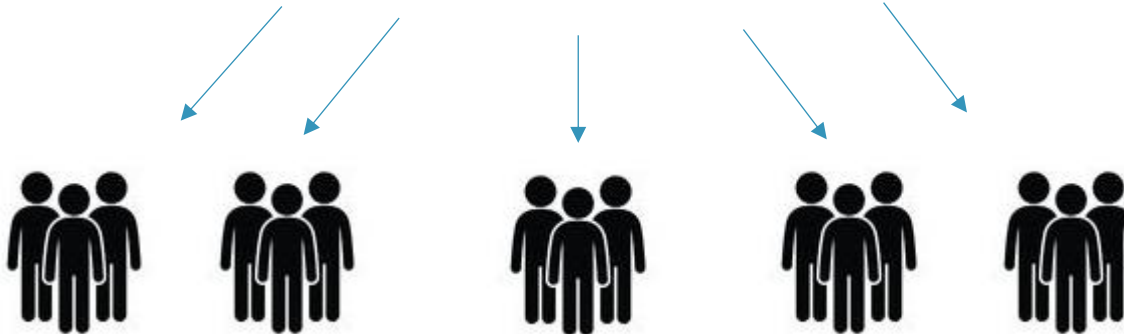
Progress

Future Directions

Launch to 3 Pilot Sites



2 Year Dissemination Plan to All Sites

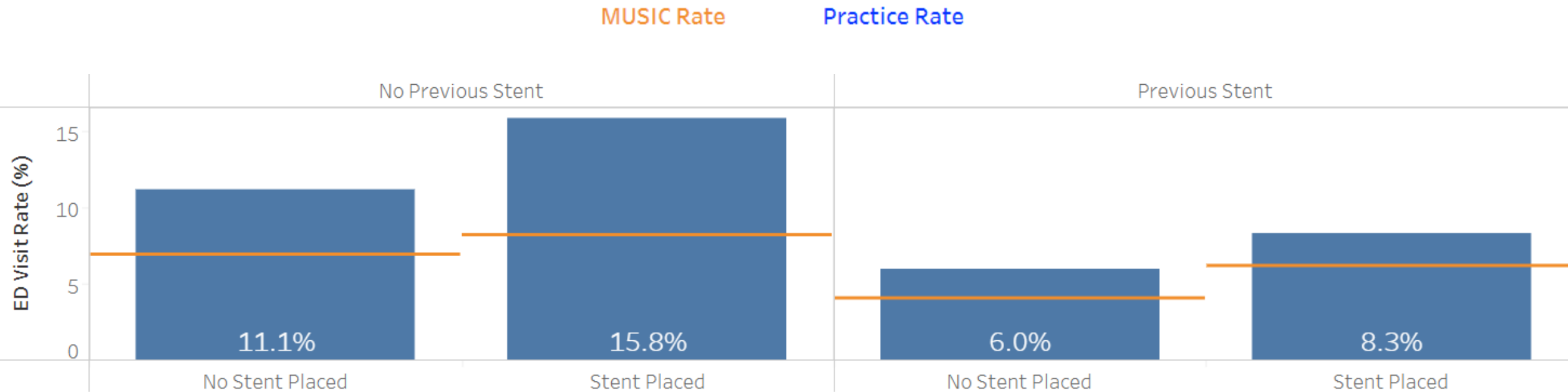


Dr. Kristian Stensland
*Michigan Medicine Urology,
Surgical Oncology*



Stent Omission in Pre-stented Patients can help us Achieve Better Outcomes

Postop ED Visit Rates by Stenting for Practice





Lunch



Coping with Adverse Events (CARES)

Karla Witzke, DO, FACOS

“If you haven’t had any complications, you haven’t done enough surgery”





What creates this feeling?

- Patients may perceive their doctors as infallible experts.
- **Physicians** similarly tend to expect the **same unrealistic levels of perfection from themselves.**

Second Victim

- Health care providers who commit an error and are traumatized by the event
 - Psychological (shame, guilt, anxiety, grief, and depression)
 - Cognitive (compassion dissatisfaction, burnout, secondary traumatic stress)
 - Physical reactions that have a personal negative impact

- Wu AW. Medical error: the second victim. The doctor who makes the mistake needs help too. *BMJ*. 2000;320(7237):726–727. doi: 10.1136/bmj.320.7237.726 [PMC free article] [PubMed] [CrossRef] [Google Scholar]






History behind the term second victim

- Institute of Medicine report “To Err is Human”
- Dr Albert Wu wrote an essay stating, “although patients are the first and obvious victims of medical mistakes, **doctors are wounded by the same errors; they are the second victims.**”

Were you prepared for this is in residency training?



Where it all began






MUSIC Skills Workshop Webinar:
Thursday, April 7th, 2022 | 6:00 PM – 8:00 PM EST






A Guide to Facing Complications:
Getting the patient and yourself through hardship

Register now at the link here: [MUSIC Skills Workshop Webinar Registration](#)

Guest Speakers:

 Gary Faerber, MD Professor of Urology Duke University School of Medicine <i>"Managing bleeding after ureteroscopy"</i>	 Kevin Turner, MA DM FRCS Consultant Urological Surgeon, Visiting Professor Bournemouth University (UK) <i>"How surgeons cope with adverse events"</i>	 Scott Eggener, MD Bruce and Beth White Family Professor of Surgery, University of Chicago <i>"Major complications: The emotional struggle"</i>
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Featured Panelists:

 Casey Dauw, MD Michigan Medicine	 Karla Witzke, DO MyMichigan Health	 Khurshid Ghani, MD, MS Michigan Medicine	 Lynne McCormick, DO Munson Healthcare Manistee	 James Shields, MD Michigan Medicine
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155 attendees



Global audience

14 countries



Skills Workshop Feedback

- Such an important topic. Have been there. Getting through the next case is the hardest. Agree with Scott, **support of mentors and peers is what gets you through.** -Alexander Kutikov
- Amazing forum. Remember these themes next time you participate in peer review (morbidity and mortality conference). **Empathy and compassion.** -Serge Ginzburg



Skills Workshop Feedback

- It was immensely helpful at this very time as I am going through a tough time with an adverse event that happened to one of my patients. **Best talk I have attended** and really worth staying this late to listen to. -Aza Mohammed
- Another great MUSIC meeting. **This was an exceptional, important and neglected topic.** One of the best meetings I've ever been to. - Daniel Flewelling



Skills Workshop Feedback

- As a third-year medical student with a non-traditional background of work in patient experience and physician wellbeing, I not only left this session with valuable insight regarding urologic disease and management, but a sense that the **MUSIC community is sincerely invested in holistically enhancing the practice of urology in every way.** -Katarina Stark



What's the problem?

- Assume something happens to surgeons, because of surgery, that affects them profoundly—how happy they are, how healthy they are, how they treat their families, how well they sleep, how much they drink, even how well they do their job....
- Assume we know that, recognize that, and could even do something about that
- And assume we have chosen not to
- **That's the problem**

**-Kevin Turner, MA DM FRCS
AUA 2023**



What was the reaction to the MUSIC workshop?

- Nationally (Dr Kevin Turner)
 - Journal of Urology special article October 2022
 - Surgery Harms Surgeons. What Can We Do?
 - Society of Urology Oncology Guest Lecture December 2022
 - Journal of Urology Lecture, American Urologic Association April 2023

Responses were encouraging

Urologists reached out to express their interest in keeping the momentum going





Create a Peer Support Network!

- Support urologists following unanticipated events as well as daily stressors
- Provide consistent and targeted system-wide support
- Be better prepared for it before it comes, and must deal with it better when it does happen¹
- Surgeons who deal with this well, will do better for their patients

- **ULTIMATE OUTCOME: BENEFIT PATIENTS**

1. Turner, K. J (2022), "Surgery harms surgeons. What can we do?" The Journal of Urology, 208 (4), 762-763.



Engaging Stakeholders

April 2022- April 2023

MUSIC Members

- Identified need for peer support
- Physicians volunteered to become supporters

BlueCross BlueShield of Michigan

- Approved MUSIC's establishment of a peer support group

Michigan Medicine Legal

- Reviewed legal implications
- Provided guidance on legal matters pertaining to a support group

Compassionate Peers And Stress Support (COMPASS)

- Connected with a psychologist who helped develop training materials used for a similar support group at Michigan Medicine

-
- Is this program for me?
 - Do I really need this?



Universality

“Every surgeon carries within themselves a small cemetery, where from time to time they go to pray—a place of bitterness and regret, where they must look for an explanation for their failures.”

-Rene Leriche



Yes, you really need this!!!

- Your family needs this for you
- Your staff needs this for you
- Your patients need this for you
- You need this for you



Let's stop this cycle of quiet suffering

- **Surgeons** are less likely than other doctors to engage with existing formal support mechanisms and have been described as a “**minority within a minority**”
- High satisfaction with peer support program.



Is our work stressful?



Urology named most stressful job in 2022: report

Claire Wallace - Thursday, December 8th, 2022

Urology has been named the most stressful job of 2022, according to a Dec. 8 report from *CNBC* based on a study from the Occupational Information Network, a part of the U.S. Department of Labor.

Urology is ranked the most stressful job, with a stress level ranking of 100 out of 100.

slido



After experiencing an adverse event, did you speak to someone else about it? If so, who?

ⓘ Start presenting to display the poll results on this slide.

slido



Currently, do you feel you have peer support within your organization/ practice?

ⓘ Start presenting to display the poll results on this slide.

Pillars of MUSIC CARES



Connects MUSIC members with someone (i.e., a supporter) who has been through a similar experience for social/emotional support, information, and resources.



Provides one-on-one peer support and education on common responses to stressful or traumatic events.



Provides a safe zone to express personal reactions to stress and helps to promote and enhance coping skills.



Confidential.



- Submit request for peer support (private and confidential)
 - Allows for anonymous submission
 - Call options available
 - Physicians will be “on call”
 - Physicians will respond at least within one week



The screenshot shows the MUSIC CARES website. At the top, there are logos for Blue Cross Blue Shield of Michigan and MUSIC, along with navigation links: About, Programs, Publications, Resources, Meetings, and Request Access | Login. The main content area features the heading "Programs CARES" and a mission statement: "MUSIC Cares' mission is to provide emotional support surgeons who have experienced an adverse event." To the right is the MUSIC CARES logo with the tagline "Coping with Adverse Events". A large blue button with a white arrow icon says "Click Here to Request Support". Below this, a section titled "What is MUSIC CARES?" explains the program's focus on emotional support for surgeons. Another section, "What is MUSIC CARES working toward?", lists support for unanticipated events and daily stressors. On the right side, there is a box titled "Important Contact Numbers and Resources" with a link to "Get Immediate Help".

slido



Which modality would you prefer to utilize?

ⓘ Start presenting to display the poll results on this slide.



Thank You to our Peer Supporters!



Karla Witzke, DO
MyMichigan Health



Khurshid Ghani, MD
Michigan Medicine



Eduardo Kleer, MD
IHA Medical Group



Golena Fernandez, MD
Michigan Medicine



James O Peabody, MD
Henry Ford Health



Arya Khatiwoda, DO
Michigan State University- Urology



William Johnston, MD
Michigan Institute of Urology

Interested in Participating?

Reach out to the
Coordinating Center at
musiccares@umich.edu



For ideas and suggestions to improve
this initiative reach out to me at
Karla.Witzke@mymichigan.org



“The IOM certainly picked the title of its groundbreaking report well. To err is definitely human. It’s also human, however, to care about what happens when error occurs.”

Danielle Ofri, MD, PhD, *“When We Do Harm”*



Technical Review of Partial Nephrectomy: Results of Video Review

Brian Lane, MD, PhD

Craig Rogers, MD

The NEW ENGLAND JOURNAL of MEDICINE

SPECIAL ARTICLE

Surgical Skill and Complication Rates after Bariatric Surgery

John D. Birkmeyer, M.D., Jonathan F. Finks, M.D., Amanda O'Reilly, R.N., M.S.,
Mary Oerline, M.S., Arthur M. Carlin, M.D., Andre R. Nunn, M.D.,
Justin Dimick, M.D., M.P.H., Mousumi Banerjee, Ph.D.,
and Nancy J.O. Birkmeyer, Ph.D., for the Michigan Bariatric Surgery Collaborative

ABSTRACT

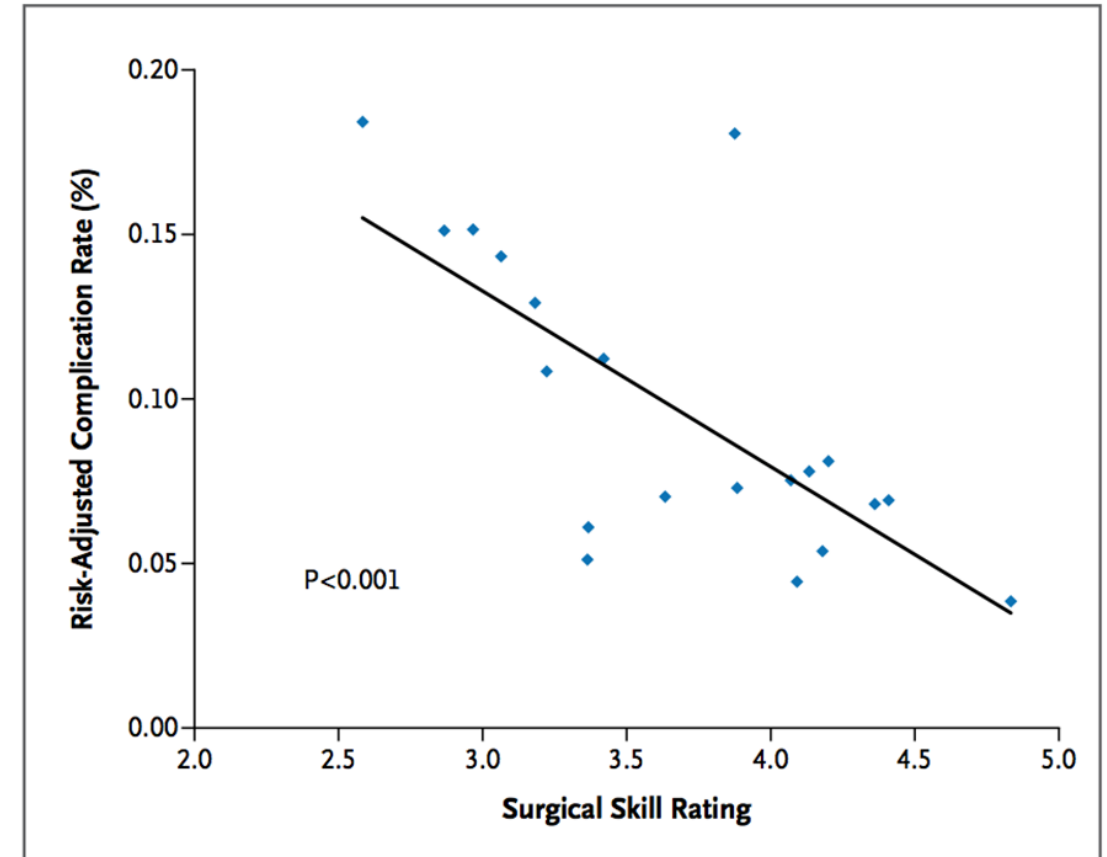
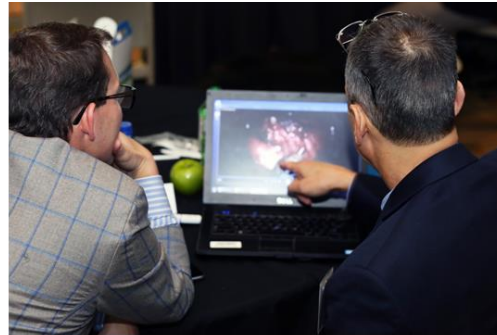


Figure 1. Relationship between Summary Peer Rating of Technical Skill and Risk-Adjusted Complication Rates after Laparoscopic Gastric Bypass. Each diamond in the scatter plot represents 1 of 20 practicing bariatric surgeons.

Video Review Philosophy



Benefits of Video Review



Peer to peer feedback



Opportunity for coaching

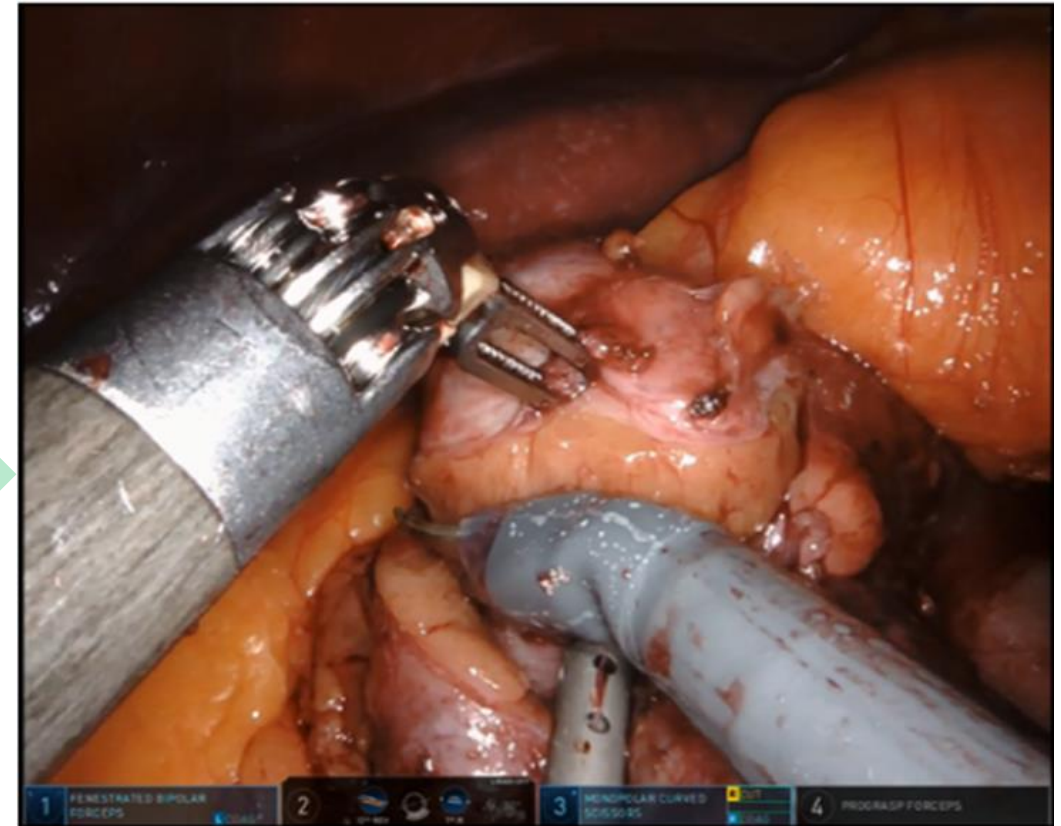
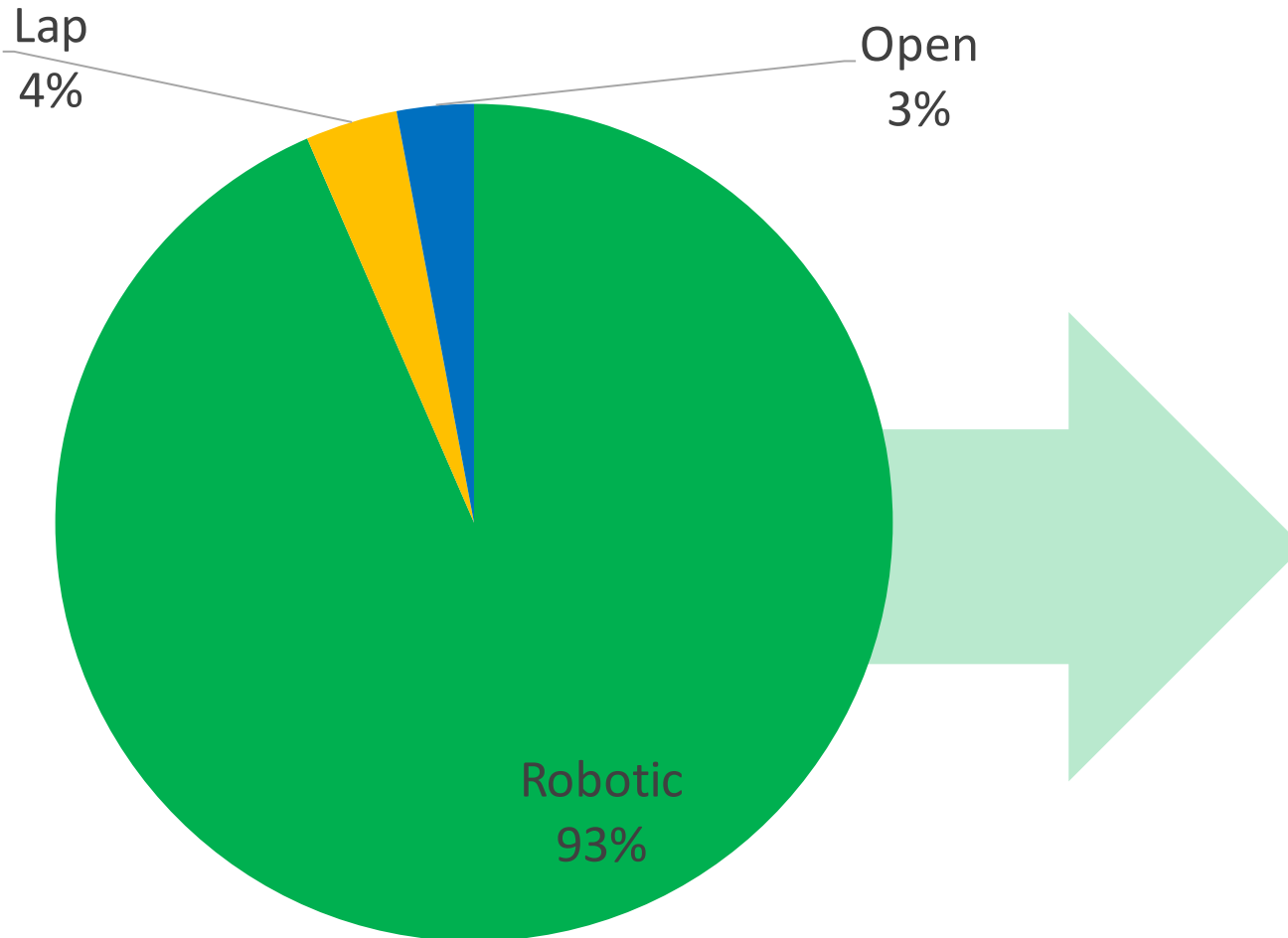


Seeing many ways to do the “same operation”

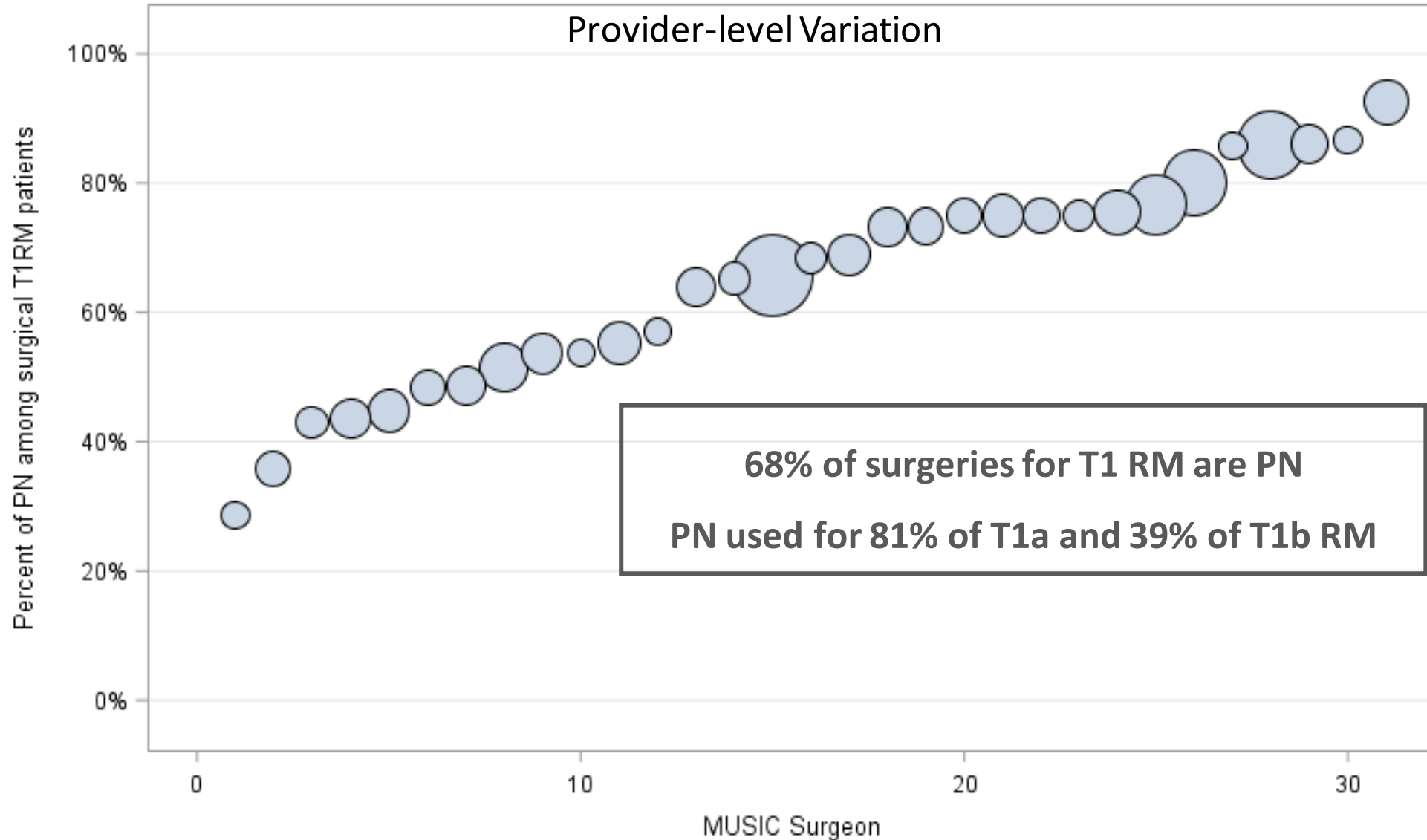
PN Video Review Rationale and Process

Rationale: Opportunity with Partial Nephrectomy

PN Approach in MUSIC KIDNEY

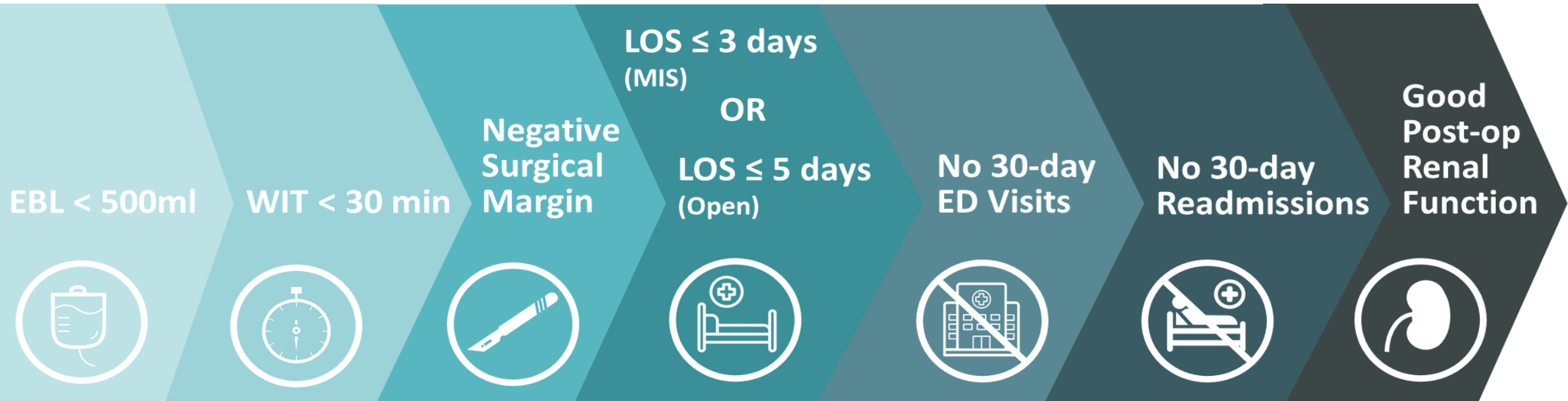


High Variability in PN Utilization for T1RM



KIDNEY NOTES

(Notable Outcomes and Trackable Events after Surgery)



Goals of RPN Video Review Project



COLLECTIVELY GAIN
KNOWLEDGE OF PN
TECHNIQUE



INCREASE COMFORT AND
SKILL IN PN THROUGH
SYSTEMATIC PEER REVIEW



DETERMINE CORRELATION
BETWEEN TECHNICAL
SKILLS AND OUTCOMES

Approach to Video Review

Objective
Feedback



Subjective
Feedback

SPaN Score

Development and Validation of an Objective Scoring Tool for Robot-Assisted Partial Nephrectomy: Scoring for Partial Nephrectomy

Umar Iqbal, MD¹, Zhe Jing, MS¹, Youssef Ahmed, MD¹, Ahmed S. Elsayed, MD^{1,13}, Craig Rogers, MD², Ronald Boris, MD³, James Porter, MD⁴, Mohammad Allaf, MD⁵, Ketan Badani, MD⁶, Michael Stifelman, MD⁷, Jihad Kaouk, MD⁸, Tomoaki Terakawa, MD⁹, Nobuyuki Hinata, MD¹⁰, Ahmed A. Aboumohamed, MD¹¹, Eric Kauffman, MD¹, Qiang Li, MD¹, Ronney Abaza, MD¹², Khurshid A. Guru, MD¹, Ahmed A. Hussein, MD^{1,13}, and Daniel Eun, MD¹⁴

Free Text

Example:

Good dissection and exposure of defect



How was the SPaN scoring system utilized?

Exposure of Kidney

Identification and Dissection of Ureter and Gonadal Vessels

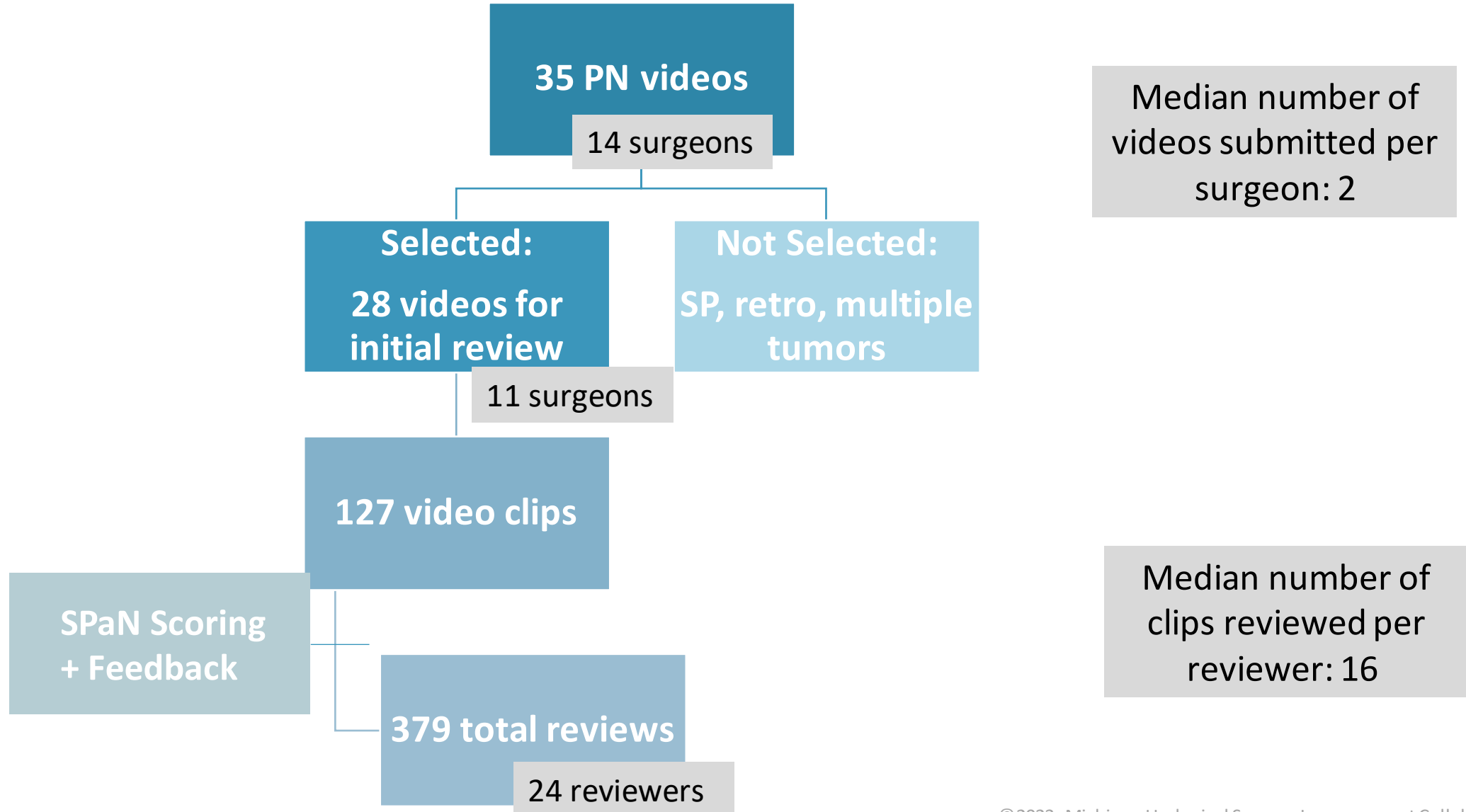
Dissection of the Hilum

Tumor Localization and Exposure

Clamping and Tumor Resection

Renorrhaphy

Video Review Process





Surgeons who submitted videos

- Alice Semerjian
- Alon Weizer
- Ben Stockton
- Brad Rosenberg
- Brian Lane
- Brian Seifman
- Christopher Brede
- Craig Rogers
- Khurshid Ghani
- Lewis Johnson
- Michael Levin
- Mohammed Jafri
- Thomas Maatman
- William Johnston



Surgeons who reviewed videos

- Ajay Gopalakrishna
- Alice Semerjian
- Austin Fernstrum
- Brad Rosenberg
- Brian Lane
- Brian Seifman
- Chris Brede
- Conrad Tobert
- Craig Rogers
- Golena Fernandez
- James Peabody
- Jay Starr
- Julie Brownell
- Kevin Ginsburg
- Khurshid Ghani
- Michael Kozminski
- Michael Levin
- Michael Traver
- Mohammed Jafri
- Navneet Mander
- Randy Chudler
- Sabry Mansour
- Thomas Maatman
- Wooju Jeong



Panelist Discussion



Austin Fernstrum, MD
*Bronson Urology &
Continence Specialists*



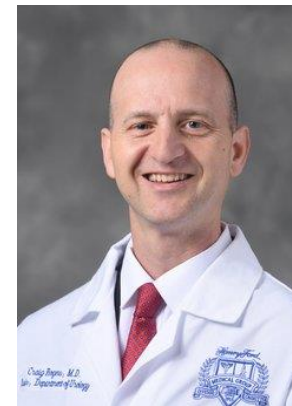
Conrad Tobert, MD
Corewell Health



Thomas Maatman, DO
Michigan Urological Clinic

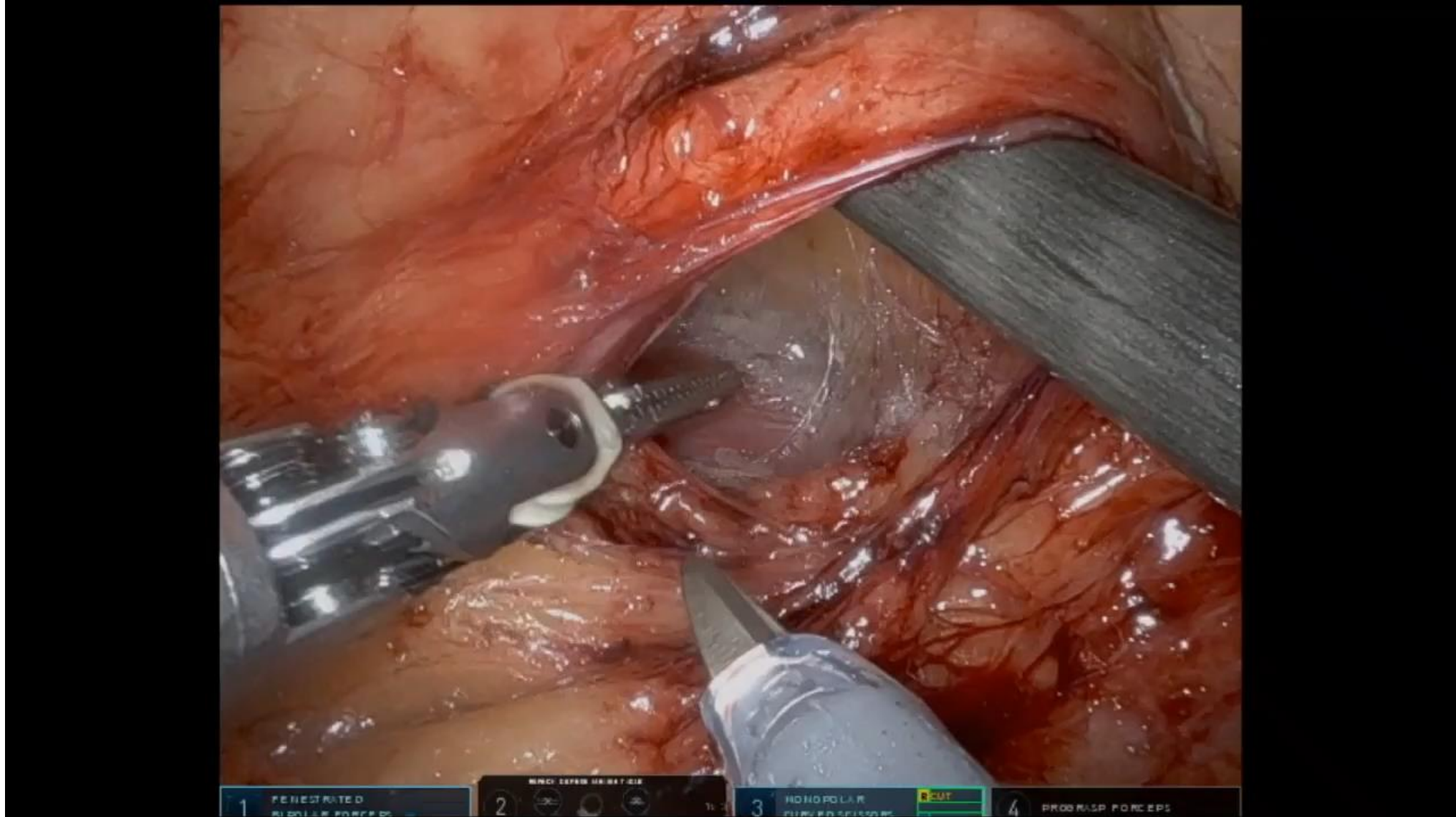


Michael Kozminski, MD
Urology Associates



Craig Rogers, MD
Henry Ford Health

Video 1 – Hilar dissection video

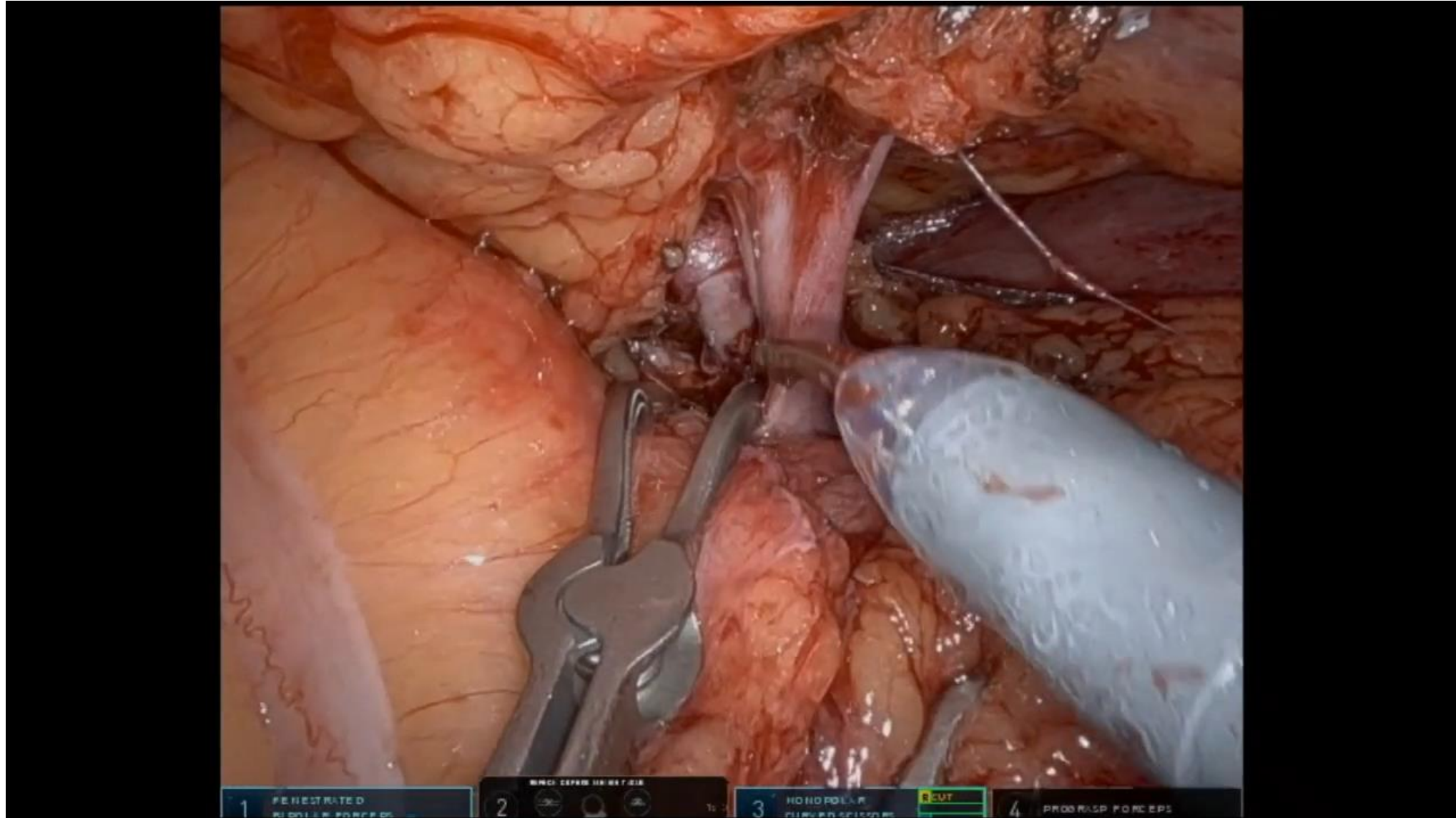




Feedback given in VR

- All 3 reviewers scored a 5
- Comments:
 - Good exposure
 - Fast but safe dissection of vessels
 - Difficult dissection due to split vein but did well
 - Great job supervising resident (telestration use)

Video 2 – Clamping and tumor excision

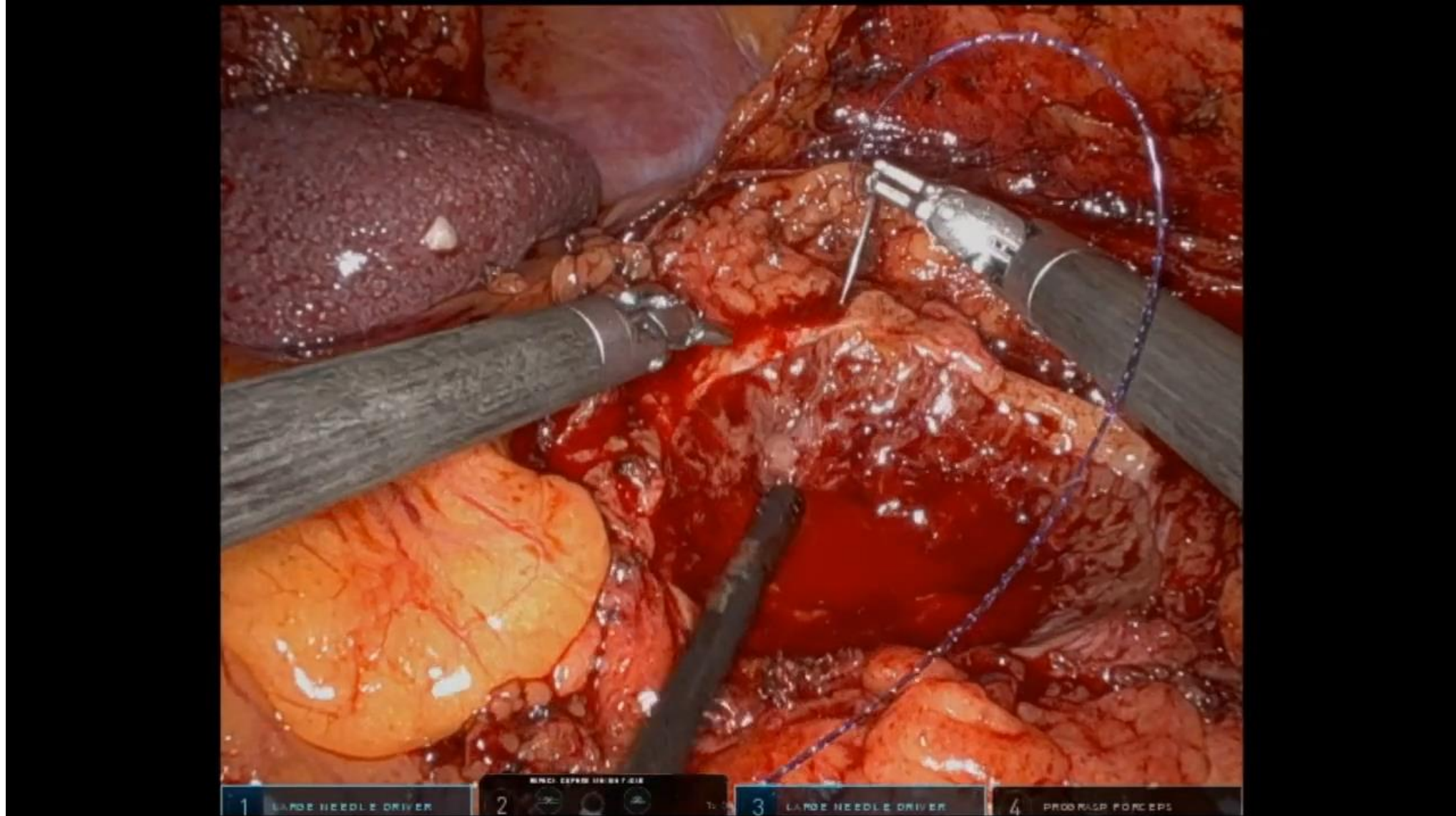




Feedback given in VR

- 2 reviewers scored a 4, 1 reviewer scored a 2
- Comments:
 - Concern for positive margins, resection was too close to the mass
 - Too much bleeding, visualization not ideal
 - Good vascular dissection and control with clamps
 - Consider leaving vein unclamped
 - Very difficult case

Video 3 - Renorrhaphy





Feedback given in VR

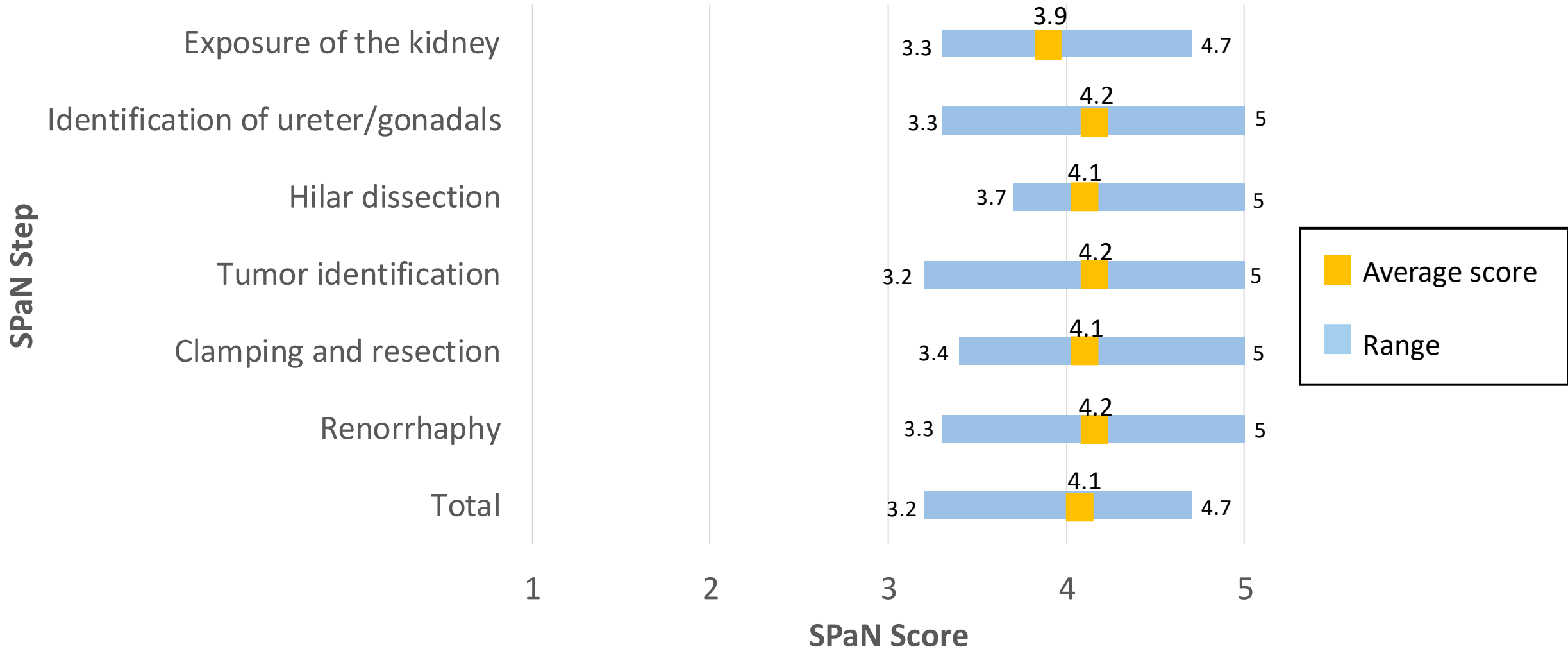
- Reviewers scored a 2, 3, and 4
- Comments:
 - Good dissection and exposure of defect
 - Suboptimal bleeding control in an arterial branch
 - Consider additional inner layer suture
 - Good tightening of outer layer suture
 - Consider doing these steps off clamp to avoid extra clamp time

PN Video Review Results



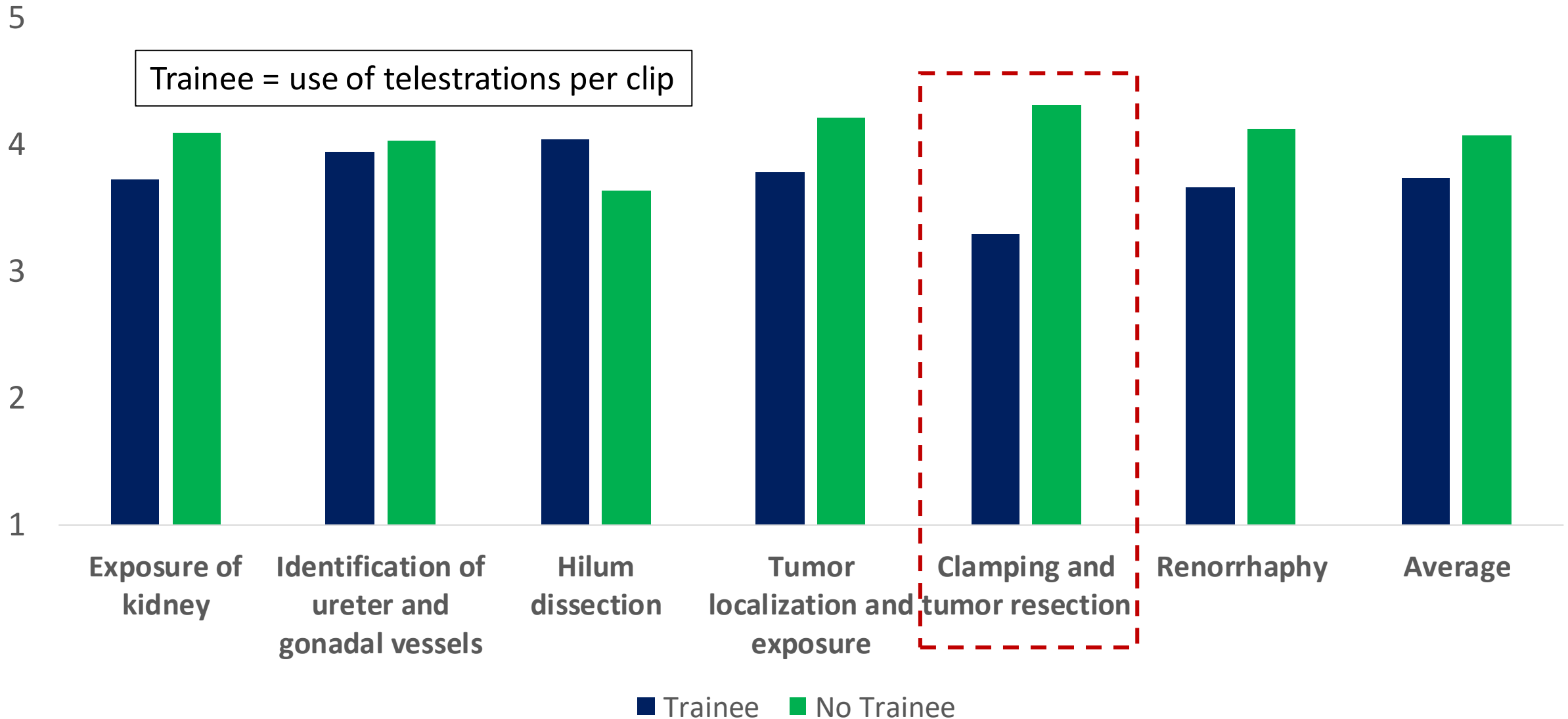
MUSIC Surgeons were rated on average between 3-5

Average SPaN Score Per Step

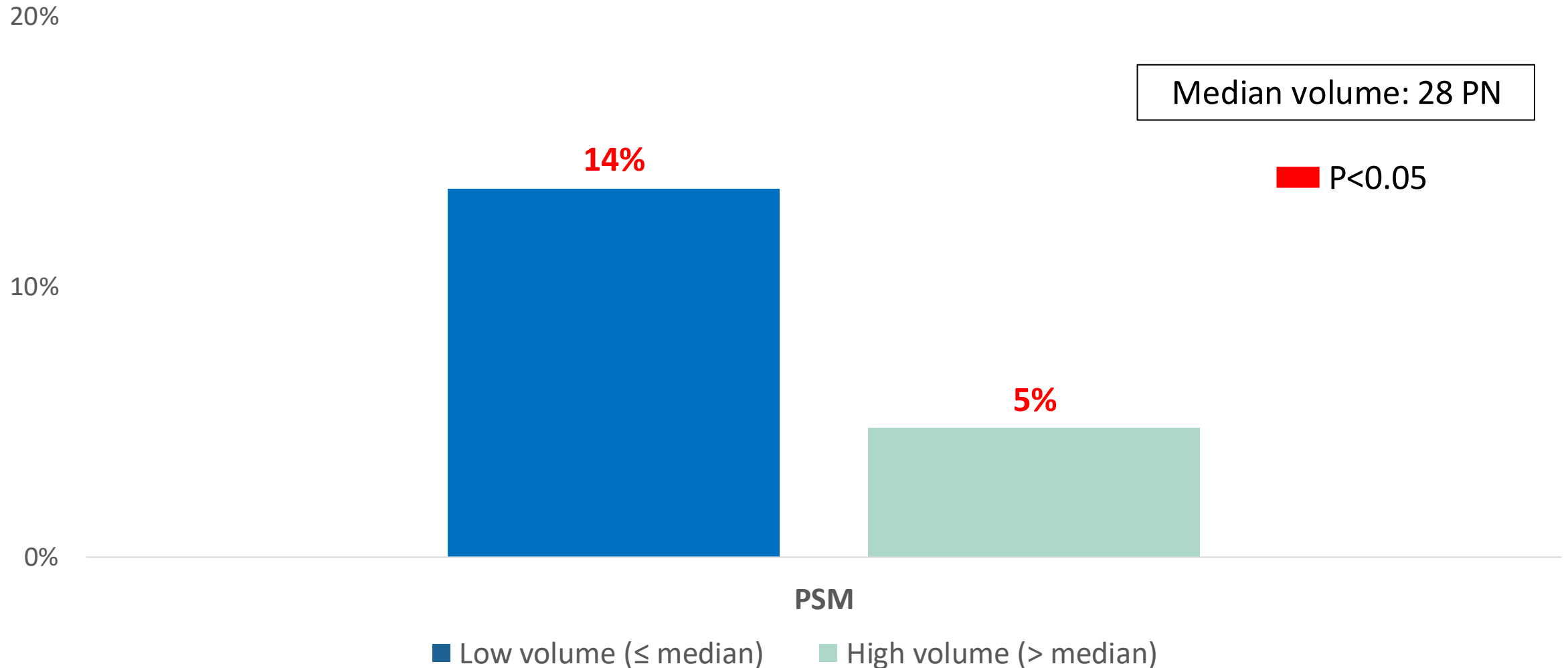


*SPaN scores are scored on a 5 pt Likert Scale, with 5=high technical skill

Do trainees compromise the quality of PN?



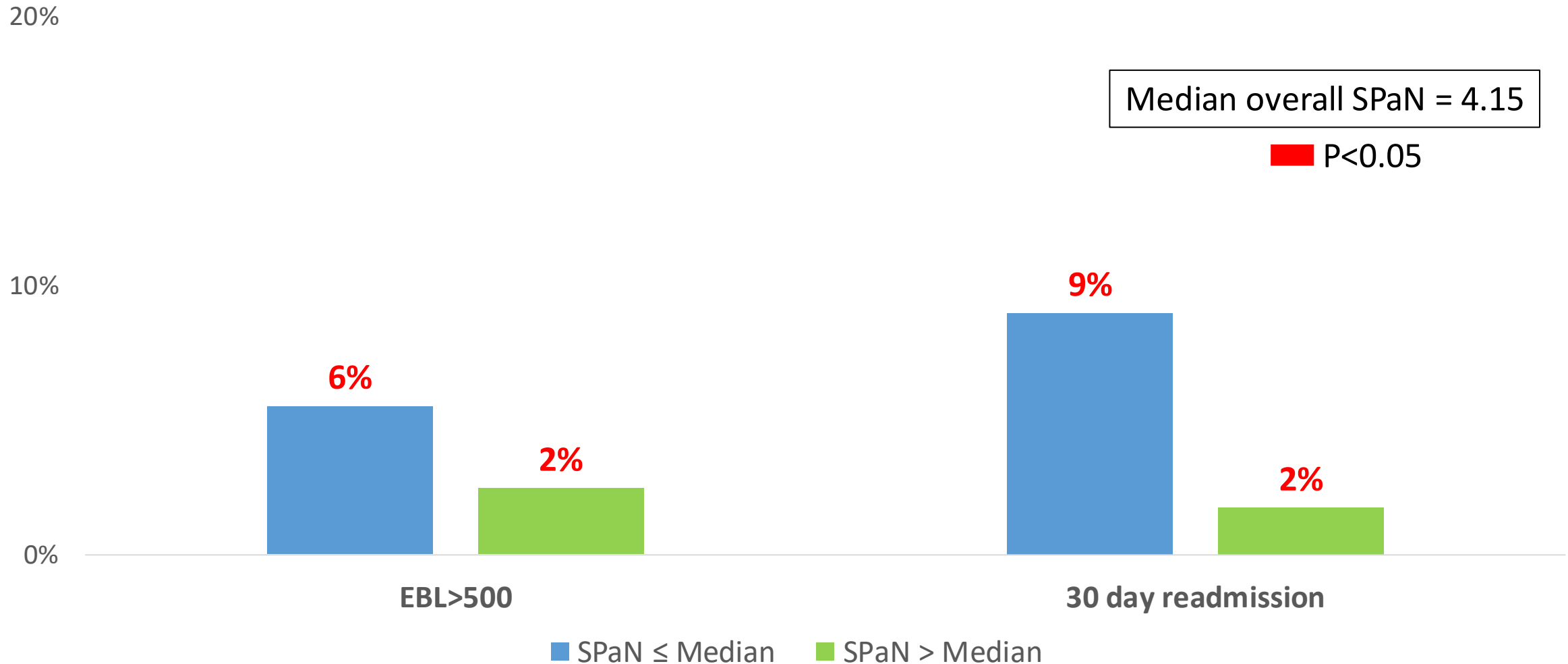
PSM rate is higher for lower volume surgeons



*For surgeons who submitted videos

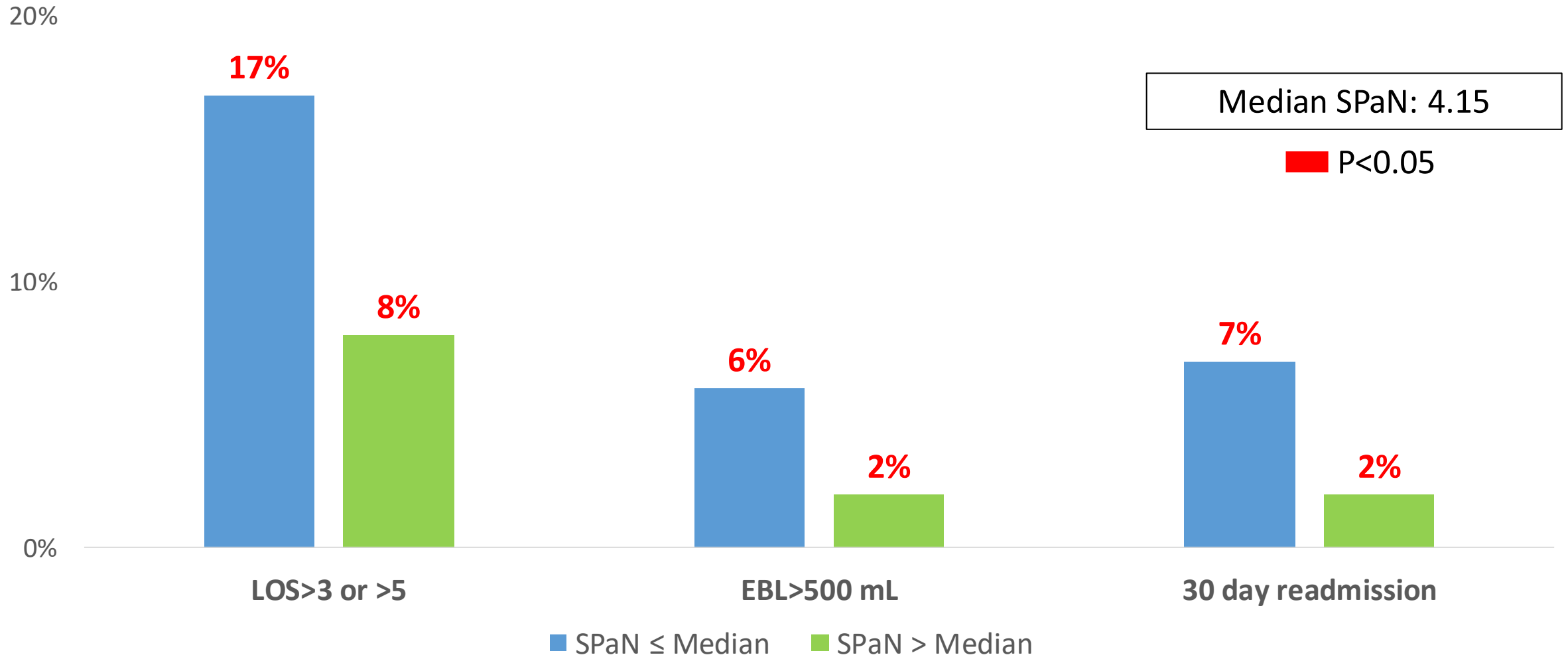


Lower overall SPaN is associated with poorer outcomes

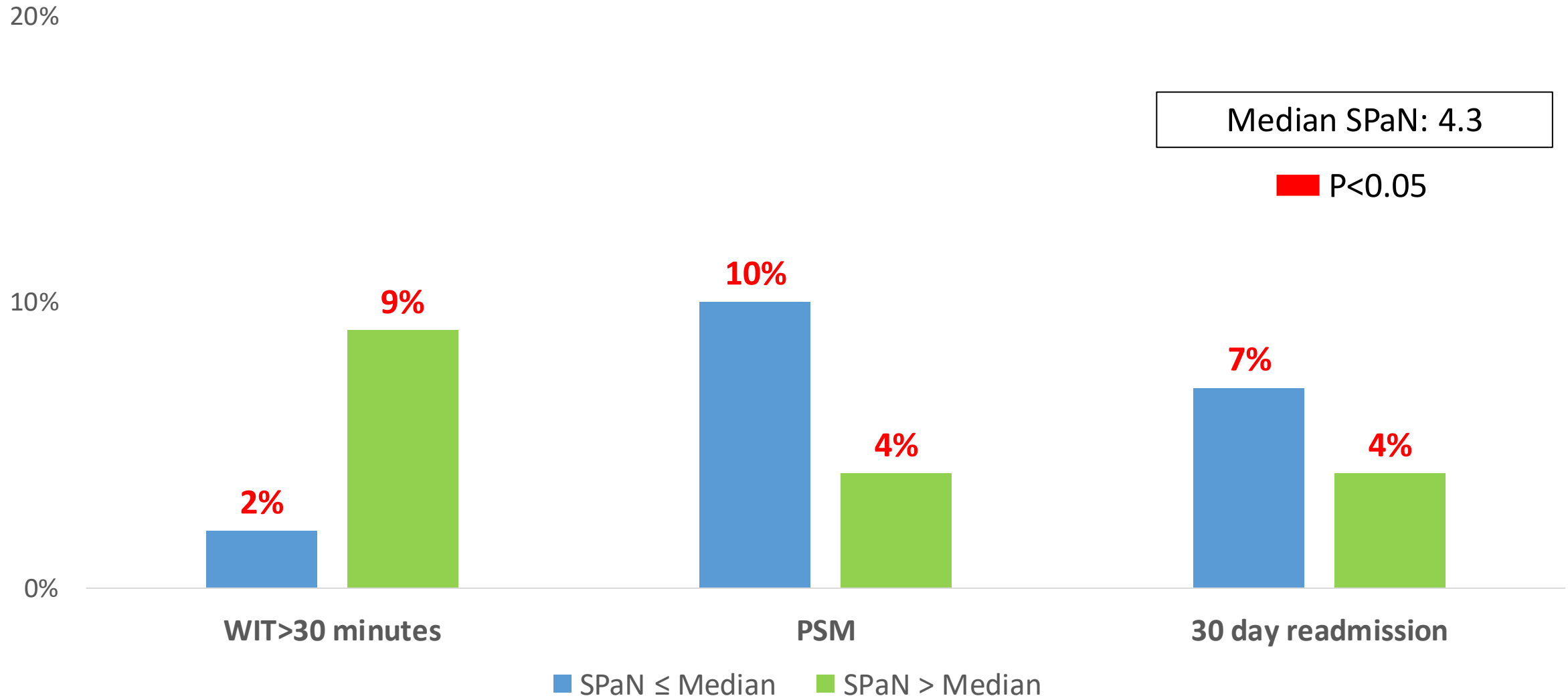


*For surgeons who submitted videos

Low scores in **tumor resection** are associated with:



Low scores in **renorrhaphy** are associated with:





Panelist Discussion



Conrad Tobert, MD
Corewell Health

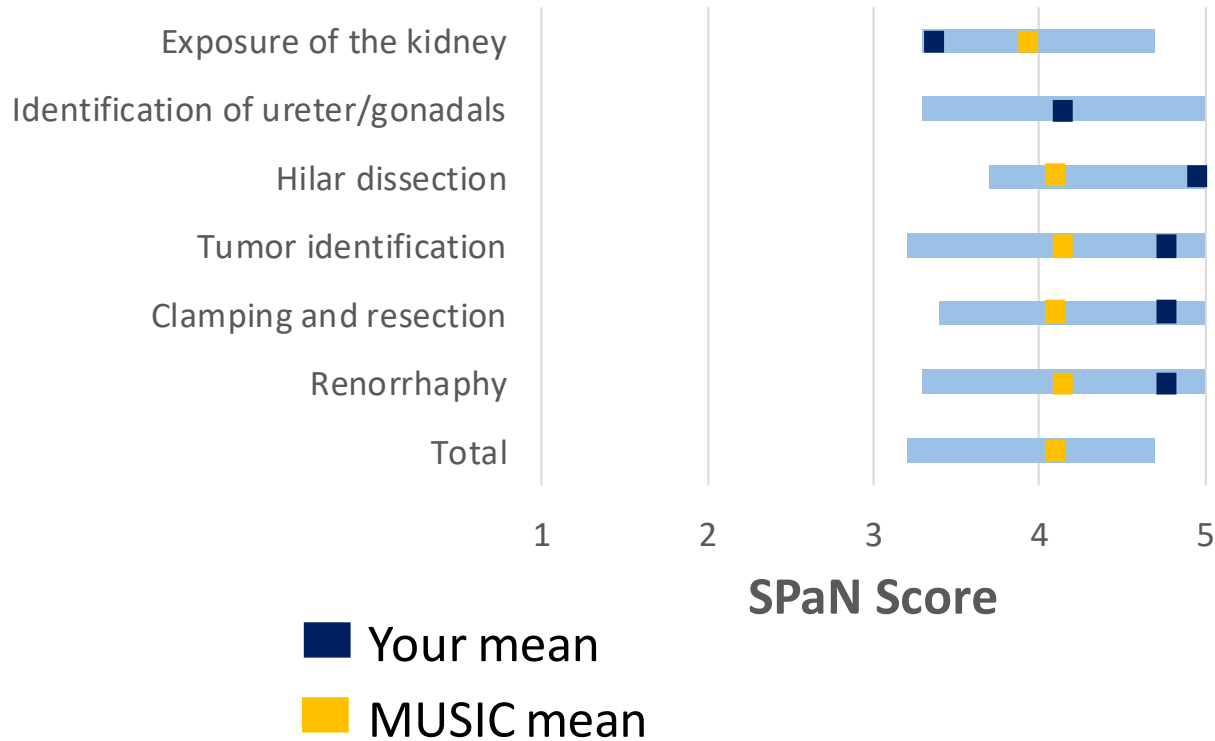


Thomas Maatman, DO
Michigan Urological Clinic



Brian Lane, MD, PhD
Corewell Health

Average SPaN Score Per Step



Tumor exposure (Average SPaN: 4.7)

Reviewer 1:

great job. Well exposed. Nice use of the ultrasound. I only thought would have been to leave some fat on the tumor for margin (I assume you sent the fat over the kidney for pathology) and could be used as a handle

Reviewer 2:

Good visualization of tumor. Good use of ultrasound.

Reviewer 3:

Excellent mobilization of the tumor. Very nice wide dissection to allow for full visualization of the tumor. Good use of intraoperative ultrasound to identify margins.

Clamping and excision (Average SPaN: 5)

Reviewer 1:

clean margins, good control of hemostasis, removed expediently. Using the prograsp to hold onto and squeeze artery is not ideal--can avulse, repetitive ischemia as well

Reviewer 2:




efficient, excellent exposure of hilar vessels

Reviewer 3:

Nice job - Great exposure. Good technique. Tips down etc

Lessons Learned



- Surgical skill can be described with SPaN
- Surgeons with lower SPaN scores had higher rates of
 - Readmissions 
 - PSM 
 - EBL > 500 mL 



- Video review has multiple benefits for both learners and experienced surgeons
 - Learning from others techniques and feedback
 - Identify areas of improvement in own technical skill
 - Education for trainees

Past

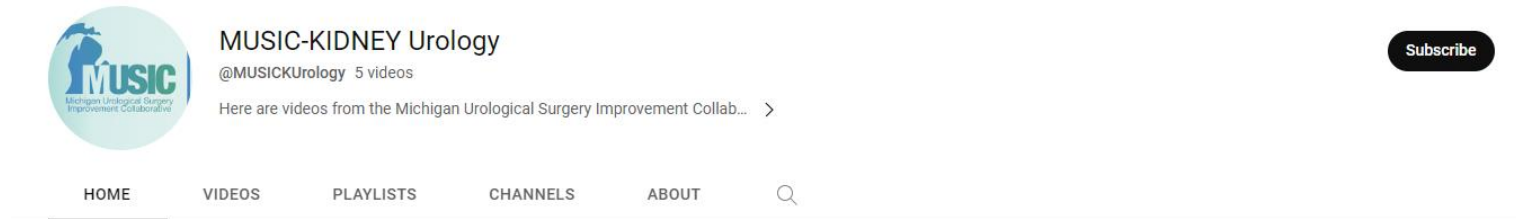
- 1. Skills workshop sessions:**
 - Managing margins
 - Management of bleeding
- 2. Video review with only transperitoneal approach**

Future

- 1. QI opportunity for PSM & readmissions:**
 - Skills workshops
 - Setting patient expectations by utilizing patient educational materials
- 2. Second VR including retroperitoneal & SP. Working with non-MUSIC physicians, or creators of SPaN**

Our ask:

- If you do RPN, please submit a video (if you haven't already).
- Anyone who does retro or SP RPN, please submit a video.
- Scan QR code to visit our YouTube channel as it's being built.





Break



Be Positive About the Negative Predictive Value of MRI

Arvin George, MD
Kevin Ginsburg, MD

Prostate Updates



*Do when you should,
don't when you shouldn't*

MUSIC Staging Imaging Appropriateness Criteria – 2023

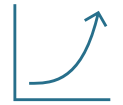
Risk Category	Conventional Imaging MUSIC Appropriateness	PSMA-PET NCCN and AUA Guidelines
Low	1) CT or MRI ¹ and 2) Bone Scan Not indicated	Not indicated
Favorable Intermediate	1) CT or MRI ^{1,2} and 2) Bone Scan Not indicated	Not indicated
Unfavorable Intermediate	1) CT or MRI ² and 2) Bone Scan Not indicated	Indicated ^{4,5}
High	1) CT or MRI ³ and 2) Bone Scan Indicated ⁴	Indicated ^{4,5}

¹ MRI indicated if used as a confirmatory test (within 6 months of diagnosis) for those considering active surveillance or as a tumor burden assessment for patients on active surveillance
² MRI can be used for surveillance
³ Staging CT or second MRI does not need to be obtained if patient already had a recent MRI (either prebiopsy or after diagnosis)
⁴ The NCCN panel did not believe negative conventional imaging was a prerequisite to obtaining a PSMA-PET. Per the AUA guidelines, in patients with prostate cancer at high risk for metastatic disease with negative conventional imaging, clinicians may obtain molecular imaging to evaluate for metastasis.
⁵ PSMA-PET should not be obtained in patients with demonstrated metastasis on conventional imaging, unless the results of the PSMA-PET will change management (i.e., metastasis directed therapy vs. systemic therapy).

©2023, Michigan Urological Surgery Improvement Collaborative



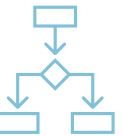
When



When



How



How

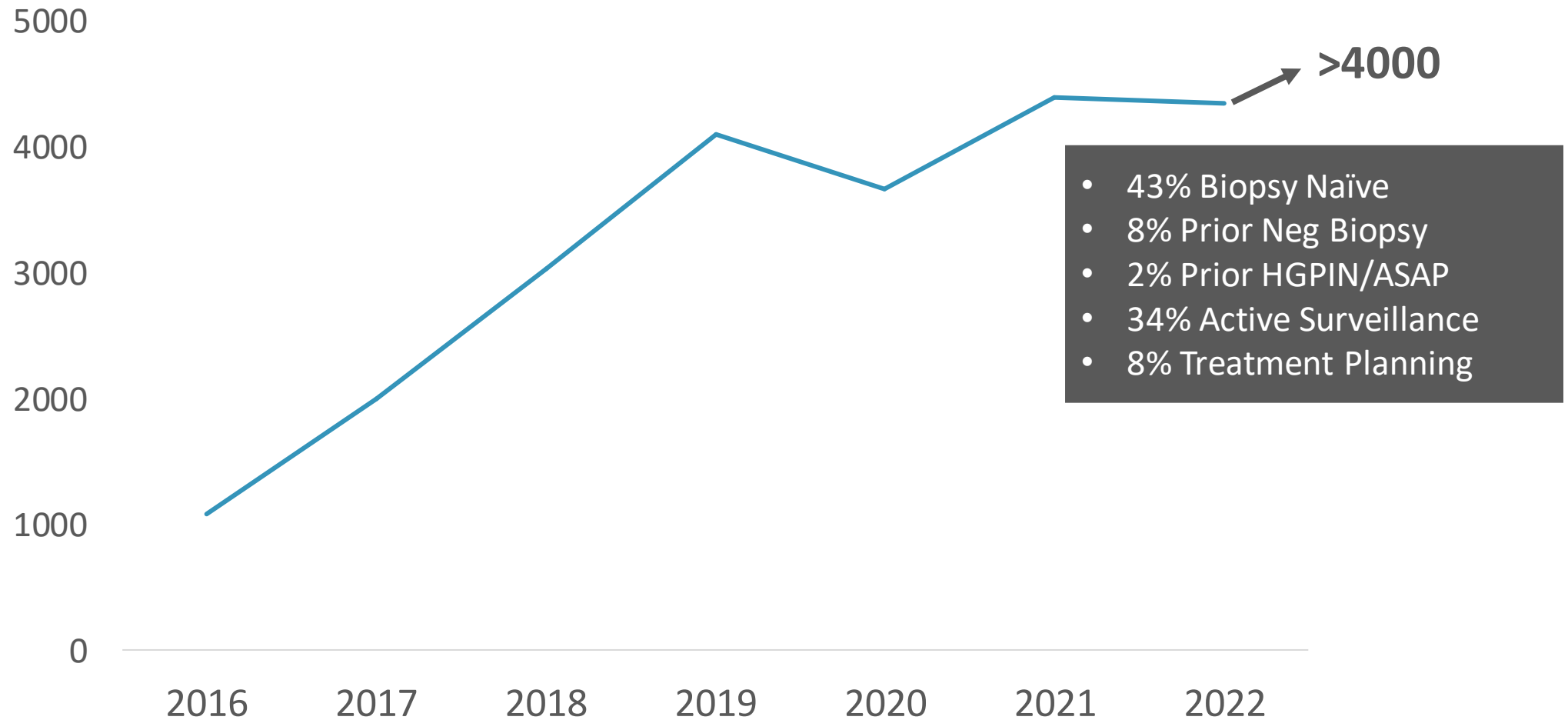
New PSMA PET data fields
are live!

PSMA PET template
available!

MRI use in MUSIC

Prostate MRI in MUSIC

Prostate MRIs Ordered by MUSIC Urologists



Can some patients with negative MRI avoid biopsy?



THE JOURNAL *of* UROLOGY®

Official Journal of the American Urological Association

Update of the Standard Operating Procedure on the Use of Multiparametric Magnetic Resonance Imaging for the Diagnosis, Staging and Management of Prostate Cancer



Marc A. Bjurlin,* Peter R. Carroll, Scott Eggener, Pat F. Fulgham, Daniel J. Margolis, Peter A. Pinto,
Andrew B. Rosenkrantz, Jonathan N. Rubenstein, Daniel B. Rukstalis, Samir S. Taneja
and Baris Turkbey

From the University of North Carolina at Chapel Hill (MAB), Chapel Hill and Wake Forest Baptist Medical Center (DBR), Winston-Salem, North Carolina, University of California San Francisco (PRC), San Francisco, California, University of Chicago Medical Center (SB), Chicago, Illinois, Texas Health Presbyterian Hospital of Dallas (PFF), Dallas, Texas, Weill Cornell Medical College (DJM) and NYU Langone Medical Center (ABR, SST), New York, New York, and National Cancer Institute (PAP, BT), National Institutes of Health, Bethesda and Chesapeake Urology Associates (JNR), Baltimore, Maryland



American Urological Association

Guideline Statement 11

When the risk of clinically significant prostate cancer is sufficiently low based on available clinical, laboratory, and imaging data, clinicians and patients may forgo near-term prostate biopsy. (Clinical Principle)

Reasons to Avoid Biopsy



Pain



Sepsis



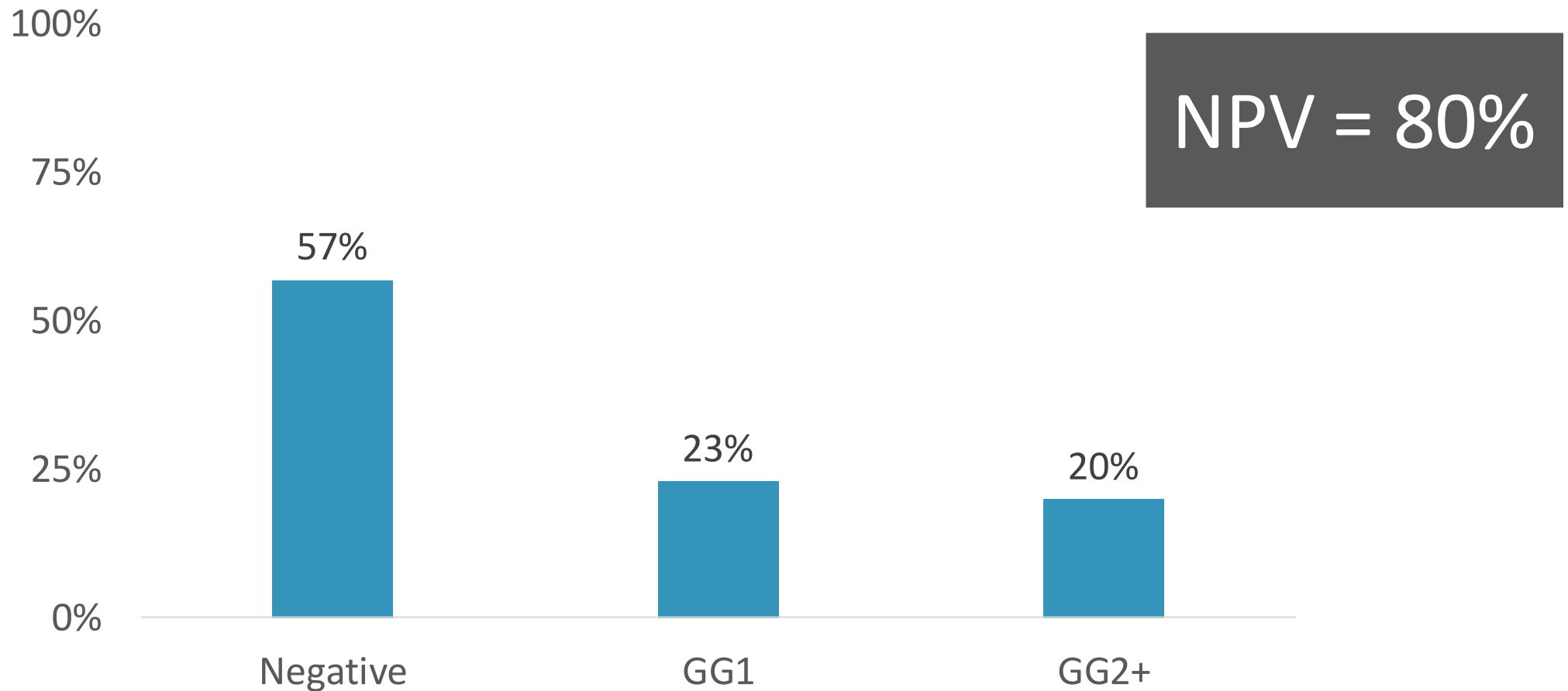
Anxiety



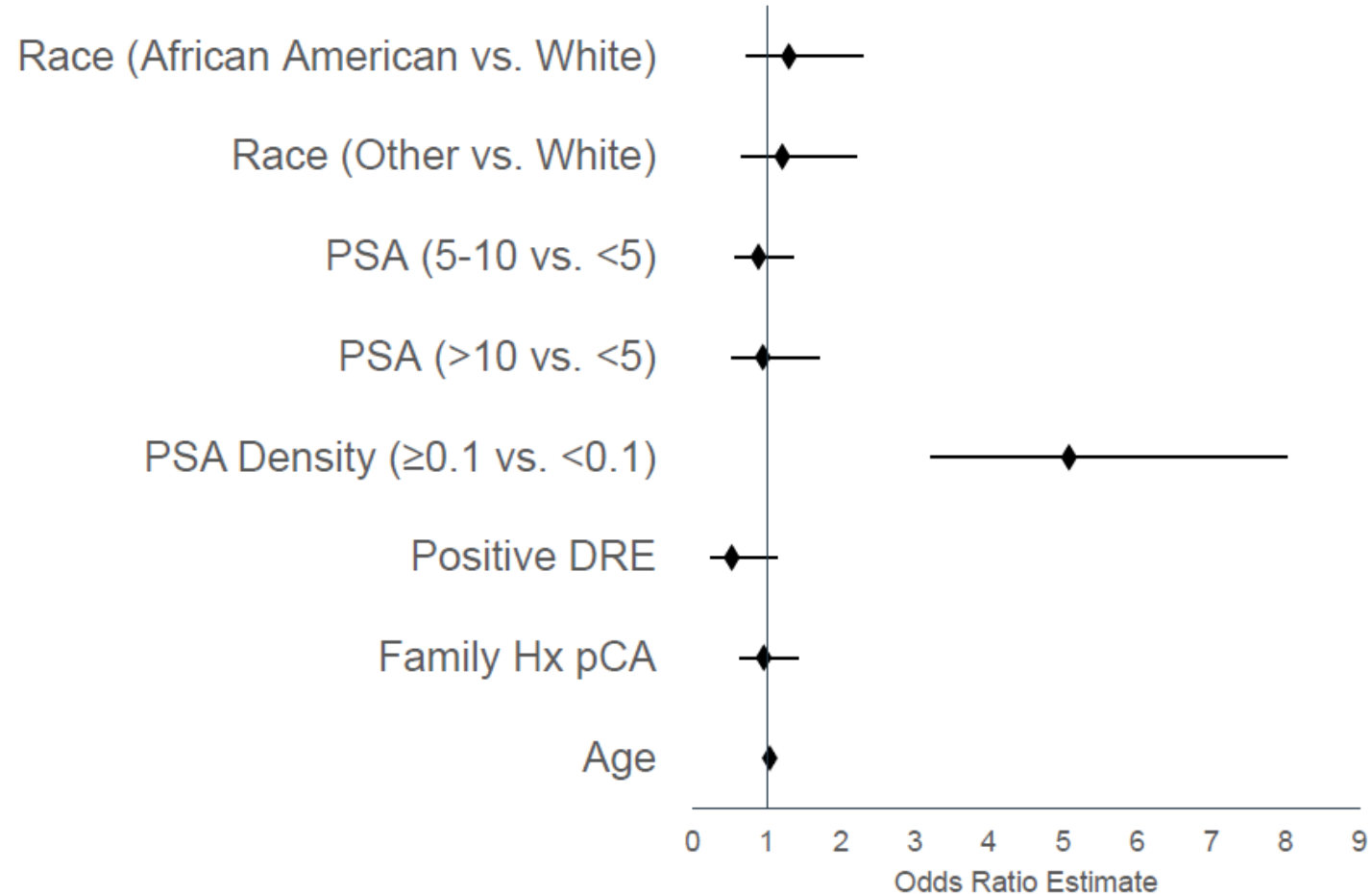
Cost

Negative Predictive Value of Prostate MRI in MUSIC

Pathology for Biopsy Naïve Patients with a Negative MRI



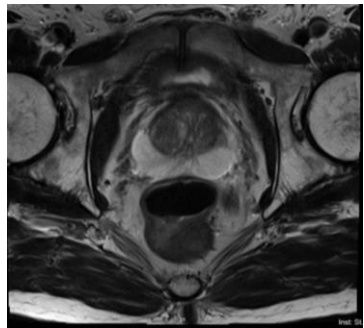
Factors Associated with \geq GG2 after Negative MRI



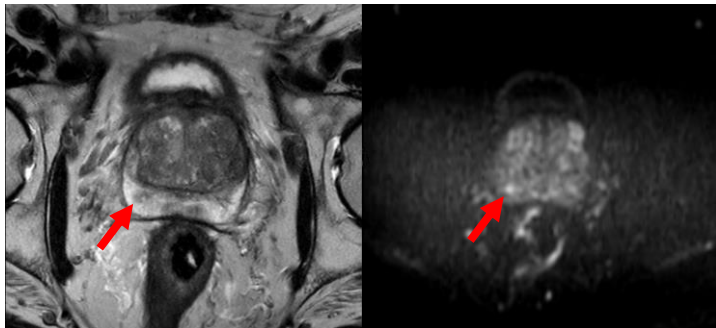
Definitions

- PSA density (PSAD)= $PSA \div \text{Prostate volume}$
- Negative Predictive Value:
 - The likelihood that a person who has a negative test result does NOT have the disease being tested
- PIRADS = Prostate Imaging Reporting & Data System

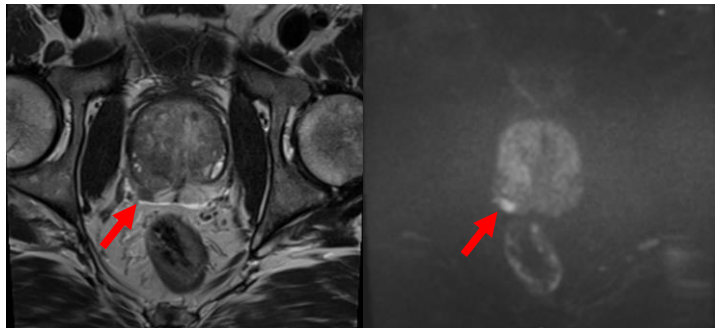
PIRADS 1-2



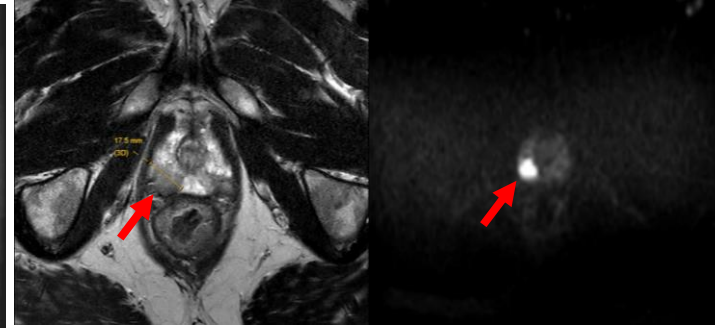
PIRADS 3



PIRADS 4



PIRADS 5



Who can avoid a biopsy?

**Biopsy
Naïve**

**Prior
Negative
Biopsy**

HGPIN/ASAP

**Active
Surveillance**

Biopsy Naïve Patients



In general, do you perform a biopsy in men with elevated PSA (4-10) and PIRADS \leq 3 with no prior biopsy?

ⓘ Start presenting to display the poll results on this slide.

Biopsy Naïve Summary

PIRADS 1-2

NPV = 80%

+ PSAD \leq 0.15

NPV = 89%



PIRADS 3

NPV = 70%

+ PSAD \leq 0.15

NPV = 77%



Prior Negative Biopsy



What additional testing do you perform after prior negative prostate biopsy (without prior MRI)?

ⓘ Start presenting to display the poll results on this slide.

Prior Negative Biopsy Summary

PIRADS 1-2

NPV = 84%

+ PSAD \leq 0.15

NPV = 89%



PIRADS 3

NPV = 84%

+ PSAD \leq 0.15

NPV = 89%



HGPIN/ASAP



What additional testing do you use if initial biopsy showed multifocal HGPIN/ASAP?

ⓘ Start presenting to display the poll results on this slide.



American Urological Association

Guideline Statement 27

In patients with multifocal HGPIN, clinicians may proceed with additional risk evaluation, guided by PSA/DRE and mpMRI findings. (*Expert Opinion*)

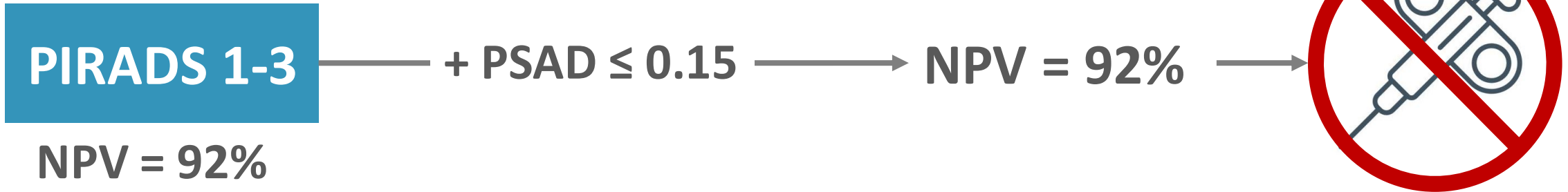


American Urological Association

Guideline Statement 28

In patients with ASAP, clinicians should perform additional testing. (*Expert Opinion*)

HGPIN/ ASAP Biopsy Summary



Active Surveillance



Do you routinely perform a biopsy for men with GG1 disease on AS that have a negative MRI (PIRADS \leq 2)?

ⓘ Start presenting to display the poll results on this slide.

Surveillance Biopsy Summary

PIRADS 1-2

NPV = 80%

+ PSAD \leq 0.15

NPV = 87%



PIRADS 3

NPV = 69%

+ PSAD \leq 0.15

NPV = 75%



When should we omit biopsy?



MUSIC Recommendation

	Biopsies Avoided since May 2019	Undetected GG2+ Cancers	Undetected GG3+ Cancers
Bx Naïve PIRADS 1-2 + PSAD ≤ 0.15	10%	1%	0.3%



MUSIC Recommendation

	Biopsies Avoided since May 2019	Undetected GG2+ Cancers	Undetected GG3+ Cancers
Bx Naïve PIRADS 1-2 + PSAD ≤ 0.15	10%	1%	0.3%
Prior Negative Bx PIRADS 1-3 + PSAD ≤ 0.15	24%	3%	0.5%



MUSIC Recommendation

	Biopsies Avoided since May 2019	Undetected GG2+ Cancers	Undetected GG3+ Cancers
Bx Naïve PIRADS 1-2 + PSAD ≤ 0.15	10%	1%	0.3%
Prior Negative Bx PIRADS 1-3 + PSAD ≤ 0.15	24%	3%	0.5%
HGPIN PIRADS 1-3	47%	4%	0%



MUSIC Recommendation

	Biopsies Avoided since May 2019	Undetected GG2+ Cancers	Undetected GG3+ Cancers
Bx Naïve PIRADS 1-2 + PSAD ≤ 0.15	10%	1%	0.3%
Prior Negative Bx PIRADS 1-3 + PSAD ≤ 0.15	24%	3%	0.5%
HGPIN PIRADS 1-3	47%	4%	0%
Active Surveillance PIRADS 1-2 + PSAD ≤ 0.15	13%	2%	0.1%



MUSIC Recommendation

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Active Surveillance PIRADS 1-2 + PSAD ≤ 0.15	13%	2%	0.1%
TOTAL	13%	1%	0.3%



Impact

Biopsies Avoided Each Year

000



Impact

Biopsies Avoided Each Year

217



Impact

**Biopsies Avoided
Each Year**

217

**Undetected
GG2+ Cancers**

00



Impact

**Biopsies Avoided
Each Year**

217

**Undetected
GG2+ Cancers**

25



Impact

**Biopsies Avoided
Each Year**

217

**Undetected
GG2+ Cancers**

25

**Undetected
GG3+ Cancers**

0



Impact

**Biopsies Avoided
Each Year**

217

**Undetected
GG2+ Cancers**

25

**Undetected
GG3+ Cancers**

5



Can Avoid Biopsy in Patients Who ...

PIRADS 1-2 and PSAD \leq 0.15



Closing Remarks

Khurshid Ghani, MD, MS, FRCS

ROCKS – Key Takeaways

- Stent omission in pre-stented patients leads to better outcomes
 - Higher stone free rates
 - Fewer postoperative ED visits
 - Less pain
 - Higher satisfaction

ASK

Don't put stents in patients who are pre-stented!

- No change in stenting rates for pre-stented patients despite QI efforts and financial incentives

ASK

Help us, get involved, and lets make data feedback meaningful

- Pilot an interactive ROCKS Stenting Dashboard



MUSIC CARES – Key Takeaways

- CARES is a peer support network for MUSIC members dealing with stressful times as a result of surgical complications
- MUSIC members can submit a confidential support request through the MUSIC CARES website
- Trained Peer Supporters will respond within 1 week



Spread the word!
Use it – we are
here to help!!

KIDNEY – Key Takeaways

- Partial Nephrectomy video review completed with
 - 28 videos from 11 surgeons reviewed by 24 peer reviewers

ASK

Take part –
provide videos
and be a reviewer!

- Higher scores associated with
 - Higher surgeon volume
 - Fewer post-op readmissions
 - Fewer positive surgical margins

ASK

Lets learn how to
improve technical
aspects of PN and
help patients

- Second round coming soon

Prostate – Key Takeaways

- New Imaging Appropriateness Criteria and PSMA PET EMR template now available

ASK

Avoid a biopsy in certain patients by getting an MRI and PSAD

- Following prostate MRI, biopsy can be avoided in
 - **Biopsy naïve patients with PIRADS 1-2 and PSAD \leq 0.15**
 - Prior negative biopsy patients with PIRADS 1-3 PSAD \leq 0.15
 - Prior HGPIN patients with PIRADS 1-3
 - Active surveillance patients with PIRADS 1-2 and PSAD \leq 0.15
- This would avoid >200 biopsies per year

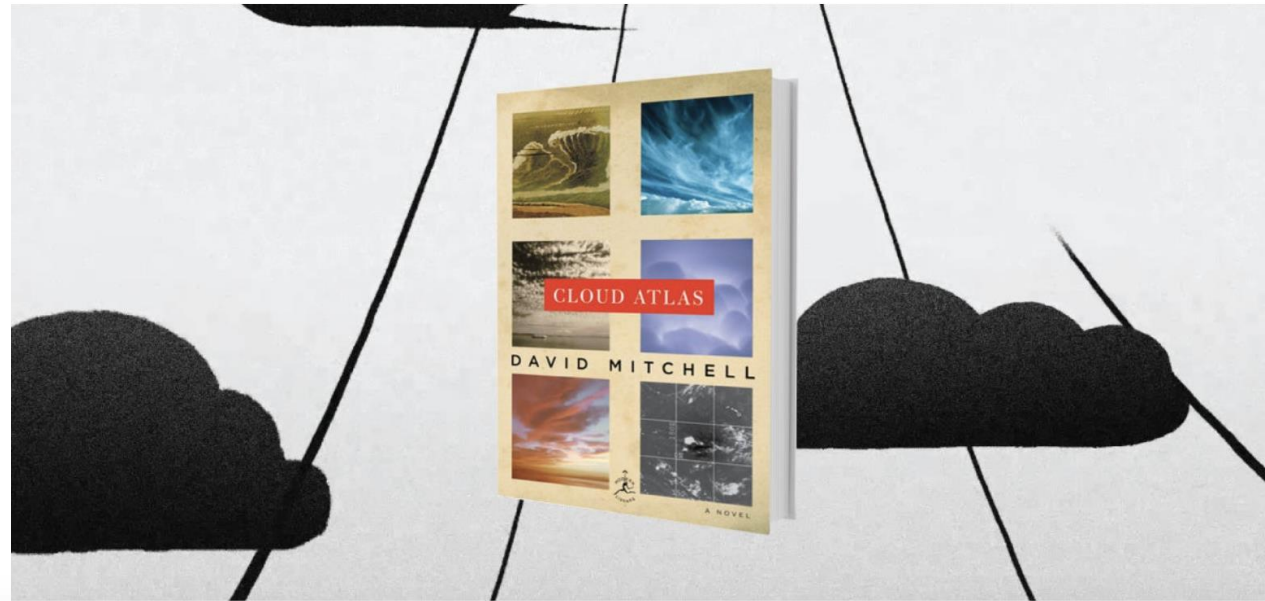
YES, YOU CAN MAKE A **BIG**
DIFFERENCE

A LOT O' TRUE

A wonderful, mind-bending novel

Cloud Atlas is a touching and very clever story about moral choices.

By **Bill Gates** | May 18, 2020 • 3 minute read



“Cloud Atlas is a wonderful book that is hard to describe. I can tell you that it is a touching and clever novel about moral choices.

It explores how self-centered and bad people can be, but also how supportive and good people can be.”



“And for What, For What?”

No matter what you do it will never amount to anything more but a single drop in a limitless ocean.



...But what is an ocean but a multitude of drops.”



Future MUSIC Meetings - Save the Dates!

September

20

ROCKS Skills Webinar
Virtual

October

20

Collaborative-Wide
Lyon Meadows Conf Center
New Hudson, MI



THANK YOU!



MUSIC Urologists, Abstractors, Administrators, Patient Advocates

BCBSM Value Partnerships Program

 **@MUSICUrology**